



# SEforALL Strategic Plan for 2024–2026

Photo: Mini-grid developed by project developer We Light in Ambohitoka, Madagascar. The company is the first to receive results-based grants from the Universal Energy Facility for verified electricity connections via mini-grid.



We are ready to take the next step in our history by scaling up our efforts to support an even wider group of countries and regions in the 2024-2026 period and beyond. This plan details our approach, applying lessons learned from the past several years, as well as inputs from consultations with our valued funders and partners.

**FRANCESCO STARACE**

Chair, Governance Board, SEforALL

**DAMILOLA OGUNBIYI**

CEO and Special Representative of the UN Secretary-General for Sustainable Energy for All and Co-Chair of UN-Energy

## About SEforALL

Sustainable Energy for All (SEforALL) is an independent international organization that works in partnership with the United Nations and leaders in government, the private sector, financial institutions, civil society and philanthropies to end energy poverty and fight climate change. Our vision is a world where everyone can live dignified, productive and healthy lives powered by sustainable energy.

Our work directly contributes to Sustainable Development Goal 7 (SDG7) – access to affordable, reliable, sustainable and modern energy for all by 2030 – and the Paris Agreement on climate change.

Photo: Groundbreaking of the Sierra Leone Hospital Electrification Project in Freetown. SEforALL and partners are installing solar PV and battery systems at an initial six hospitals across the country.

# The 2024-26 strategy has been developed over the past 6 months – including consultations with our Board, staff, and other key stakeholders

## SNAPSHOT OF STAKEHOLDERS CONSULTED


# The world remains off-track on achieving Sustainable Development Goal 7 and the Paris Agreement on climate change

BY 2030...			BY 2050...
<p><b>SDG target 7.1.</b> Ensure universal access to affordable, reliable and modern energy services by 2030</p> <p><b>7.1.1.</b> basic access to electricity</p> <p>2010 → 2030 1.1 billion people → 660 Million<sup>1</sup> people</p> <p><b>7.1.2.</b> primary reliance on clean fuels/tech</p> <p>2010 → 2030 2.9 billion people → 1.9 billion<sup>1</sup> people</p>	<p><b>SDG target 7.2.</b> Substantially increase the share of renewable energy in the global energy mix</p> <p>Renewables share in final energy consumption in 2020 remained only...</p> <p>~19%</p> <p>And modern renewables share in final energy consumption remained only...</p> <p>12.5%</p>	<p><b>SDG target 7.3.</b> Double the global rate of improvement in energy efficiency by 2030</p> <p>Progress in energy efficiency needs to speed up to achieve global climate goals...</p> <p>1.8% Actual 2010-2020</p> <p>3.4% Needed to 2030</p> <p>4% Economically viable to 2030</p>	<p><b>Paris Agreement goals</b> – Reach net zero emissions by 2050, keeping global warming to ≤1.5°C</p> <p>The global community is off-track to achieve this goal:</p> <ul style="list-style-type: none"> <li>• The WMO United in Science report states there is an increasing likelihood that temperatures will temporarily breach the 1.5°C threshold in the next 2-3 years.</li> <li>• The UNFCCC estimates that the world is on track for around 2.7°C of warming by the end of the century.</li> </ul>

Notes: [1] Based on projections to 2030. Sources: Tracking SDG7: The Energy Progress Report 2023 [here](#); United Nations Climate Action website, [here](#); WMO report [here](#); UNFCCC website, [here](#); IEA, [here](#)

# Ending energy poverty is an even greater imperative, and is essential to a 'Just and Equitable Energy Transition'

ALLEVIATING ENERGY POVERTY IS CRUCIAL TO POWERING ECONOMIC GROWTH AND DRIVING SOCIAL OUTCOMES...	...AND SHOULD BE DONE THROUGH SUSTAINABLE ENERGY SOURCES TO MITIGATE THE EFFECTS OF CLIMATE CHANGE
Billions of people don't have access to the minimum modern energy level required to live healthier, more productive, and dignified lives	Energy poverty must be solved using sustainable energy sources to meet the Paris Agreement targets
<p><b>\$5 trillion</b> Added to the <b>economies</b> of low-income countries by providing clean and affordable energy to those without it<sup>1</sup></p>	<p><b>2,000TWh</b> required of new generation and associated distribution per year to alleviate energy poverty globally.</p> <p>If produced from coal, this would add 20% to global carbon emissions from electricity generation yearly.</p>
<p><b>3.2 million</b> Premature deaths averted annually from lower household air <b>pollution</b> generated by use of polluting fuels and technologies for cooking<sup>2</sup></p>	
<p><b>9%</b> Increase in <b>women's employment</b> due to household electrification<sup>3</sup></p>	

Sources: [1] Figure estimated using data on the income effect of reliable electrification and global poverty. The former is sourced from Samad, H. and Zhang, F., Benefits of Electrification and the Role of Reliability: Evidence from India, 2016. The latter is sourced from The World Bank Group, Poverty and Inequality Platform, 2019. Estimate doesn't include long term outcomes of providing reliable electricity access e.g. effects of improved education, health, gender equality [2] World Bank, Tracking SDG7: The Energy Progress Report, 2023 [3] Buyinza and Kapeller, Household Electrification and Education Outcomes, 2018; SDG Action, The Lack of Gender Targets for Clean Energy is Harming Women and Girls, 2023

# Challenges to achieving a Just and Equitable Energy Transition

Making more progress will require more international political and financial commitments to a Just and Equitable Energy Transition, significantly more capital deployed, scaling of existing technical solutions, and increased capacity of governments and workforces to address:

- **Insufficient international political will** to drive a Just and Equitable Energy Transition in access-deficit countries.
- **Inadequate capital mobilization**, particularly within low- and middle-income countries where clean energy investments must be tripled to USD ~2.5 trillion by 2030 to meet the expected rise in energy demand, as well as achieve net zero targets.
- **Limited scale of existing clean energy technologies and solutions** further hindered by gaps in clean energy investments **and** limitations to commercial viability.
- **Inadequate national planning coordination and policies**, needed to define Just and Equitable Energy Transition targets and guide efforts of public, private, philanthropic and development actors to achieve them.

## Just and Equitable Energy Transition

SEforALL works to promote universal access to sustainable energy as part of a 'Just and Equitable Energy Transition'. We believe a Just and Equitable Energy Transition for all countries is needed to meet the following imperatives in concert:

- ✓ Ending energy poverty, including closing energy access gaps;
- ✓ A credible trajectory to 'Net Zero' carbon dioxide emissions;
- ✓ Powering industrialization, economic growth, job creation and skills development;
- ✓ Adapting to the effects of climate change; and
- ✓ Leaving no-one behind, and particularly ensuring the empowerment and full participation of women and youth in the energy transition.



The Rockefeller Foundation is committed to bringing reliable and sustainable electricity, powered by renewable technologies, to a billion energy-poor people by decade's end. We cannot achieve such dramatic change alone, which is why our partnership with SEforALL is so important. Our collaboration focuses on key challenges inhibiting the energy transition. Together we are driving innovation, from implementing results-based financing for energy projects, to helping countries revamp their policy and regulatory frameworks for renewable energy.



**DR. RAJIV SHAH**

President, The Rockefeller Foundation

Photo: SEforALL team visits e-mobility company Roam Electric in Nairobi, Kenya. The Africa Renewable Energy Manufacturing Initiative is supporting companies like Roam in a push to grow green industries across the continent.



# SEforALL operates at the nexus of global energy, climate and development efforts to enable a Just and Equitable Energy Transition

SEforALL started as a UN initiative in 2012 to drive global progress on delivering universal energy access, which in 2015 was formalized as Sustainable Development Goal 7 (SDG7).

As an independent international organization since 2016, SEforALL remains dedicated to helping the world achieve SDG7 and the Paris Agreement. But bolder ambition and action is needed to end energy poverty and to support development outcomes.

## ENERGY ACCESS

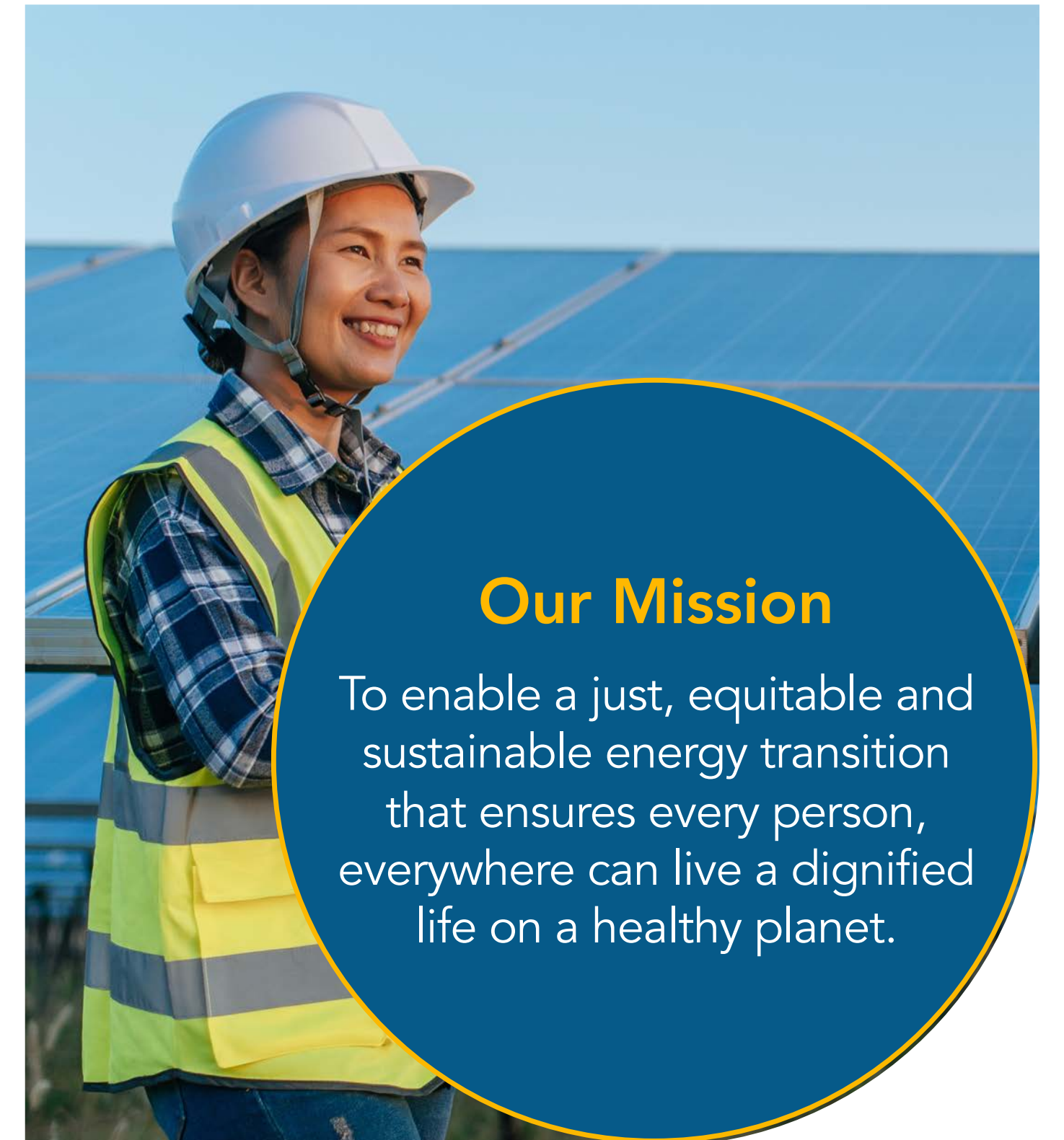
As captured by SDG7 targets, aiming to provide universal access, increase in share of renewables, and improved energy efficiency.

## CLIMATE & NET-ZERO TRANSITION

As committed to in the Paris Agreement, which aims to keep global warming to  $\leq 1.5^{\circ}\text{C}$  and reach net zero emissions by 2050.

## DEVELOPMENT & LIVELIHOODS

As captured by global SDGs, such as promoting healthy lives and well-being for all, and empowering women and youth.



### Our Mission

To enable a just, equitable and sustainable energy transition that ensures every person, everywhere can live a dignified life on a healthy planet.

# SEforALL is uniquely positioned to address current challenges and support a Just and Equitable Energy Transition

Our 10-year review of SEforALL's activities, completed in 2022, along with consultations with partners in building this Strategic Plan, helped identify our unique strengths, and where our partners see us adding value to the sustainable energy movement.

1. **Global advocacy** remains critical to build commitment across countries and organizations, engage key decision-makers and build awareness and urgency
2. Common challenges can be addressed more efficiently through **regional and scalable solutions and platforms**.
3. **Working in-country** with governments and local actors is essential to understand problems and opportunities.
4. As a small but growing organization, we should **concentrate our efforts on priority countries** where: i) We have an invitation from the government ii) The potential impact is high iii) We can mobilize funding from the international community.
5. Our activities should **build local capacity** in our partner countries, creating a long-lasting resource for governments and national economies.
6. **Partnership is key to maximizing our impact**, and we need to increase engagement and collaboration with government, private, development, and civil society partners.
7. We need to ensure our suite of programmes is integrated into a more **holistic 'offer of support' to countries**.





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Sustainable Energy for All is well placed to work to ensure a clean energy transition that leaves no one behind and brings new opportunities for everyone to fulfil their potential.

**BAN KI-MOON**

Co-Chair, Ban Ki-moon Centre for Global Citizens,  
and Former UN Secretary-General

Photo: Participants of the SEforALL Women in STEM training programme support the installation of solar PV systems in Sierra Leone.

# Our new Strategic Plan is anchored by three pillars, which together address the most intractable challenges and leverage our strengths

	STRATEGIC PILLARS		
	 <p><b>Global advocacy and knowledge dissemination</b> for SDG7 and a just and equitable energy transition</p>	 <p><b>Scalable solutions and platforms</b> that develop and provide replicable solutions to address common challenges to regional or global issues</p>	 <p><b>Tailored country support</b> to address country-specific needs for a just and equitable energy transition</p>
<b>Objectives</b>	Rally political momentum, create awareness, and <b>drive decision making</b> on an international stage	Unlock <b>financial flows</b> , foster <b>enabling business and policy environments</b> , and test implementation models	Build <b>system capacity</b> and advise around national <b>planning and implementation</b>
<b>Why SEforALL?</b>	Exceptional <b>convening power</b> and unique ability to <b>influence decision-making</b>	Track record for designing solutions, and <b>coordination capabilities</b> and network to build alliances	Reputation as a <b>trusted broker</b> , with <b>flexibility and agility</b> to deliver on-ground solutions quickly

# These pillars are vertically integrated and mutually reinforcing

## STRATEGIC PILLARS



**Global advocacy and knowledge dissemination** for SDG7 and a just and equitable energy transition



**Scalable solutions and platforms** that develop and provide replicable solutions to address common challenges to regional or global issues



**Tailored country support** to address country-specific needs for a just and equitable energy transition

### How it enforces other pillars

Advocacy catalyzes financial and political momentum needed to initiate and scale solutions and platforms (Pillar 2), and in-country support (Pillar 3)

Solutions and platforms convene stakeholders around specific issues to complement SEforALL's advocacy efforts (Pillar 1) and enable us to offer greater offerings in-country (Pillar 3)

In-country support enhances the credibility and efficacy of our advocacy (Pillar 1), and informs solutions by providing on-the-ground view of bottlenecks across countries (Pillar 2)



## Global Advocacy

Accelerating the pace of change towards SDG7 and the Paris Agreement will require a significant increase in political commitments and mobilized finance.

### OUR GLOBAL ADVOCACY AIMS TO...

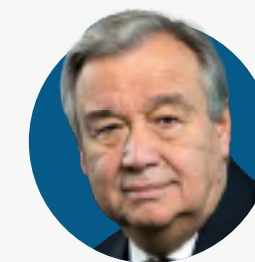
1. Drive financial and political commitments from the public, private, and development sectors through **UN-Energy**, particularly in the form of Energy Compacts.
2. Catalyse further political and financial momentum towards SDG7 and Just and Equitable energy transitions through **International Engagements** with key fora, including COP, G7 and G20.
3. Spotlight sector insights and achievements, broker new partnerships, and spur new financial commitments through SEforALL-led **Communications, Campaigns, & Events**, including the SEforALL Forum.

### EXPECTED IMPACT

By strengthening SEforALL's position as a leader in global advocacy and knowledge dissemination for issues relevant to SDG7 and the Paris Agreement, we will drive political momentum and required financing for a Just and Equitable Energy Transition.

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The commitments coming through this process led by UN-Energy are a real signal of what is possible. We have a double imperative, to end energy poverty and to limit climate change. And we have an answer that will fulfil both imperatives. Affordable, renewable and sustainable energy for all.



**ANTÓNIO GUTERRES**

UN Secretary-General

## Scalable Solutions and Platforms

In specific regions, there is an opportunity to more effectively solve common energy access and transition bottlenecks by scaling innovative technical, financial, and policy-oriented solutions.

### OUR SCALABLE SOLUTIONS AND PLATFORMS AIM TO...

1. Demonstrate results-based financing's potential to advance the Just and Equitable Energy Transition through scaling the **Universal Energy Facility's** mini-grid and stand-alone solar for productive-use funding windows, and adding new windows for clean cooking and powering healthcare.
2. Advance South-South collaboration and knowledge transfer, including through scaling renewable energy production through the **Renewable Energy Manufacturing Initiative**.
3. Catalyze climate finance flows into energy transitions by operationalizing and scaling the **Africa Carbon Markets Initiative**.
4. Accelerate the deployment of clean energy mini-grids through support for the **Mini-Grids Partnership**.
5. Develop innovative and replicable approaches to electrification of healthcare facilities, schools, and other infrastructure through **Powering Social Infrastructure**.

### EXPECTED IMPACT

By developing and deploying solutions to system bottlenecks, we will accelerate the adoption of best-in-class policies, catalyze climate and development financing for energy outcomes, grow the production and deployment of renewables, and nurture innovative solutions for powering social infrastructure.



The Africa Renewable Energy Manufacturing Initiative will turbocharge new levels of cooperation to scale and boost green manufacturing capacity, create good jobs, and make renewable energy a key economic anchor in the continent and around the world.



**ANTHA WILLIAMS**

Lead, Environment Program, Bloomberg Philanthropies

## Tailored Country Support

Progress towards a Just and Equitable Energy Transition is constrained by gaps in capacity, expertise, data, and financing at a country level. These constraints are especially pronounced in Sub-Saharan Africa, South Asia, East Asia, and Small Island Developing States.

### OUR TAILORED COUNTRY SUPPORT AIMS TO...

1. Address barriers to knowledge and financing by supporting and partnering with governments to design **Energy Transition and Investment Plans** (ETIPs).
2. Support the adoption and implementation of the ETIPs through a small number of embedded in-country teams, known as **Energy Transition Offices**.
3. Fill data gaps and help policymakers to identify the optimal mix of technologies to achieve universal energy access by providing **Universal Integrated Energy Planning** tools.
4. Fill expertise gaps through specialist support on **Energy Efficiency and Sustainable Cooling**.
5. Accelerate the adoption of best-in-class **Policy and Regulatory Frameworks**.

### EXPECTED IMPACT

SEforALL will take a tiered approach with countries to provide tailored support in select countries, while efficiently generating the blueprints and momentum for widespread progress towards a Just and Equitable Energy Transition.



This a long-term partnership (with SEforALL) to make sure that Barbados is an exemplar for green growth and energy transition. We are looking not just to import the things required for this transition, but to partner with international entities to set up plants here in Barbados that bring jobs, local production capacity and export (opportunities).



**SENATOR THE HON. LISA CUMMINS**

Minister of Energy and Business Development of Barbados



## Cross-Cutting Programmes

Dedicated capacity will also be directed towards a set of efforts that require a differentiated approach and integration across all pillars.

### OUR CROSS-CUTTING PROGRAMMES AIM TO...

1. Improve **Clean Cooking** outcomes through advocacy, partnerships and ensuring clean cooking is integrated across SEforALL's broader energy access and transition programming.
2. Integrate **Gender and Youth** throughout SEforALL's programming to ensure women and youth are positioned as agents of change with input into solutions and opportunities for a Just and Equitable Energy Transition.
3. Ensure that sectoral real-time best practices and data are analysed and shared across SEforALL and the wider sector via the **Data and Intelligence Unit** to inform decision making and enable replication of successes.

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We are proud to support SEforALL's STEM (Science, technology, engineering, and mathematics) Programme as it empowers young women to build successful careers and therefore underlines our commitment to promoting gender equality in the energy sector.

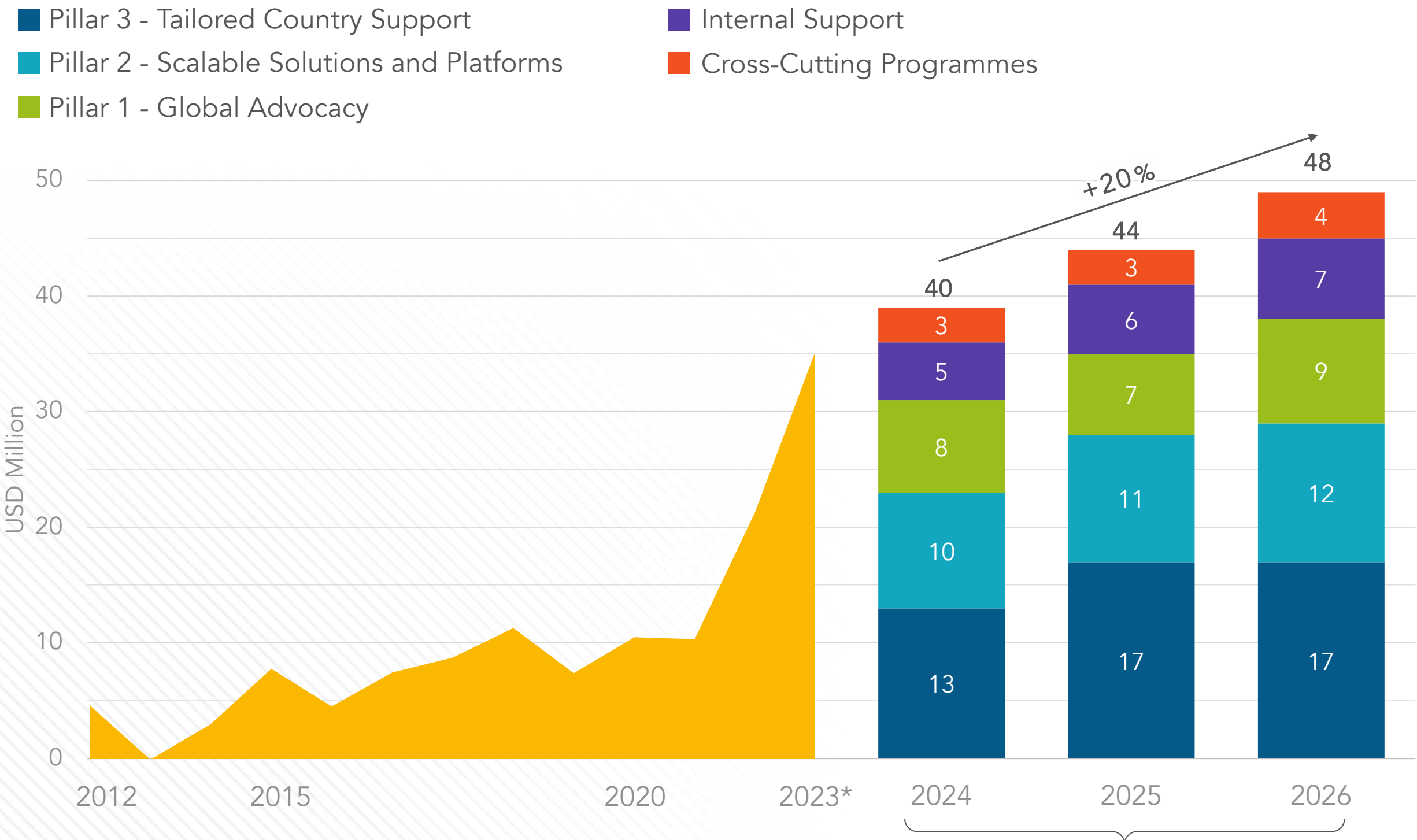


**FRIEDRICH STIFT**

Managing Director of the Austrian Development Agency (ADA)

# The resources we need to deliver on this ambition

## EXPECTED BUDGETARY NEEDS, 2024 – 2026 (USD, MILLION)



\*forecast data used for 2023

Total value of ~USD 132 million between 2024 and 2026 (excluding pass-through)



- SEforALL will maintain its investments in **global advocacy** (Pillar 1), while expanding work on **scalable solutions and platforms** (Pillar 2) and **tailored in-country support** (Pillar 3).
- Between **2024 and 2026**, **SEforALL's resource needs will grow by 20%**, from USD ~40 million to over USD 48 million.



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We are thankful for this grant that will be instrumental in bringing productive electricity to villagers and trigger economic growth and positive social impacts in eight new villages across Madagascar.



**ROMAIN DE VILLENEUVE**

CEO, WeLight Africa (mini-grid developer supported by the Universal Energy Facility)

# Partner with us

## Help us build a more equitable, healthier future

For us to accelerate our efforts towards achieving SDG7 by 2030 and net-zero emissions by 2050, we ask for your support by partnering with us to ensure that no one in this world is living in energy poverty or with the threat of climate change.



Core funding allows us to maximize our impact and to be agile, strategic, and innovative in responding to the dynamic challenges and opportunities of the sustainable energy and climate solutions sectors.



Programme-specific support is welcome from donors looking for impact on specific themes related to SDG7.



Staff secondment opportunities help us bring new skills, perspectives and capacity to SEforALL at this absolutely critical time in the organization's journey.

To find out more about our Strategic Plan and opportunities to partner with us, please contact:

**Tracey Crowe**

Senior Director of Resource  
Mobilization and MEL  
[tracey.crowe@seforall.org](mailto:tracey.crowe@seforall.org)

