

News release

Swiss Re to propose regular dividend of CHF 5.90 per share, supported by strong economic earnings

Ad hoc announcement pursuant to Article 53 LR

- Swiss Re maintains a very strong capital position; Group Swiss Solvency Test (SST) ratio of 223% as of 1 January 2022
- Economic earnings¹ of USD 3.8 billion in 2021, compared with USD –434 million in 2020
- Raymond K.F. Ch'ien will not stand for re-election to the Board of Directors; all other members are proposed for re-election for a one-year term
- Board of Directors commits to reaching female representation at Board level of at least 30% by the 2023 AGM

Zurich, 17 March 2022 – Swiss Re today published its 2021 Annual Report, Sustainability Report and the agenda for the upcoming Annual General Meeting of shareholders (AGM) on 13 April 2022.

Consistent with its capital management priorities, Swiss Re continues to focus on ensuring superior capitalisation while offering attractive shareholder returns and deploying capital to profitable growth opportunities. The Group's capital position remained very strong with a Group SST ratio of 223% as of 1 January 2022, comfortably in line with the 200–250% target range. Combined with a positive business outlook, Swiss Re's Board of Directors decided to propose an unchanged regular dividend of CHF 5.90 per share.

Swiss Re's Chairman Sergio P. Ermotti said: "In 2021, Swiss Re demonstrated the embedded earnings power of its business as the strategic actions we have implemented over the past years bear fruit. We are confident that we will continue this positive momentum going forward as we focus on improving profitability and creating value for our shareholders."

Swiss Re achieves economic earnings of USD 3.8 billion in 2021

The improvement in Swiss Re's profitability in 2021 is evident in the Group's Economic Value Management (EVM) results. EVM is Swiss Re's proprietary integrated economic valuation and steering framework, consistently measuring economic performance across all businesses. It allows Swiss Re to see the connection between risk-taking and value creation and provides a consistent framework to evaluate the outcome of capital allocation decisions throughout a performance cycle.

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¹ Equal to total contribution to economic net worth (ENW)

In 2021, Swiss Re achieved economic earnings of USD 3.8 billion, compared with USD –434 million in 2020. The significant turnaround in economic profitability was driven by very strong underwriting performance in Property & Casualty Reinsurance (P&C Re) and Corporate Solutions, which delivered combined economic earnings of USD 4.3 billion.

While Life & Health Reinsurance (L&H Re) remained impacted by COVID-19 claims in 2021, the business nevertheless delivered positive economic earnings of USD 657 million. This result was primarily driven by excellent new business profits of USD 1.3 billion on the back of increased pricing and a strong transaction pipeline.

The Group's EVM premiums and fees increased by 14.4% year on year to USD 67.1 billion in 2021. All businesses grew their top line, with L&H Re reporting the strongest growth at 18.3%.

Total economic net worth (ENW) increased to USD 35.4 billion as of 31 December 2021 from USD 33.7 billion as of 31 December 2020. ENW per share was USD 122.42 (CHF 111.53) as of 31 December 2021. ENW per share growth amounted to 10.7% in 2021, exceeding the target of 10% per annum.

The Group's economic earnings, partially offset by increased capital deployment, fuelled an increase in the Group SST ratio from 215% as of 1 January 2021 to 223% as of 1 January 2022.

Publication of the 2021 Annual Report and Sustainability Report

Swiss Re today published its 2021 Annual Report "Partnering for Progress", consisting of the Business Report and the Financial Report. The Business Report explores how Swiss Re has successfully created long-term shareholder value by applying its risk insights to accurately model and understand risks, building innovative risk partnerships and strengthening its core risk transfer business. The Financial Report includes the audited consolidated and statutory financial statements for 2021. Both the 2021 Annual Report and the Sustainability Report are available on Swiss Re's [website](#). In addition, the SRZ Annual Report 2020 is available [here](#).

Swiss Re 2022 Annual General Meeting

To best protect the health of Swiss Re's shareholders and employees, this year's AGM will be held without the personal attendance of shareholders. Shareholders can exercise their voting rights in writing or electronically via the independent proxy.

Shareholders are also invited to attend a virtual shareholder information event, which will take place after the AGM and will be streamed live at 10:00 CEST on 13 April 2022. Details for the information event are available with the shareholder invitation to the AGM, through the Sherpany App or on the Swiss Re [website](#).

In line with Swiss Re's diversity, equity and inclusion strategy, the Board of Directors places a particular importance on increasing the proportion of women in leadership positions. Therefore, gender diversity plays a key role in all new Board appointments. At the 2022 AGM, to further underline this conviction, the Board of Directors will formally commit to increasing the female representation at Board level to at least 30% by the 2023 AGM.

The agenda for the 2022 AGM, published by the Board of Directors of Swiss Re Ltd, includes but is not limited to:

- Proposal for a distribution of an ordinary dividend of CHF 5.90 per share for the 2021 financial year.
- Proposal for the introduction of a 12-year tenure limit for all current and new Board members.
- Proposal for the re-election of Sergio P. Ermotti as member and Chairman of the Board of Directors for a one-year term of office until completion of the next AGM.
- Proposal for the re-election of the other members of the Board of Directors for a one-year term of office; in line with the newly proposed tenure limit, Raymond K.F. Ch'ien will not stand for re-election.
- Proposal for the re-election of the members of the Compensation Committee and for the election of Deanna Ong as a new member of the Compensation Committee.
- Approval of the compensation of the Board of Directors and the Group Executive Committee, as well as a consultative vote on the 2021 Compensation Report.

Swiss Re's Chairman Sergio P. Ermotti said: "On behalf of my colleagues, I would like to thank Raymond K.F. Ch'ien for his great dedication and valuable contribution to Swiss Re over the last 14 years. He played a key role in shaping Swiss Re's development, and we wish him all the best for his future."

The invitation to Swiss Re Ltd's 2022 AGM is available online [here](#). Voting results will be published on the Group's website shortly after the AGM.

Swiss Re

The Swiss Re Group is one of the world's leading providers of reinsurance, insurance and other forms of insurance-based risk transfer, working to make the world more resilient. It anticipates and manages risk – from natural catastrophes to climate change, from ageing populations to cyber crime. The aim of the Swiss Re Group is to enable society to thrive and progress, creating new opportunities and solutions for its clients. Headquartered in Zurich, Switzerland, where it was founded in 1863, the Swiss Re Group operates through a network of around 80 offices globally.

For logos and photography of Swiss Re executives, directors or offices go to <https://www.swissre.com/media/electronic-press-kit.html>

For media 'b-roll' please send an e-mail to media_relations@swissre.com



Cautionary note on forward-looking statements

Certain statements and illustrations contained herein are forward-looking. These statements (including as to plans, objectives, targets, and trends) and illustrations provide current expectations of future events based on certain assumptions and include any statement that does not directly relate to a historical fact or current fact.

Forward-looking statements typically are identified by words or phrases such as "anticipate", "target", "aim", "assume", "believe", "continue", "estimate", "expect", "foresee", "intend", "may increase", "may fluctuate" and similar expressions, or by future or conditional verbs such as "will", "should", "would" and "could". These forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the Group's actual results of operations, financial condition, solvency ratios, capital or liquidity positions or prospects to be materially different from any future results of operations, financial condition, solvency ratios, capital or liquidity positions or prospects expressed or implied by such statements or cause Swiss Re to not achieve its published targets. Such factors include, among others:

- the frequency, severity and development of insured claim events, particularly natural catastrophes, man-made disasters, pandemics, acts of terrorism or acts of war;
- mortality, morbidity and longevity experience;
- the cyclical nature of the reinsurance sector;
- central bank intervention in the financial markets, trade wars or other protectionist measures relating to international trade arrangements, adverse geopolitical events, domestic political upheavals or other developments that adversely impact global economic conditions;
- increased volatility of, and/or disruption in, global capital and credit markets;
- the Group's ability to maintain sufficient liquidity and access to capital markets, including sufficient liquidity to cover potential recapture of reinsurance agreements, early calls of debt or debt-like arrangements and collateral calls due to actual or perceived deterioration of the Group's financial strength or otherwise;
- the Group's inability to realise amounts on sales of securities on the Group's balance sheet equivalent to their values recorded for accounting purposes;
- the Group's inability to generate sufficient investment income from its investment portfolio, including as a result of fluctuations in the equity and fixed income markets, the composition of the investment portfolio or otherwise;
- changes in legislation and regulation, including changes related to environment, social and governance ("ESG") matters or the interpretations thereof by regulators and courts, affecting the Group or its ceding companies, including as a result of comprehensive reform or shifts away from multilateral approaches to regulation of global operations;
- the Group's ability to fully achieve one or more of its ESG or sustainability goals or to fully comply with applicable ESG or sustainability standards;
- matters negatively affecting the reputation of the Group, its board of directors or its management, including matters relating to ESG or sustainability, such as allegations of greenwashing, lack of diversity and similar allegations;

- the lowering or loss of one of the financial strength or other ratings of one or more companies in the Group, and developments adversely affecting its ability to achieve improved ratings;
- uncertainties in estimating reserves, including differences between actual claims experience and underwriting and reserving assumptions;
- policy renewal and lapse rates;
- uncertainties in estimating future claims for purposes of financial reporting, particularly with respect to large natural catastrophes and certain large man-made losses and social inflation litigation, as significant uncertainties may be involved in estimating losses from such events and preliminary estimates may be subject to change as new information becomes available;
- legal actions or regulatory investigations or actions, including in respect of industry requirements or business conduct rules of general applicability, the intensity and frequency of which may also increase as a result of social inflation;
- the outcome of tax audits, the ability to realise tax loss carryforwards and the ability to realise deferred tax assets (including by reason of the mix of earnings in a jurisdiction or deemed change of control), which could negatively impact future earnings, and the overall impact of changes in tax regimes on the Group's business model;
- changes in accounting estimates or assumptions that affect reported amounts of assets, liabilities, revenues or expenses, including contingent assets and liabilities;
- changes in accounting standards, practices or policies, including the contemplated adoption of IFRS;
- strengthening or weakening of foreign currencies;
- reforms of, or other potential changes to, benchmark reference rates;
- failure of the Group's hedging arrangements to be effective;
- significant investments, acquisitions or dispositions, and any delays, unforeseen liabilities or other costs, lower-than-expected benefits, impairments, ratings action or other issues experienced in connection with any such transactions;
- extraordinary events affecting the Group's clients and other counterparties, such as bankruptcies, liquidations and other credit-related events;
- changing levels of competition;
- the effects of business disruption due to terrorist attacks, cyberattacks, natural catastrophes, public health emergencies, hostilities or other events;
- limitations on the ability of the Group's subsidiaries to pay dividends or make other distributions; and
- operational factors, including the efficacy of risk management and other internal procedures in anticipating and managing the foregoing risks.

These factors are not exhaustive. The Group operates in a continually changing environment and new risks emerge continually. Readers are cautioned not to place undue reliance on forward-looking statements. Swiss Re undertakes no obligation to publicly revise or update any forward-looking statements, whether as a result of new information, future events or otherwise.

This communication is not intended to be a recommendation to buy, sell or hold securities and does not constitute an offer for the sale of, or the solicitation of an offer to buy, securities in any jurisdiction, including the United States. Any such offer will only be made by means of a prospectus or offering memorandum, and in compliance with applicable securities laws.