

# ResQ Financial Reporter

Taking the pain out of IFRS 17



ResQ Financial Reporter provides an efficient flexible framework to generate IFRS 17 financial statements and the supporting disclosure requirements, saving you time and effort in your end-to-end reporting processes.

IFRS 17 will bring a dramatic change in end-to-end reporting processes for insurers, with significantly increased complexity of actuarial calculations required to meet the needs of the Standard leading to material changes in a company's target operating model.

Whilst established reserving and reporting processes will remain a vital part of the management of (re)insurance businesses, the level of complexity and the amount of data and assumptions that will need to be generated, managed and understood will grow significantly.

It is therefore critical that the necessary changes to your end-to-end processes make maximum use of current practices. ResQ Financial Reporter is designed to do precisely this, by keeping the reserving process and the IFRS 17 calculations closely linked – facilitating the rapid production of the results and enabling them to be understood and dissected in the level of detail required.

### **Regulation driving more efficient processes**

Financial operating models are facing increasing scrutiny, as businesses look to move away from inefficient processes, make better use of available information and move platforms on to faster, more scalable and more flexible environments.

The increasing quantity and complexity of regulatory and other reporting requirements (IFRS 17 in particular) are driving the pace of change with governance, automation, systems integration and well-defined workflows at the center of the new world. Some market players are well advanced in transforming their processes and adopting new technology. Late movers are being left with higher expenses and less reliable management information.

## What is ResQ Financial Reporter?

ResQ Financial Reporter is an out-of-the-box IFRS 17 solution aimed at property and casualty (P&C) insurers and reinsurers. It addresses the key challenges and complexities of the IFRS 17 Standard, whilst ensuring that reserving and other assumptions can flow seamlessly into the appropriate measurement models and through to finance systems.

Implementing both the general measurement model (GMM) and premium allocation approach (PAA) measurement models, ResQ Financial Reporter addresses the process challenges of the IFRS 17 Standard and greatly eases the implementation costs by providing strong assumptions management features, cashflow generation and ready-mapped outputs conforming to the International Accounting Standards Board (IASB) taxonomy.

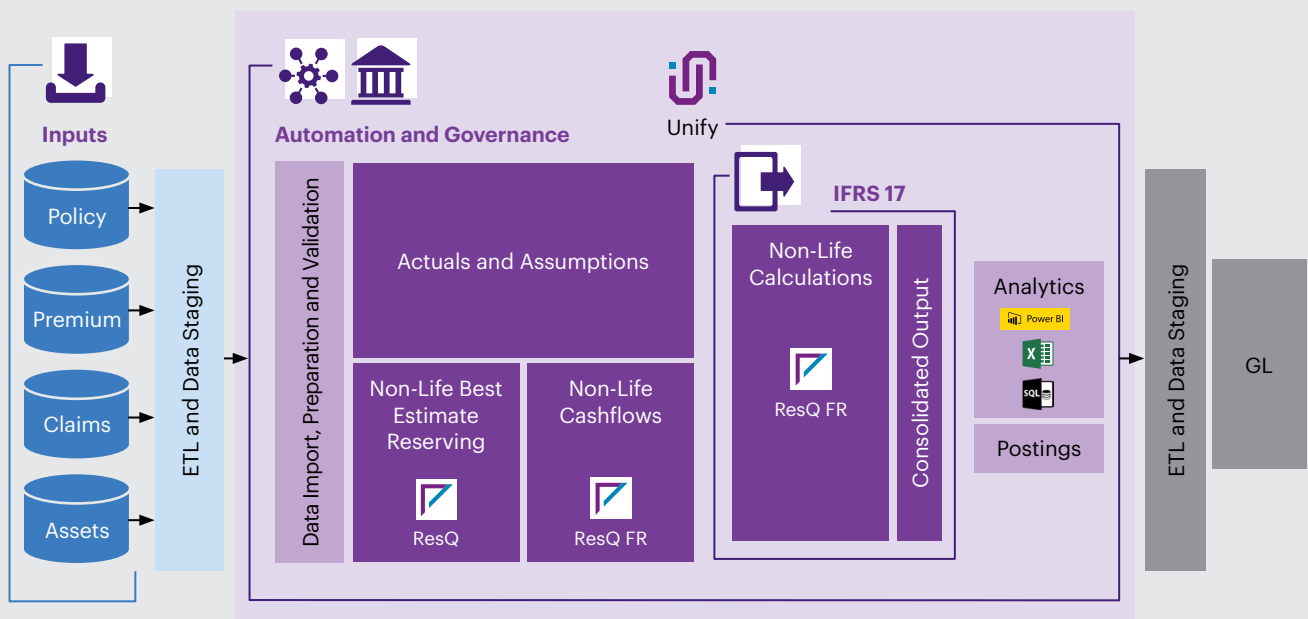
Users are able to move through a flexible, intuitive and well governed process that supports the analysis, review, reporting, validation and sensitivity testing required to deliver the IFRS 17 financial statements in a timely, cost efficient manner.

ResQ Financial Reporter is a calculation and data management solution that takes the complexity out of IFRS 17, so companies can focus on the core activities of the business. It provides an easy-to-implement and efficient framework to generate financial statements and support the disclosure requirements of this complex Standard.



Figure 1. Process flow diagram

### Flexible end-to-end process linking IFRS 17 into existing systems and processes



## Key benefits of ResQ Financial Reporter

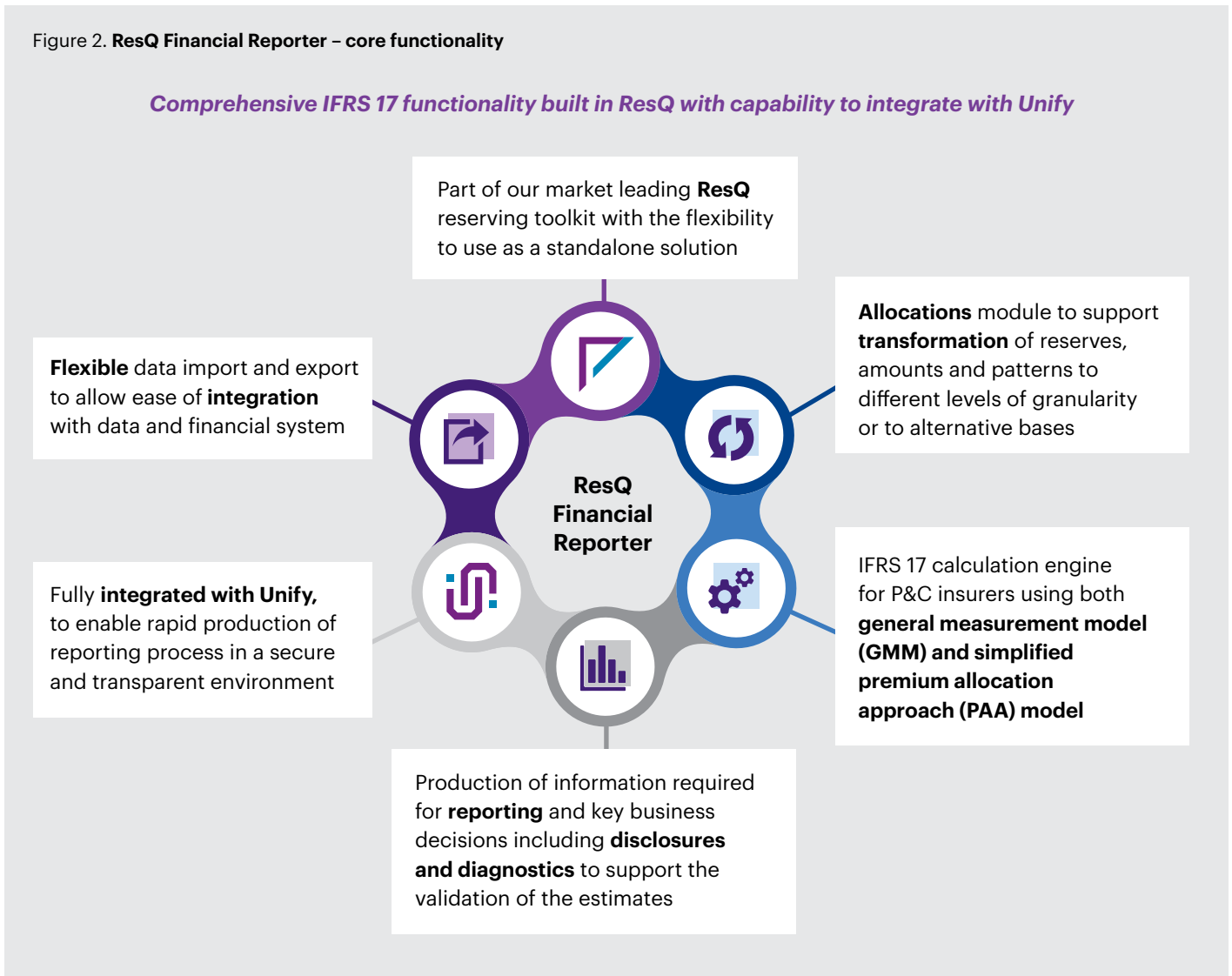
**ResQ Financial Reporter is designed to enable the rapid implementation of IFRS 17 for P&C insurers.**

Using the familiar interface of the market leading reserving system, ResQ, it provides the tools to maximize the use of the reserving outputs and to seamlessly link these in to the new IFRS 17 process.

### Key benefits of our approach include:

- Out-of-the-box functionality with no configuration of calculations required
- Allows maximum use of current reserve analysis and processes
- Generation and management of assumptions, including cashflows
- Availability of GMM and PAA models with ability to run concurrently
- Flexible model options to configure different measurement models
- Ability to transform reserves and patterns to different levels of granularity or bases
- Detailed exhibits and traceable calculations to track through results from inputs to outputs
- Real time calculation of results
- Roll-forward functionality, starting with prior period assumptions
- Pre-built Financial Reports within the tool and pre-mapped accounting extracts
- Built-in granular accounting framework for reporting analytics and postings generation
- Flexible accounting integration
- Secure, well-governed environment
- Low-cost implementation approaches and rapid results production
- Optional enhanced controls and automation through Unify integration

Figure 2. ResQ Financial Reporter – core functionality



Although the use of ResQ Enterprise for reserving and stochastic reserve risk or risk adjustment modeling is recommended, ResQ Financial Reporter (ResQ FR) can be used effectively with your chosen reserve tools if required.

**User-friendly and intuitive process supports the efficient and timely delivery of IFRS 17 financial statements**

Figure 3. ResQ FR Data Inputs

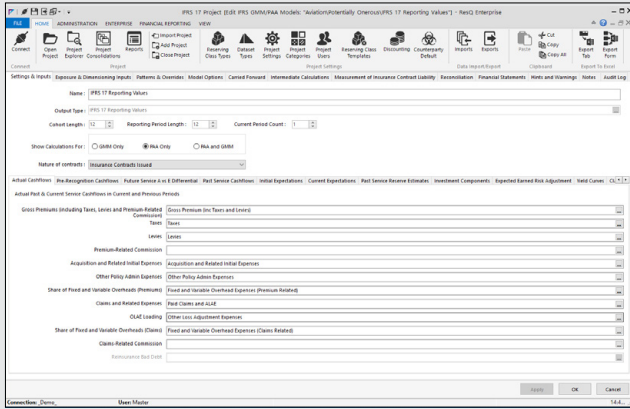


Figure 4. ResQ FR Cashflow Generation

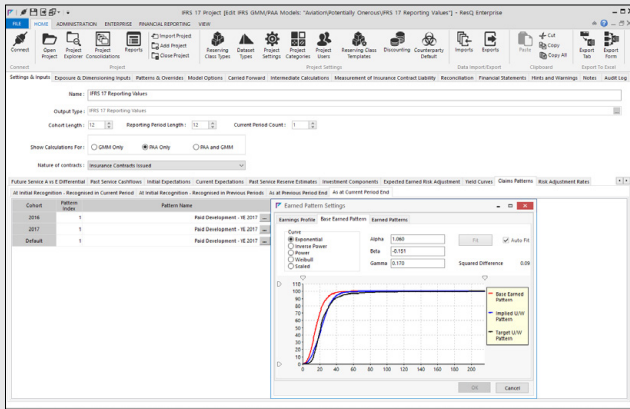


Figure 5. ResQ FR Financial Statements

|  | 2016     | 2017      | 2018      |
|--|----------|-----------|-----------|
| Opening Balance of Cash (A)  | 0        | 0         | 0         |
| Reserves and Reinsurance Contract Cashflows (B)                          | 140,730  | 314,978   | 574,250   |
| Gross Premiums (Including Taxes, Levies and Premium-Related Commissions) | 20,200   | 1,520,000 | 1,272,000 |
| Taxes  | -11,000  | -140,000  | -133,000  |
| Premium-Risked Commission  | -6,400   | -66,000   | -79,000   |
| Acquisition and Related Initial Expenses                                 | -13,160  | -147,700  | 160,800   |
| Other Policy Admin Expenses  | -2,200   | -27,000   | 100,700   |
| Share of Fixed and Variable Overhead Expenses (Premiums)                 | -1,000   | -10,000   | -10,000   |
| Claims and Related Expenses  | -188,400 | 0         | 188,400   |
| Share of Fixed and Variable Overhead Expenses (Claims)                   | -6,000   | 0         | -6,000    |
| Claims-Risked Commission   | 0        | 0         | 0         |
| Reinsurance Risk Debt  | 0        | 0         | 0         |
| Closing Balance of Cash (A + B)  | 140,730  | 314,978   | 574,250   |

Figure 6. ResQ FR Flexible Structured Output

The screenshot shows a detailed table of financial data in ResQ FR. The table has columns for 'Item', 'Year', 'Value', and 'Unit'. It lists various financial items such as 'Opening Balance of Cash', 'Reserves and Reinsurance Contract Cashflows', 'Gross Premiums', 'Taxes', 'Premium-Risked Commission', 'Acquisition and Related Initial Expenses', 'Other Policy Admin Expenses', 'Share of Fixed and Variable Overhead Expenses (Premiums)', 'Claims and Related Expenses', 'Share of Fixed and Variable Overhead Expenses (Claims)', 'Claims-Risked Commission', 'Reinsurance Risk Debt', and 'Closing Balance of Cash'. The values are presented in a structured format with multiple columns for different years and units.



## Implementation

We have developed a range of efficient implementation approaches that can be tailored to each company's specific needs. Our light touch approaches focus on training, knowledge transfer and the run through of the calculations for selected portfolios, as well as more comprehensive support options covering all aspects of the end-to-end implementation including planning, design, build, reporting and controls.

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**Our flexible approach allows companies to rapidly see the IFRS 17 results using their own data, quickly develop an understanding of the outputs, and take control of this important process rather than rely on external expertise.**

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We provide guidance and support throughout the process and can be engaged where required to provide additional development or support work as the process evolves.

Our actuarial, finance and technology consultants work alongside you throughout the implementation. We are also able to work in conjunction with other advisory firms where required.

In addition to our implementation support models, we can also offer a calculation agent service solution for clients that do not have the systems or resources to build their own process.

## Implementation support

- Data cleansing, transformation, checking and validation
- Optional parameterization tools and support for model population, e.g. PAA eligibility testing, onerous contract testing, contract grouping, risk adjustment parameterization, transition approaches, expense allocation etc.
- Best estimate reserving, reserving-based assumptions and parameters
- Feeds of actuals and other actuarial and economic data input assumptions for IFRS 17
- Guidance on best practice IFRS 17 approaches
- PAA and GMM IFRS 17 calculation measurement models including cashflow generation and management
- Optional reporting database and extended diagnostics
- Controls, system integration and automation of end-to-end processes





## Flexible accounting integration

### Reporting in ResQ Financial Reporter

ResQ Financial Reporter provides detailed exhibits displaying the results of the calculations used to derive the financial statements and reconciliations. Options are available to extract all or different elements of the calculations, including cashflows, intermediate calculations and the financial statements.

The outputs come pre-mapped to our comprehensive Reporting Framework that provides pre-defined structured accounting rules linking the outputs to journal postings, giving the users total flexibility in building out additional supporting analytics or linking to any ledger system provider.

The granular results can also be extracted, giving the users total flexibility in building out additional supporting analytics.

## Reporting Framework

Our Reporting Framework covers all IFRS 17 financial reporting requirements across the different IFRS 17 measurement models on both a gross and reinsurance basis. The Framework provides the logic and mapping to connect the outputs from ResQ FR to clients' finance systems. This includes an out-of-the-box Reporting View, which contains extensive levels of detail from the IFRS 17 calculations and a tailored Accounting View, which summarizes and maps the detailed level data into a Client's individual Chart of Accounts. The framework supports different bases of reporting from actuals to plans and forecasts.

## Reporting Variable (RV codes)

Model outputs are pre-mapped to the Reporting Variable codes, which identify and account for each 'event' that changes the IFRS 17 liability valuation.

The RV code hierarchy is presented in the format of a 'drillable' Statement of Financial Performance and Statement of Financial Position. This enables flexible out-of-the-box reporting.

RV codes are pre-structured and mapped to the disclosures required by the Standard with the flexibility to adapt to different interpretations from local regulators or the different presentations from the audit firms.

The RV codes help link the actuarial modeling results directly to the accounting output which helps manage the 'knowledge gaps' in the business teams supporting the IFRS 17 reporting process. The Framework is understandable by accounts, actuaries and technology resources. This common reporting structure will enable a more joined-up reporting process.

## Customized Accounting View

A customized Accounting View is derived directly from the Reporting View and summarized to meet your specific ledger requirements (e.g. thick versus thin General Ledger). The journal posting file is mapped to your Chart of Accounts.

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**Our solution can integrate with your finance systems by either directly feeding your existing general ledger-based infrastructure or by implementing a reporting database which then supports your general ledger.**

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Figure 7. ResQ FR Output Options

### Analysis and diagnostics

The outputs are structured for slice and dice analysis of the results at varying levels of granularity.

The outputs from ResQ FR support the rapid production of dashboards and visualizations. These can be built-in desktop tools, integrated into your existing financial reporting architecture, or we can provide an optional reporting database built in SQL.

**Optional reporting database:** For those clients that do not have an existing data warehouse, datastore or financial analytics system, we have developed an optional supporting reporting database or actuarial subledger for enhanced analytics, which extracts the data from ResQ Financial Reporter into structured SQL

databases tables. The database consumes and stores all the accounting data and uses this to generate the detailed disclosures required as well as additional accounting analytics, including a set of pre-built Power BI reports and all the quantitative IFRS 17 disclosures (see Figure 8). A set of standard Unify workflows provides the automation and control of the movement of the data between the IFRS 17 calculation engines and the SQL reporting database.

This option is currently only available as a consultancy-based accelerator that would need to be maintained by the client once installed. We are exploring options around integrating this database into our core Technology products.

Figure 8. Enterprise Reporting solution in detail

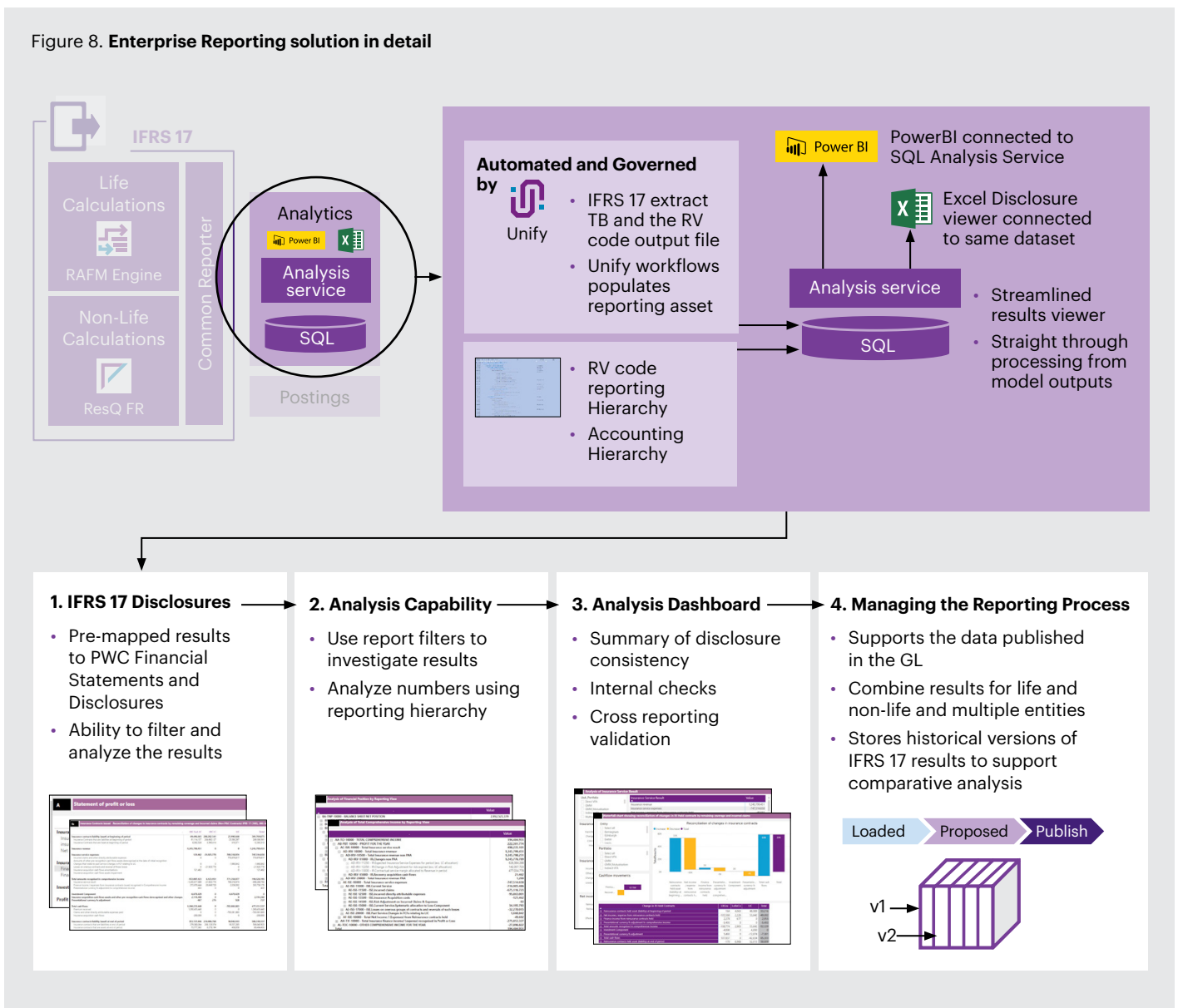
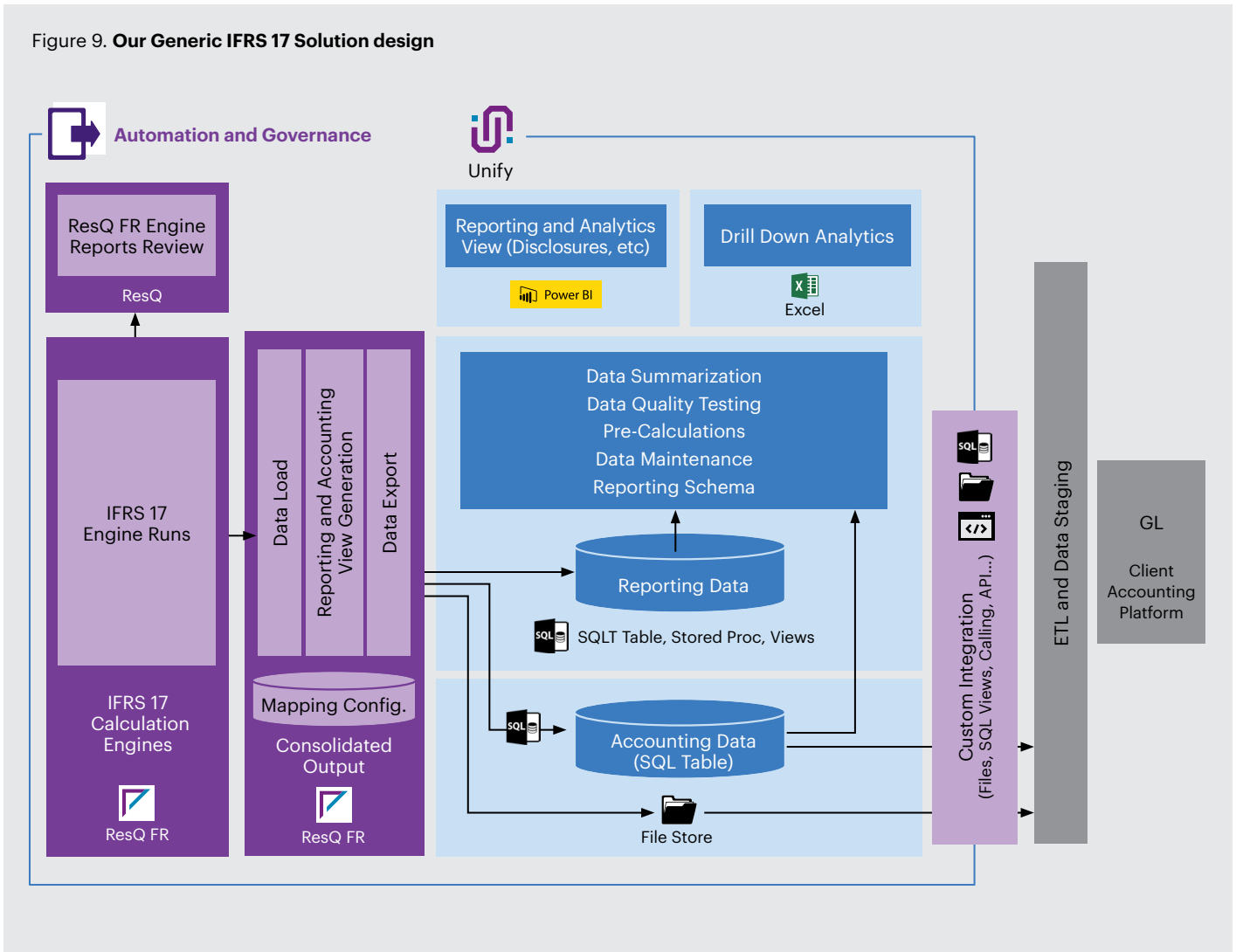




Figure 9. Our Generic IFRS 17 Solution design



**Flexible Reporting Architecture**

Our flexible downstream architecture allows our solution to seamlessly fit into a company’s existing or planned future finance architecture (please see Figure 9).

**Integration capability:** When integrated with WTW’s Unify, the solution is able to directly integrate with APIs from sub-ledger and general ledger systems.



## Governance, automation and workflows

**Governance features:** ResQ Financial Reporter has strong governance and control features, including individual user authentication, role-based profiles and audit reports. The system also enables the results to be locked down under strict change management to reduce accidental corruption of historical results. Key assumptions and previous analyses can also be shared to facilitate the management of reporting from period to period. Enhanced governance can be achieved through the optional deployment of Unify.

**Process and workflow:** ResQ Financial Reporter can work as a standalone calculation engine or alongside ResQ Enterprise, WTW's market leading reserving solution. While not essential, we recommend Unify to automate and govern the process and provide integration between your data sources, our core IFRS 17 solution and your downstream reporting and finance solutions. The Unify component includes a data validation tool to facilitate extraction, transformation and validation of your data.

## Delivering the WTW experience through ResQ Financial Reporter

Our focus on innovation, together with our comprehensive consulting and technology services, ensure we are best placed to support you in the delivery of the requirements of IFRS 17.

- **P&C technology leaders:** Our comprehensive suite of P&C technologies include market-leading reserving and workflow solutions. Each one can be easily integrated within existing systems to provide complete end-to-end IFRS 17 solutions.
- **Reserving experts:** Our IFRS 17 technology services are based on our unique on-the-ground experience acquired through our own actuarial consulting and outsourcing business. We therefore fully understand your challenges and address those through our product innovation cycle to ensure our services continue to meet your demands and those of the IFRS 17 Standard.
- **Range of support options:** We can provide a wide range of support from IT solutions to help you integrate ResQ Financial Reporter into your existing technology landscape, to technical and practical usage of ResQ Financial Reporter with wider actuarial expertise to help users maximize the solution's capabilities.

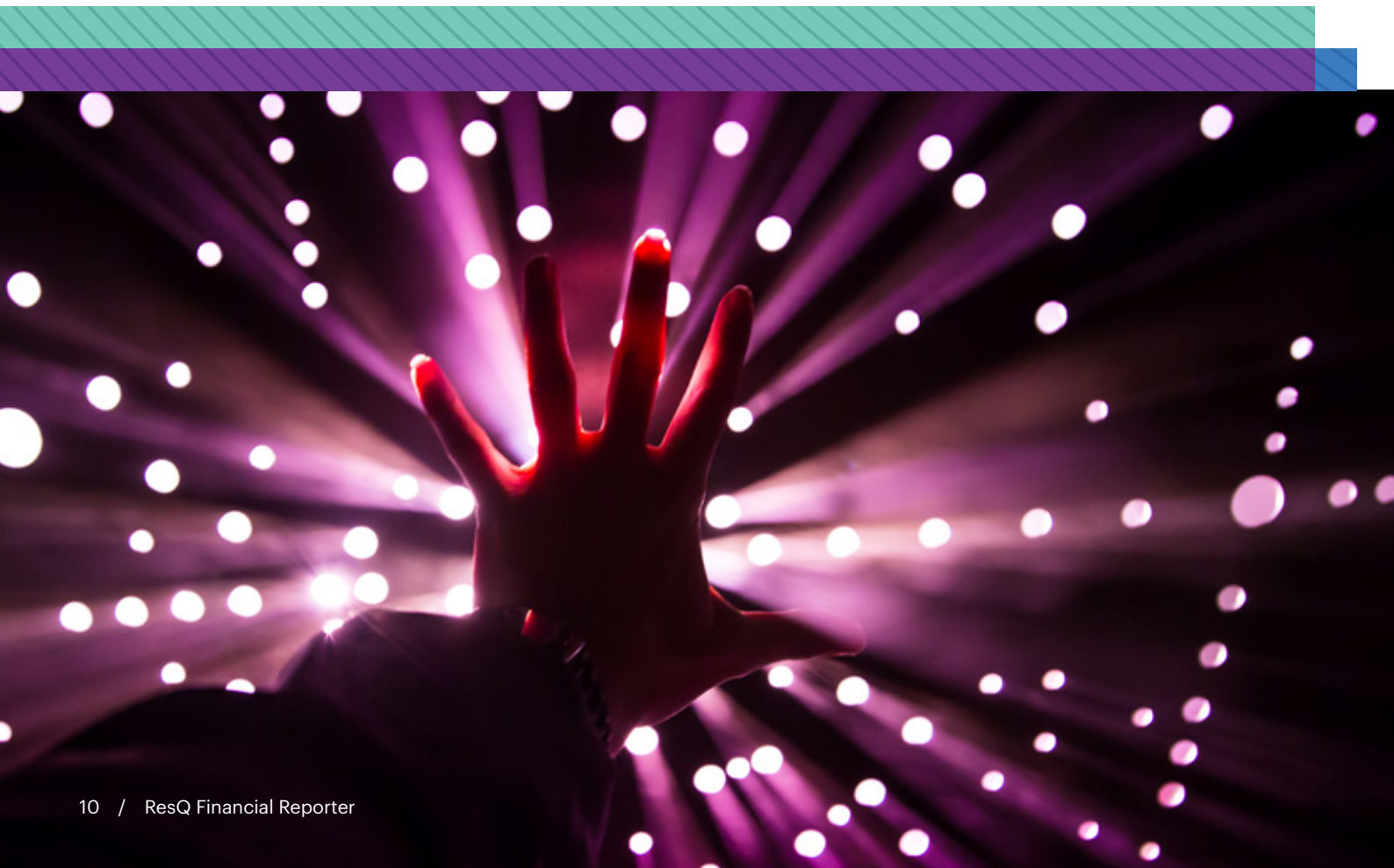
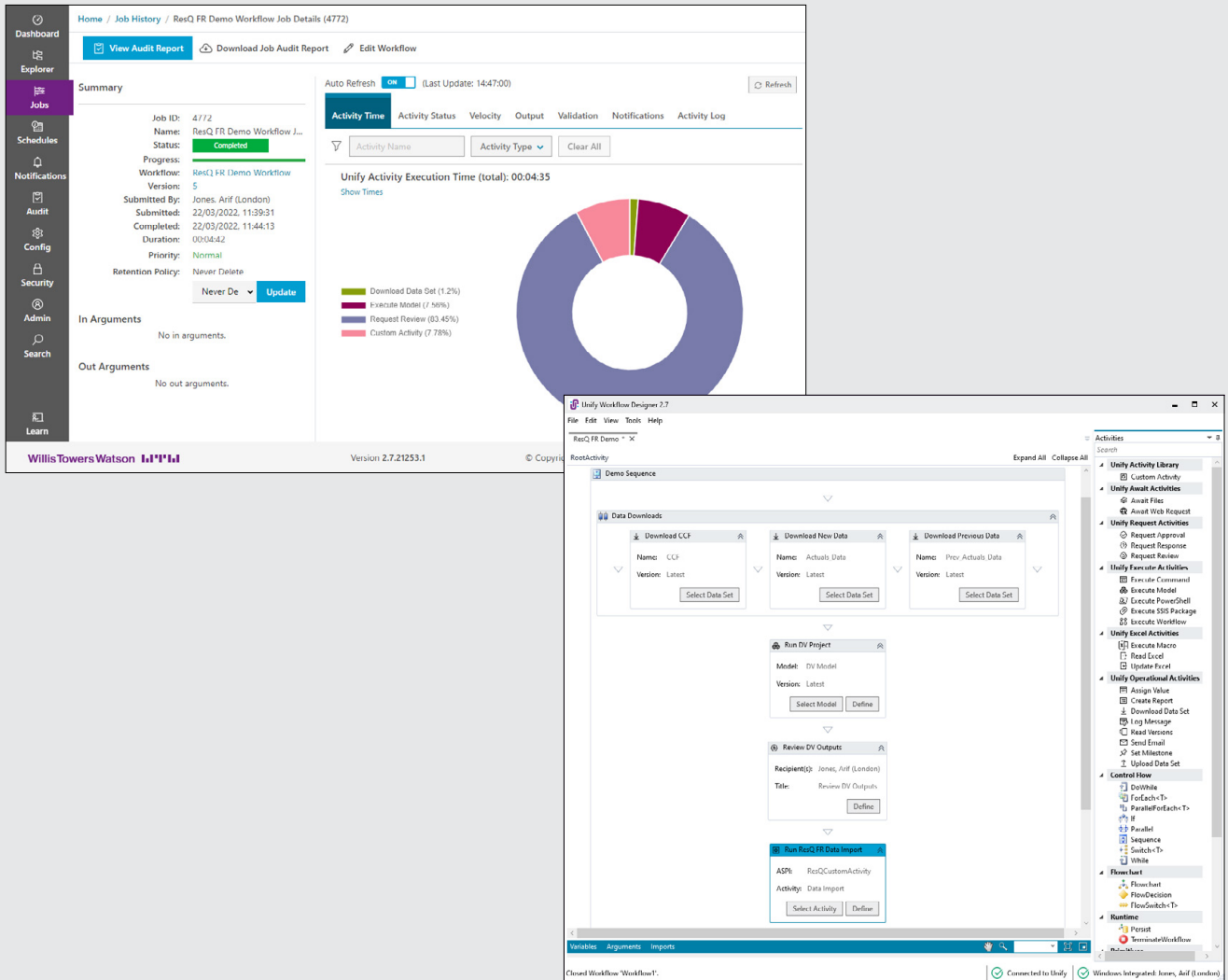


Figure 9. Unify screens



## Further information

Find out how ResQ can make the transition to IFRS 17 as straight-forward as possible, making maximum use of existing processes, data and assumptions whilst providing an efficient and speedy out-of-the-box implementation approach for P&C business. Please contact your WTW consultant or email [IRFS17@willistowerswatson.com](mailto:IRFS17@willistowerswatson.com)

## Contact

For more information about how ResQ Financial Reporter could benefit your business, please contact your WTW contact or:



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## About WTW

At WTW (NASDAQ: WTW), we provide data-driven, insight-led solutions in the areas of people, risk and capital. Leveraging the global view and local expertise of our colleagues serving 140 countries and markets, we help you sharpen your strategy, enhance organizational resilience, motivate your workforce and maximize performance. Working shoulder to shoulder with you, we uncover opportunities for sustainable success — and provide perspective that moves you. Learn more at [wtwco.com](http://wtwco.com).



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