2Q22 Financial Highlights

JULY 15, 2022



2Q22 Financial Highlights

Revenue

\$4,254mm

EPS

EPS (excluding notable items)

\$1.03

\$1.15 (a)

Pre-tax income

\$1,095mm

Pre-tax margin

26%

Returns

ROE: **9.3**%

ROTCE: **19.2**%

Capital ratios

T1L: **5.2**%

CET1: **10.0**%

- Revenue up 7% YoY
 - Fee revenue up 4% YoY
 - Net interest revenue up 28% YoY
- Expense up 12% YoY, up 8%(b) excluding the impact of notable items
- Provision for credit losses of \$47mm compared with a provision benefit of \$86mm in 2Q21
- Average loans up 14% YoY and up 3% QoQ
- Average deposits down 4% YoY and down 1% QoQ
- Returned \$0.3bn to common shareholders in dividends and increased quarterly dividend by 9% to \$0.37 per common share in 3Q22



2Q22 Financial Results

| | | 2Q2 | 2Q22 vs. | | |
|---------|--|--|---|--|--|
| 2Q22 | 1Q22 | 2Q21 | 1Q22 | 2Q21 | |
| \$3,339 | \$3,158 | \$3,224 | 6% | 4% | |
| 91 | 70 | 91 | N/M | N/M | |
| 824 | 698 | 645 | 18% | 28% | |
| \$4,254 | \$3,926 | \$3,960 | Flat(a) 8% | 7% Up 8% ^(a) | |
| 47 | 2 | (86) | excluding N/M | excluding notable N/M | |
| 3,112 | 3,006 | 2,778 | items 4% | 12% | |
| \$1,095 | \$918 | \$1,268 | 19% | (14)% | |
| \$835 | \$699 | \$991 | 19% | (16)% | |
| \$1.03 | \$0.86 | \$1.13 | 20% | (9)% | |
| 814 | 814 | 873 | _ | (7)% | |
| | | | 483 bps | (460) bps | |
| 26% | 23% | 32% | 235 bps | (627) bps | |
| 9.3% | 7.6% | 9.8% | 167 bps | (59) bps | |
| 19.2% | 15.4% | 18.6% | 376 bps | 58 bps | |
| | \$3,339 91 824 \$4,254 47 3,112 \$1,095 \$835 \$1.03 814 26% 9.3% | \$3,339 \$3,158 91 70 824 698 \$4,254 \$3,926 47 2 3,112 3,006 \$1,095 \$918 \$835 \$699 \$1.03 \$0.86 814 814 26% 23% 9.3% 7.6% | \$3,339 \$3,158 \$3,224 91 70 91 824 698 645 \$4,254 \$3,926 \$3,960 47 2 (86) 3,112 3,006 2,778 \$1,095 \$918 \$1,268 \$1.13 \$1.03 \$0.86 \$1.13 814 814 873 \$26% 9.3% 7.6% 9.8% | 2Q22 1Q22 2Q21 1Q22 \$3,339 \$3,158 \$3,224 6% 91 70 91 N/M 824 698 645 18% \$4,254 \$3,926 \$3,960 8% 47 2 (86) Flat(a) N/M 3,112 3,006 2,778 100 100 \$1,095 \$918 \$1,268 19% \$835 \$699 \$991 19% \$1.03 \$0.86 \$1.13 20% 814 814 873 — 483 bps 26% 23% 32% 235 bps 9.3% 7.6% 9.8% 167 bps | |

Notable items impacting the quarter

| Increase / (decrease) | Revenue | Expense | EPS | _ |
|-----------------------|---------|---------|----------|--|
| 2Q22 | _ | 103 | \$(0.12) | Impact of higher litigation reserves |
| 1Q22 | (88) | (1) | \$(0.08) | Revenue reduction related to Russia |
| 2Q21 | 6 | 5 | \$0.00 | Impact of disposal gains and severance expense |

⁽a) Represents a non-GAAP measure. See page 14 in the Appendix for the corresponding reconciliation of the non-GAAP measure of consolidated expense growth excluding notable items.



2022 40

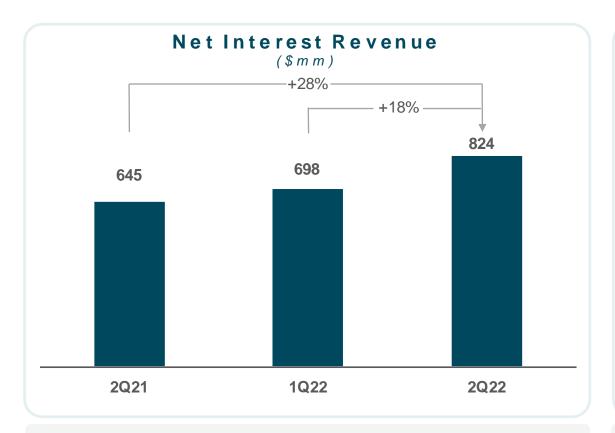
⁽b) Note: See page 12 in the Appendix for corresponding footnotes.
(c) Represents a non-GAAP measure. See page 16 in the Appendix for the corresponding reconciliation of the non-GAAP measure of ROTCE. N/M - not meaningful.

Capital and Liquidity

| | 2Q22 | 1Q22 | 2Q21 |
|--|---------|---------|---------|
| Consolidated regulatory capital ratios: (a) | | | |
| Tier 1 leverage ratio | 5.2% | 5.3% | 6.0% |
| Supplementary leverage ratio ("SLR") | 6.2 | 6.2 | 7.5 |
| Common Equity Tier 1 ratio – Advanced Approaches | 10.0 | 10.4 | 12.7 |
| Common Equity Tier 1 ratio – Standardized Approach | 10.1 | 10.1 | 12.6 |
| Consolidated regulatory liquidity ratios: | | | |
| Liquidity coverage ratio ("LCR") | 111% | 109% | 110% |
| Cash dividends per common share | \$0.34 | \$0.34 | \$0.31 |
| Common stock dividends (\$mm) | \$279 | \$278 | \$273 |
| Common stock repurchases (\$mm) | 3 | 118 | 618 |
| Book value per common share | \$44.73 | \$45.76 | \$47.20 |
| Tangible book value per common share (b) | 22.02 | 22.76 | 25.64 |
| Common shares outstanding (mm) | 808 | 808 | 863 |



Net Interest Revenue and Balance Sheet Trends



| • | Net interest revenue of \$824mm up 18% QoQ, primarily reflects higher |
|---|---|
| | interest rates on interest-earning assets, partially offset by higher funding |
| | expense |

| | _ | 2Q22 vs. | |
|-------------------------------|-------|----------|-------|
| \$bn, avg. | 2Q22 | 1Q22 | 2Q21 |
| Deposits: | | | |
| Noninterest-bearing | \$92 | 2% | 7% |
| nterest-bearing | 219 | (2)% | (8)% |
| Total deposits | \$311 | (1)% | (4)% |
| nterest-earning assets: | | | |
| Cash and reverse repo | 145 | _ | (12)% |
| Loans | 69 | 3% | 14% |
| Investment securities: | | | |
| HQLA | 124 | (3)% | (2)% |
| Non-HQLA | 28 | (2)% | (5)% |
| Total investment securities | \$152 | (2)% | (3)% |
| Total interest-earning assets | \$371 | (1)% | (5)% |

- Avg. deposits of \$311bn down 1% QoQ
- Avg. interest-earning assets of \$371bn down 1% QoQ

Noninterest Expense

| | | 2Q22 | VS. |
|--|---------|---|--|
| \$mm, unless otherwise noted | 2Q22 | 1Q22 | 2Q21 |
| Staff | \$1,623 | (5)% | 7% |
| Software and equipment | 405 | 2% | 11% |
| Professional, legal and other purchased services | 379 | 2% | 4% |
| Sub-custodian and clearing | 131 | 11% | (1)% |
| Net occupancy | 125 | 2% | 2% |
| Distribution and servicing | 90 | 14% | 23% |
| Business development | 43 | 43% | 95% |
| Bank assessment charges | 37 | 6% | 6% |
| Amortization of intangible assets | 17 | _ | (15)% |
| Other | 262 | 96% | 105% |
| Total noninterest expense | \$3,112 | 4% | 12% |
| | | Flat ^(a) excluding notable items | Up 8% ^(a) excluding notable items |

- Noninterest expense up 12% YoY, of which 4% was due to higher litigation reserves. The remainder of the increase primarily reflects higher investments in growth, infrastructure and efficiency initiatives and higher revenue-related expenses, including the impact of inflation, partially offset by the favorable impact of a stronger U.S. dollar
 - Staff expense up 7%, driven by investments and an increase in annual employee merit, which in the prior year was effective in the third quarter
 - Distribution and servicing expense up 23%, driven by higher distribution costs associated with money market funds
 - Business development expense increase driven by some normalization of travel and entertainment
 - Other expense increase largely driven by higher litigation reserves
- Noninterest expense up 4% QoQ, primarily driven by higher litigation reserves



Securities Services

| | _ | 2Q22 vs. | | |
|---|---------|----------|-------|--|
| \$mm, unless otherwise noted | 2Q22 | 1Q22 | 2Q21 | |
| Total revenue by line of business: | | | | |
| Asset Servicing | \$1,534 | 1% | 11% | |
| Issuer Services | 472 | 76% | 17% | |
| Total revenue | \$2,006 | 13% | 12% | |
| Provision for credit losses | 13 | N/M | N/M | |
| Noninterest expense | 1,656 | 10% | 18% | |
| Income before income taxes | \$337 | 20% | (24)% | |
| Fee revenue | 1,513 | 14% | 8% | |
| Net interest revenue | 457 | 21% | 29% | |
| Foreign exchange revenue | 155 | 5% | 20% | |
| Securities lending revenue ^(b) | 45 | 15% | 7% | |

| Financial ratios, balance sheet data and | | | | |
|--|--------------------------------|--------|---------|-----------|
| Pre-tax margin | 21% ^(a) > excluding | 17% | 111 bps | (800) bps |
| AUC/A (\$trn, period end) ^{(c)(d)} | notable items | \$31.0 | (8)% | (8)% |
| Deposits (\$bn, avg.) | | \$191 | (1)% | (6)% |
| Market value of securities on loan (\$bn, period | od end) ^(e) | \$441 | (2)% | (3)% |

- Total revenue of \$2,006mm up 12% YoY
 - Asset Servicing up 11% YoY, primarily reflecting higher net interest revenue, lower money market fee waivers and higher foreign exchange revenue and client activity, partially offset by the unfavorable impact of a stronger U.S. dollar and lower market levels
 - Issuer Services up 17% YoY, primarily reflecting higher net interest revenue in Corporate Trust, higher Depositary Receipts revenue and lower money market fee waivers, partially offset by the impact of lost business in the prior year in Corporate Trust
- Noninterest expense of \$1,656mm up 18% YoY, primarily reflecting higher investments in growth, infrastructure and efficiency initiatives, litigation reserves and revenue-related expenses, including the impact of inflation, partially offset by the favorable impact of a stronger U.S. dollar. Excluding the impact of notable items, noninterest expense increased 11%^(a)
- Income before income taxes of \$337mm down 24% YoY; includes 40% reduction due to higher litigation reserves and provision for credit losses



Market and Wealth Services

| | _ | 2Q22 vs. | | |
|-------------------------------------|---------|----------|------|--|
| \$mm, unless otherwise noted | 2Q22 | 1Q22 | 2Q21 | |
| Total revenue by line of business: | | | | |
| Pershing | \$636 | 12% | 8% | |
| Treasury Services | 373 | 10% | 17% | |
| Clearance and Collateral Management | 305 | 4% | 8% | |
| Total revenue | \$1,314 | 9% | 10% | |
| Provision for credit losses | 4 | N/M | N/M | |
| Noninterest expense | 702 | (1)% | 8% | |
| Income before income taxes | \$608 | 23% | 9% | |
| Fee revenue | 963 | 6% | 9% | |
| Net interest revenue | 340 | 15% | 18% | |

| Financial ratios, balance sheet data and metrics: | | | |
|--|---------|---------|----------|
| Pre-tax margin | 46% | 493 bps | (71) bps |
| AUC/A (\$trn, end of period) ^{(a)(b)} | \$11.8 | 2% | 6% |
| Deposits (\$bn, avg.) | \$95 | (1)% | (8)% |
| Pershing: | | | |
| Net new assets (U.S. platform) (\$bn) ^(c) | \$16 | N/M | N/M |
| Avg. active clearing accounts ('000) | 7,432 | _ | 2% |
| Treasury Services: | | | |
| Avg. daily U.S. dollar payment volumes ('000) | 238 | (1)% | 3% |
| Clearance and Collateral Management: | | | |
| Avg. tri-party collateral management balances (\$bn) | \$5,207 | 4% | 34% |

- Total revenue of \$1,314mm up 10% YoY
 - Pershing up 8% YoY, primarily reflecting lower money market fee waivers and higher transaction activity, partially offset by the impact of prior year lost business
 - Treasury Services up 17% YoY, primarily reflecting higher net interest revenue, lower money market fee waivers and higher payment volumes
 - Clearance and Collateral Management up 8% YoY, primarily reflecting higher net interest revenue and clearance volumes
- Noninterest expense of \$702mm up 8% YoY, primarily reflecting higher investments in growth, infrastructure and efficiency initiatives, including the impact of inflation
- Income before income taxes of \$608mm up 9% YoY

Investment and Wealth Management

| | _ | 2Q22 vs. | |
|------------------------------------|-------|----------|-------|
| \$mm, unless otherwise noted | 2Q22 | 1Q22 | 2Q21 |
| Total revenue by line of business: | | | |
| Investment Management | \$603 | (8)% | (14)% |
| Wealth Management | 296 | (3)% | (1)% |
| Total revenue | \$899 | (7)% | (10)% |
| Provision for credit losses | _ | N/M | N/M |
| Noninterest expense | 691 | (8)% | 2% |
| Income before income taxes | \$208 | (2)% | (36)% |
| Fee revenue | 850 | (7)% | (9)% |
| Net interest revenue | 62 | 9% | 32% |

| Financial ratios, balance sheet data and metrics: | | | |
|---|------------|-------------------|------------------------|
| Pre-tax margin Adjusted pre-tax operating margin - Non-GAAP (a) | 23% 26% | 97 bps 157 bps | (962) bps (964) bps |
| AUM (\$bn, end of period) ^(b) | \$1,937 | (15)% | (17)% |
| Loans (\$bn, avg.) Deposits (\$bn, avg.) | \$14 21 | 6% (8)% | 19% 19% |
| Wealth Management: Client assets (\$bn, end of period) ^(c) | \$264 | (13)% | (13)% |

- Total revenue of \$899mm down 10% YoY
 - Investment Management revenue of \$603mm down 14% YoY,
 primarily reflecting the unfavorable impact of a stronger U.S. dollar,
 lower seed capital results and market values, an unfavorable change in the mix of AUM and lower equity income, partially offset by lower money market fee waivers
 - Wealth Management revenue of \$296mm down 1% YoY, primarily reflecting lower market values, partially offset by higher net interest revenue
- Noninterest expense of \$691mm up 2% YoY, primarily reflecting higher investments in growth initiatives and distribution and servicing expenses, partially offset by the favorable impact of a stronger U.S. dollar
- Income before income taxes of \$208mm down 36% YoY
- AUM of \$1.9trn down 17% YoY, driven by lower market values and the unfavorable impact of a stronger U.S. dollar, partially offset by net inflows
- Wealth Management client assets of \$264bn down 13% YoY primarily driven by lower markets



Other Segment

| \$mm, unless otherwise noted | 2Q22 | 1Q22 | 2Q21 |
|------------------------------|--------|--------|--------|
| Fee revenue | \$13 | \$8 | \$13 |
| Investment and other revenue | 62 | 12 | 9 |
| Net interest (expense) | (35) | (32) | (45) |
| Total revenue | \$40 | \$(12) | \$(23) |
| Provision for credit losses | 30 | 17 | (5) |
| Noninterest expense | 63 | 33 | 49 |
| (Loss) before income taxes | \$(53) | \$(62) | \$(67) |

- Total revenue includes corporate treasury and other investment activity, including hedging activity which has an offsetting impact between fee and other revenue and net interest expense
 - YoY and QoQ increases in total revenue primarily reflect a strategic equity investment gain in 2Q22
- Provision for credit losses was \$30mm primarily related to changes in the macroeconomic forecast and an increase in cash balances with exposure to Russia
- Noninterest expense increased YoY and QoQ primarily reflecting higher staff expense

Appendix



Footnotes

Page 3 - 2Q22 Financial Results

(b) Operating leverage is the rate of increase (decrease) in total revenue less the rate of increase (decrease) in total noninterest expense.

Page 4 - Capital and Liquidity

- (a) Regulatory capital ratios for June 30, 2022 are preliminary. For our CET1, Tier 1 capital and Total capital ratios, our effective capital ratios under the U.S. capital rules are the lower of the ratios as calculated under the Standardized and Advanced Approaches, which for June 30, 2022 was the Advanced Approaches, for March 31, 2022 was the Standardized Approach, and for June 30, 2021 was the Standardized Approach for the CET1 and Tier 1 capital ratios and the Advanced Approaches for the Total capital ratio.
- (b) Tangible bookvalue per common share excludes goodwill and intangible assets, net of deferred tax liabilities. See page 16 for corresponding reconciliation of this non-GAAP measure.

Page 7 – Securities Services

- (b) Included in investment services fees in the Asset Servicing business.
- (c) June 30, 2022 information is preliminary.
- (d) Consists of AUC/A primarily from the Asset Servicing business and, to a lesser extent, the Issuer Services business. Includes the AUC/A of CIBC Mellon Global Securities Services Company ("CIBC Mellon"), a joint venture with the Canadian Imperial Bank of Commerce, of \$1.5tm at June 30, 2022 and \$1.7tm at March 31, 2022 and June 30, 2021.
- (e) Represents the total amount of securities on loan in our agency securities lending program. Excludes securities for which BNY Mellon acts as agent on behalf of CIBC Mellon clients, which totaled \$70bn at June 30, 2022, \$78bn at March 31, 2022 and \$63bn at June 30, 2021.

Page 8 – Market and Wealth Services

- June 30, 2022 information is preliminary.
- (b) Consists of AUC/A from the Clearance and Collateral Management and Pershing lines of business.
- (c) Net new assets represent net flows of assets (e.g., net cash deposits and net securities transfers, including dividends and interest) in customer accounts in Pershing LLC, a U.S. broker-dealer.

Page 9 – Investment and Wealth Management

- (b) June 30, 2022 information is preliminary. Excludes assets managed outside of the Investment and Wealth Management business segment.
- (c) June 30, 2022 information is preliminary. Includes AUM and AUC/A in the Wealth Management business.

Money Market Fee Waivers Impact

| | 2Q22 | 1Q22 | 4Q21 | 3Q21 | 2Q21 |
|--|--------|---------|---------|---------|---------|
| Investment services fees (see table below) | \$(26) | \$(126) | \$(148) | \$(142) | \$(148) |
| Investment management and performance fees | (40) | (85) | (116) | (109) | (115) |
| Distribution and servicing fees | (2) | (11) | (14) | (11) | (13) |
| Total fee revenue | (68) | (222) | (278) | (262) | (276) |
| Less: Distribution and servicing expense | 2 | 23 | 35 | 29 | 24 |
| Net impact of money market fee waivers | \$(66) | \$(199) | \$(243) | \$(233) | \$(252) |
| Impact to investment services fees by line of business (a) | | | | | |
| Asset Servicing | _ | \$(19) | \$(31) | \$(29) | \$(30) |
| Issuer Services | (1) | (11) | (18) | (17) | (16) |
| Pershing | (25) | (90) | (89) | (86) | (91) |
| Treasury Services | | (6) | (10) | (10) | (11) |
| Total impact to investment services fees by line of business | \$(26) | \$(126) | \$(148) | \$(142) | \$(148) |
| Impact to revenue by line of business (a) | | | | | |
| Asset Servicing | \$(1) | \$(28) | \$(50) | \$(47) | \$(50) |
| Issuer Services | (1) | (14) | (24) | (22) | (22) |
| Pershing | (29) | (107) | (106) | (102) | (99) |
| Treasury Services | _ | (8) | (14) | (13) | (16) |
| Investment Management | (37) | (63) | (81) | (76) | (85) |
| Wealth Management | | (2) | (3) | (2) | (4) |
| Total impact to revenue by line of business | \$(68) | \$(222) | \$(278) | \$(262) | \$(276) |

Earnings per Share Reconciliation – Impact of Notable Items

| | 2Q22 | | |
|---|----------------|------------------------------|--------------------------------------|
| | Results - GAAP | Notable items ^(b) | Results – Non-GAAP ex. notable items |
| Total revenue | \$4,254 | _ | \$4,254 |
| Provision for credit losses | 47 | _ | 47 |
| Noninterest expense | 3,112 | 103 | 3,009 |
| Income before income taxes | \$1,095 | \$(103) | \$1,198 |
| Net income applicable to common shareholders | 835 | \$(100) | 935 |
| Avg. common shares and equivalents outstanding (mm) — diluted | 814 | _ | 814 |
| EPS | \$1.03 | \$(0.12) | \$1.15 |

Noninterest Expense Reconciliation – Impact of Notable Items

| | | | | | 2Q22 vs | | |
|---|---------|---------|---------|------|---------|--|--|
| | 2Q22 | 1Q22 | 2Q21 | 1Q22 | 2Q21 | | |
| Noninterest expense — GAAP | \$3,112 | \$3,006 | \$2,778 | 4% | 12% | | |
| Notable items (a) | 103 | (1) | 5 | | | | |
| Noninterest expense, ex-notables — Non-GAAP | \$3,009 | \$3,007 | \$2,773 | _ | 8% | | |

Pre-tax Operating Margin Reconciliation – Impact of Notable Items

| | | 2Q22 | | | |
|--|----------------|------------------------------|---|--|--|
| | Results - GAAP | Notable items ^(b) | Results – Non-GAAP ex. notable items | | |
| Total revenue | \$4,254 | _ | \$4,254 | | |
| Provision for credit losses | 47 | _ | 47 | | |
| Noninterest expense | 3,112 | 103 | 3,009 | | |
| Income before income taxes | \$1,095 | \$(103) | \$1,198 | | |
| Pre-tax operating margin ^(a) | 26% | | 28% | | |
| Securities Services segment, total revenue | \$2,006 | _ | \$2,006 | | |
| Provision for credit losses | 13 | _ | 13 | | |
| Noninterest expense | 1,656 | 92 | 1,564 | | |
| Income before income taxes | \$337 | \$(92) | \$429 | | |
| Securities Services segment, pre-tax operating margin ^(a) | 17% | | 21% | | |

Securities Services Segment Noninterest Expense Reconciliation – Impact of Notable Items

| | | | 2Q22 vs |
|--|---------|---------|---------|
| | 2Q22 | 2Q21 | 2Q21 |
| Securities Services segment, noninterest expense — GAAP | \$1,656 | \$1,400 | 18% |
| Notable items (b) | 92 | (6) | |
| Securities Services segment, noninterest expense, ex-notables — Non-GAAP | \$1,564 | \$1,406 | 11% |



Return on Common Equity and Tangible Common Equity Reconciliation

| | 2Q22 | 1Q22 | 2Q21 |
|--|----------|----------|----------|
| Net income applicable to common shareholders of The Bank of New York Mellon Corporation — GAAP | \$835 | \$699 | \$991 |
| Add: Amortization of intangible assets | 17 | 17 | 20 |
| Less: Tax impact of amortization of intangible assets | 4 | 4 | 5 |
| Adjusted net income applicable to common shareholders of The Bank of New York Mellon Corporation, excluding amortization of intangible assets — Non-GAAP | \$848 | \$712 | \$1,006 |
| Average common shareholders' equity | \$36,199 | \$37,363 | \$40,393 |
| Less: Average goodwill | 17,347 | 17,490 | 17,517 |
| Average intangible assets | 2,949 | 2,979 | 2,975 |
| Add: Deferred tax liability — tax deductible goodwill | 1,187 | 1,184 | 1,163 |
| Deferred tax liability — intangible assets | 668 | 673 | 675 |
| Average tangible common shareholders' equity — Non-GAAP | \$17,758 | \$18,751 | \$21,739 |
| Return on common equity (annualized) — GAAP | 9.3% | 7.6% | 9.8% |
| Return on tangible common equity (annualized) — non-GAAP | 19.2% | 15.4% | 18.6% |

Book Value and Tangible Book Value Per Common Share Reconciliation

| | 202 | 2022 | |
|--|----------|----------|----------|
| | Jun. 30 | Mar. 31 | Jun. 30 |
| BNY Mellon shareholders' equity at period end — GAAP | \$40,984 | \$41,799 | \$45,281 |
| Less: Preferred stock | 4,838 | 4,838 | 4,541 |
| BNY Mellon common shareholders' equity at period end — GAAP | 36,146 | 36,961 | 40,740 |
| Less: Goodwill | 17,271 | 17,462 | 17,487 |
| Intangible assets | 2,934 | 2,968 | 2,964 |
| Add: Deferred tax liability — tax deductible goodwill | 1,187 | 1,184 | 1,163 |
| Deferred tax liability — intangible assets | 668 | 673 | 675 |
| BNY Mellon tangible common shareholders' equity at period end — Non-GAAP | 17,796 | 18,388 | 22,127 |
| Period-end common shares outstanding (in thousands) | 808,103 | 807,798 | 863,174 |
| Book value per common share — GAAP | \$44.73 | \$45.76 | \$47.20 |
| Tangible book value per common share — Non-GAAP | \$22.02 | \$22.76 | \$25.64 |

Return on Common Equity and Tangible Common Equity Reconciliation – Impact of

| Notable Items | 2Q22 | | |
|--|----------|------------------------------|----------------------------|
| | Results | Notable items ^(a) | Non-GAAP ex. notable items |
| Net income applicable to common shareholders of The Bank of New York Mellon Corporation — GAAP | \$835 | \$(100) | \$935 |
| Add: Amortization of intangible assets | 17 | | 17 |
| Less: Tax impact of amortization of intangible assets | 4 | _ | 4 |
| Adjusted net income applicable to common shareholders of The Bank of New York Mellon Corporation, excluding amortization of intangible assets — Non-GAAP | \$848 | \$(100) | \$948 |
| Average common shareholders' equity | \$36,199 | _ | \$36,199 |
| Less: Average goodwill | 17,347 | _ | 17,347 |
| Average intangible assets | 2,949 | _ | 2,949 |
| Add: Deferred tax liability — tax deductible goodwill | 1,187 | _ | 1,187 |
| Deferred tax liability — intangible assets | 668 | _ | 668 |
| Average tangible common shareholders' equity — Non-GAAP | \$17,758 | | \$17,758 |
| Return on tangible common equity (annualized) — Non-GAAP | 19.2% | | 21.4% |

Pre-tax Operating Margin Reconciliation – Investment and Wealth Management Business

| | 2Q22 | 1Q22 | 2Q21 |
|--|-------|-------|-------|
| Income before income taxes — GAAP | \$208 | \$212 | \$326 |
| Total revenue — GAAP | \$899 | \$964 | \$999 |
| Less: Distribution and servicing expense | 91 | 79 | 74 |
| Adjusted total revenue, net of distribution and servicing expense — non-GAAP | \$808 | \$885 | \$925 |
| Pre-tax operating margin — GAAP ^(b) | 23% | 22% | 33% |
| Adjusted pre-tax operating margin, net of distribution and servicing expense — non-GAAP $^{(b)}$ | 26% | 24% | 35% |



⁽b) Income before income taxes divided by total revenue.

Cautionary Statement

A number of statements in The Bank of New York Mellon Corporation's (the "Corporation") presentations, the accompanying slides and the responses to your questions are "forward-looking statements." Words such as "estimate," "forecast," "project," "anticipate," "likely," "target," "expect," "intend," "continue," "seek," "believe," "plan," "goal," "could," "should," "may," "might," "will," "strategy," "synergies," "opportunities," "trends," "ambition," "objective," "aim," "future," "potentially," "outlook" and words of similar meaning may signify forward-looking statements. These statements relate to, among other things, the Corporation's expectations regarding: capital plans, strategic priorities, financial goals, organic growth, performance, organizational quality and efficiency, investments, including in technology and product development, capabilities, resiliency, revenue, net interest revenue, money market fee waivers, fees, expenses, cost discipline, sustainable growth, innovation in products and services, company management, human capital management (including related ambitions, objectives, aims and goals), deposits, interest rates and yield curves, securities perfolio, taxes, business opportunities, divestments, volatility, preliminary business metrics and regulatory capital ratios and statements regarding the Corporation's aspirations, as well as the Corporation's overall plans, strategies, goals, objectives, expectations, outlooks, estimates, intentions, targets, opportunities, focus and initiatives, including the potential effects of the coronavirus pandemic on any of the foregoing. These forward-looking statements are based on assumptions that involve risks and uncertainties and that are subject to change based on various important factors (some of which are beyond the Corporation's control).

Actual outcomes may differ materially from those expressed or implied as a result of a number of factors, including, but not limited to, those discussed in "Risk Factors" in the Corporation's Annual Report on Form 10-K for the year ended December 31, 2021 (the "2021 Annual Report") and in other filings of the Corporation with the Securities and Exchange Commission (the "SEC"). Statements about the effects of the current and near-term market and macroeconomic outlook on the Corporation, including on its business, operations, financial performance and prospects, may constitute forward-looking statements, and are based on assumptions that involve risks and uncertainties and that are subject to change based on various important factors (some of which are beyond the Corporation's control), including geopolitical risks (including those related to Russia's invasion of Ukraine), as well as the scope and duration of the pandemic, actions taken by governmental authorities and other third parties in response to the pandemic, the availability, use and effectiveness of vaccines, and the direct and indirect impact of the pandemic on the Corporation, its clients, customers and third parties. Preliminary business metrics and regulatory capital ratios are subject to change, possibly materially, as the Corporation completes its Quarterly Report on Form 10-Q for the quarter ended June 30, 2022. All forward-looking statements speak only as of July 15, 2022, and the Corporation undertakes no obligation to update any forward-looking statement to reflect events or circumstances after that date or to reflect the occurrence of unanticipated events. For additional information regarding the Corporation, please refer to the Corporation's SEC filings available at www.bnymellon.com/investorrelations.

Non-GAAP Measures: In this presentation we discuss certain non-GAAP measures in detailing the Corporation's performance, which exclude certain items or otherwise include components that differ from GAAP. We believe these measures are useful to the investment community in analyzing the financial results and trends of ongoing operations. We believe they facilitate comparisons with prior periods and reflect the principal basis on which the Corporation's management monitors financial performance. Additional disclosures relating to non-GAAP measures are contained in the Corporation's reports filed with the SEC, including the 2021 Annual Report, and the second quarter 2022 earnings release and the second quarter 2022 financial supplement are available at www.bnymellon.com/investorrelations.