



FY 2015 Performance Accountability Report Office of Planning

INTRODUCTION

The Performance Accountability Report (PAR) measures each agency's performance for the fiscal year against the agency's performance plan and includes major accomplishments, updates on initiatives' progress and key performance indicators (KPIs).

MISSION

The mission of the Office of Planning (OP) is to guide development of the District of Columbia, including the preservation and revitalization of our distinctive neighborhoods, by informing decisions, advancing strategic goals, encouraging the highest quality development outcomes, and engaging all communities.

SUMMARY OF SERVICES

OP performs planning for neighborhoods, corridors, districts, historic preservation, public facilities, parks and open spaces, and individual sites. In addition, OP engages in urban design, land use, and historic preservation reviews. OP also conducts historic resources research and community visioning, and manages, analyzes, maps, and disseminates spatial and US Census data.

OVERVIEW – AGENCY PERFORMANCE

The following section provides a summary of OP performance in FY 2015 by listing OP's top three accomplishments, and a summary of its progress achieving its initiatives and progress on key performance indicators.

TOP THREE ACCOMPLISHMENTS

The top three accomplishments of OP in FY 2015 are as follows:

- ✓ **Completion and Council approval of the Southwest Neighborhood Plan.** In July 2015 the Council approved the Southwest Neighborhood Plan. It is a small area plan that provides an urban design, land use, and neighborhood preservation framework to enhance parks, pedestrian and street connections, integrate community amenities, enhance transportation choices, and accommodate and guide the direction of future growth in the Southwest neighborhood. The Plan provides land use guidance for multiple, underutilized District-owned properties where government uses are currently located.
- ✓ **Completion of the Franklin Park Transformation Plan.** In 2015 OP, in partnership with the National Park Service, DPR, and the Downtown BID, completed the Franklin Park

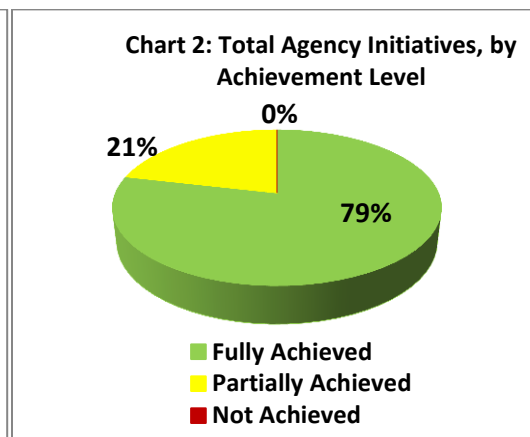
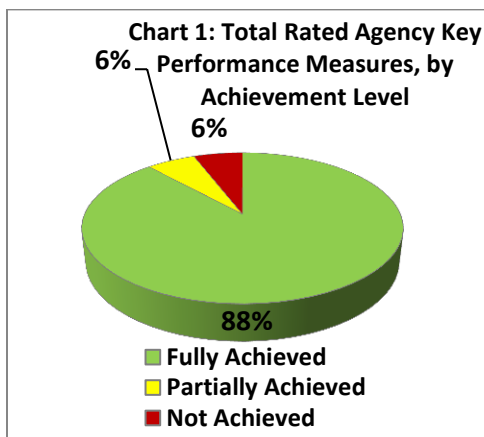
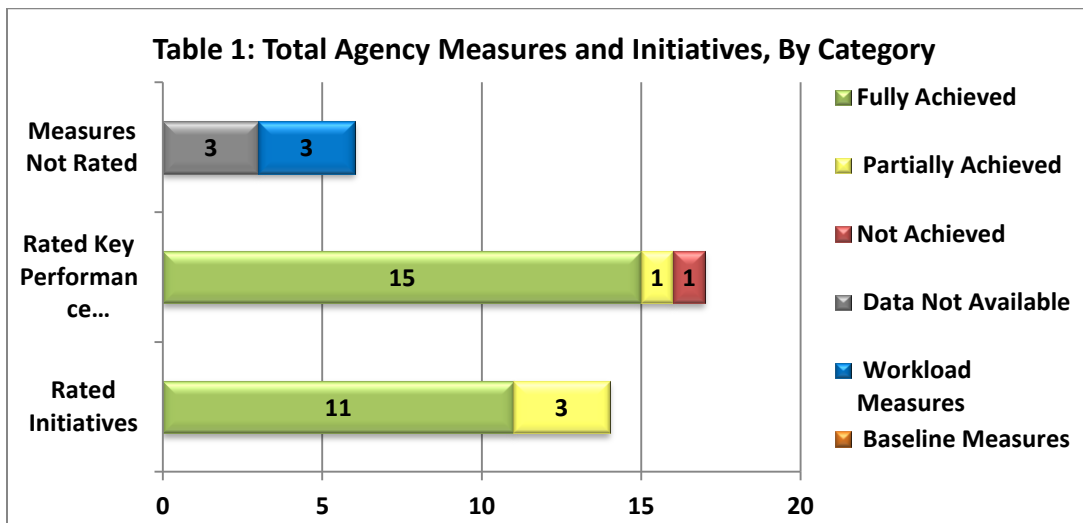


Transformation Plan. The project team earned federal approval on the project’s Environmental Assessment, allowing the park to move into the design/build phase.

- ✓ **Key zoning work.** In 2015 OP worked on or completed more than 50 Zoning Commission cases. Cases included the McMillan Reservoir Planned Unit Development (PUD), Walter Reed zoning and text amendment, Brookland Manor PUD, Barry Farms PUD, Sursum Corda PUD, DC Water Headquarters PUD, the major 4th Street & Rhode Island Avenue PUD, the Wharf (Southwest Waterfront) PUD, and six cases in the Florida Ave Market area.

SUMMARY OF PROGRESS TOWARD COMPLETING FY 2015 INITIATIVES AND PROGRESS ON KEY PERFORMANCE INDICATORS

Table 1 (see below) shows the overall progress the OP made on completing its initiatives, and how overall progress is being made on achieving the agency’s objectives, as measured by their key performance indicators.





| Default KPI Rating: | |
|---------------------|--------------------|
| $\geq 100\%$ | Fully Achieved |
| 75 - 99.99% | Partially Achieved |
| $< 75\%$ | Not Achieved |

“In FY 2015, OP fully achieved more than over three quarters of its initiatives and nearly 90 percent of its rated key performance measures. **Table 1** provides a breakdown of the total number of performance metrics OP uses, including key performance indicators and workload measures, initiatives, and whether or not some of those items were achieved, partially achieved or not achieved. **Chart 1** displays the overall progress is being made on achieving OP objectives, as measured by their rated key performance indicators. Please note that chart 2 contains only rated performance measures. Rated performance measures do not include measures where data is not available, workload measures or baseline measures. **Chart 2** display the overall progress OP made on completing its initiatives, by level of achievement.

PERFORMANCE INITIATIVES – ASSESSMENT DETAILS

Citywide Planning

OBJECTIVE 1: Use data to inform planning.

INITIATIVE 1.1: Link comprehensive planning, capital budgeting and investment, and master facilities planning (Quality Education, Fiscal Stability) (Age-Friendly DC Goal: Domain # 6).

The 2010 Census demonstrated the first solid decade of growth in the District since World War II, with a growth rate of 5.2% (29,600). This pace has continued since the 2010 Census. Between July 2012 and July 2013, the District’s population grew by 13,022 residents, keeping the city among the fastest-growing areas in the country. The District’s population now stands at 646,449—a figure not seen since the 1970s. The city has grown on average by 1,146 new residents per month since April 1, 2010 (when the 2010 Census count closed) and July 1, 2013. This continued trend of growth moves the District closer to its Sustainable DC goal of increasing the city’s population by 250,000 residents within the next twenty years. With the steady increase in the District’s population, OP’s planning initiatives will help the District continue its upward movement toward greater fiscal health and economic vitality. In FY 2015, OP will continue its partnership with the Department of General Services and will initiate the West Virginia Avenue Public Works Campus Master Plan by December 2014, if sufficient funds become available. This campus master planning effort is a key recommendation of “Ward 5 Works,” the study completed by the Ward 5 Industrial Land Use Transformation Task Force and chaired by the OP Director. The purpose of this master plan is to guide the redevelopment



and re-use of the Department of Public Works (DPW) campus at West Virginia Avenue, NE, transforming it into world-class model of sustainable development for co-located municipal uses and reducing any adverse impact it may have on its neighboring properties. Additionally, the plan will complement other OP and Department of Parks and Recreation (DPR) planning work to evaluate opportunities to improve the network of park space Downtown and in revitalization areas throughout the city.

OP will launch the next Comprehensive Plan amendment cycle by September 2015, which will include extensive public engagement throughout the update process. An amendment cycle is required every four years, and by March 2015, OP will open the amendment proposal process to the public and District agencies. New policies and actions for consideration include sustainability, resilience, mobility, the “new” workforce, and retaining our population, both new and long-term residents—particularly families. Following up on our participation in the Age-Friendly Task Force, we will also be looking at policies and actions to prepare for the enormous increase in the percentage of our residents who will be turning 70 and older by September 2015 and beyond.

Completion date: September/beyond 2015.

- **Performance Assessment Key: Fully Achieved.** In FY 2015, OP in partnership with DGS secured funding for the West Virginia Avenue Public Works Campus Master Plan. The agencies held a project kickoff in January 2015 and a public open house/gallery walk in June. OP and DGS held a focus group of community members and business owners in September. OP developed a request for proposals for the Comp Plan Amendment Cycle and it was released in August 2015. OP started public engagement by participating in the Office of Asian and Pacific Islander Affairs’ Community Summit in September, staffing a table and providing information on the upcoming Comp Plan Update. OP anticipates kicking off formal engagement with District agencies in 2015 and starting formal public engagement in 2016. OP integrated an Age-Friendly policy into the planning discussions for Adams Morgan Vision Framework and the Southwest Neighborhood Plan. In FY 2015 OP made plans to incorporate the District’s new Age-Friendly DC policies and actions into the city’s Comprehensive Plan through the next Amendment Cycle, being initiated in FY16.

OBJECTIVE 2: Better inform public and private investment decisions by leveraging the District’s planned growth and competitive strengths (Fiscal Stability, Job Creation, Sustainability) to enhance livability, fiscal stability, and urban sustainability (One City Action Plan Actions 3.4.1, 3.5.3 and Indicator 3A).

INITIATIVE 2.1: Help strengthen the District’s retail environment by providing technical assistance through the implementation of the Vibrant Retail Streets Toolkit and assess the District’s retail demand.



In FY15, OP will continue implementation of the Vibrant Retail Streets Toolkit and by March 2015 will select four to six new neighborhoods to participate in Vibrant Retail Streets Toolkit workshops. The project is intended to support commercial revitalization and promote vibrant retail streets through improved management of retail corridors, development of retail appropriate spaces, and fostering retail corridors that have a mix of retail to meet the needs of their nearby residents, and are safe, championed, anchored, and walkable. **Completion date: March 2015.**

- **Performance Assessment Key: Fully Achieved.** In FY 2015 OP worked with eight diverse neighborhoods from across the city, holding two technical assistance retail workshops over the summer with local teams from each selected neighborhood. Following the workshops, OP developed customized products designed to support retail vibrancy in each area, and participated in community briefings held by some of the local teams. Products included mini-market assessments and safe streets audits.

INITIATIVE 2.2: Encourage urban farms and community gardens by launching a pilot composting program (One City Action Plan Action 3.4.1(3) and Sustainable DC Action FD1.2). In FY14, OP made numerous attempts to move this project forward (including conducting joint research with UDC on a potential anaerobic digestion pilot) after last year's OCFO determination that this project does not qualify for capital funding. OP also reached out to public, non-profit, and private sector stakeholders, and found little consensus around what means, method, and scale of composting would be best tested in the District. DPW launched its waste life cycle study that examines composting as a waste stream component, and DGS examined anaerobic digestion at DC public buildings. By January 2015, OP will convene a meeting with DDOE, DGS, and DPW to develop a joint recommendation on the appropriate scope, scale, and direction for a pilot composting project. **Completion date: April 2015.**

- **Performance Assessment Key: Fully Achieved.** In December 2014 OP and the Office of the City Administrator led a meeting on composting with DC Water, DPW, DDOE, and DGS, to discuss interagency composting coordination. The meeting focused on opportunities for capital improvements for DPW, DGS, and potentially others to be able to compost office and food scraps from DC public facilities at DC Water. DC Water will use DGS compost material for further testing. Additionally, DGS completed an anaerobic digester study and commissioned new anaerobic digestion facility in October 2015. EOM held a DPW/DDOE "Path to Zero Waste" summit in April 2015, with more than 200 attendees. DDOE hired a staff person to take responsibility for this initiative.

KEY PERFORMANCE INDICATORS– Citywide Planning



| | KPI | Measure | FY 2014 YE Actual | FY 2015 YE Target | FY 2015 YE Revised Target | FY 2015 YE Actual | FY 2015 YE Rating | Budget Program |
|---|-----|--|-------------------------|-------------------------|------------------------------------|---|-------------------------|----------------------|
| ● | 1.1 | Measure 1: Develop facility plans, identify public-private partnerships or co-location opportunities, and conduct demographic analyses for targeted agencies. | 2 | 2 | | 2 | 100% | Citywide Planning |
| ● | 1.2 | Measure 2: % of OP-responsible Comp Plan implementation items from the current plan and future amendments that are newly achieved during the fiscal year | 21% | 20% | | 21% | 105% | Citywide Planning |
| ● | 1.3 | Measure 3: Change in retail indicators relative to the baseline, as measured by change in Gross Sales and Use Tax. | +2.2% | +1.00% | | Info. will be available at end of calendar year | | Citywide Planning |



| | | | | | | | | |
|---|-----|---|--------|------------------|--|---|---------|-------------------|
| ● | 1.4 | Measure 4: Change in retail indicators relative to the baseline, as measured by change in Retail Trade Employment. | +8.8% | +1.00% | | Info. will be available at end of calendar year | | Citywide Planning |
| ● | 1.5 | Measure 5: Maintain DC's level of walkability compared to other US cities (as measured by Walkscore) | #7 | Remain in Top 10 | | #7 | 100% | Citywide Planning |
| ● | 2.1 | Measure 6: Positive change in District population [One City Action Plan Indicator 3A] | +2.23% | +2.75% | | +1.92% | | Citywide Planning |
| ● | 2.2 | Measure 7: % of customers who indicate that they are satisfied with the data and analysis they have received from OP staff, and that it will enable them to fulfill their role in planning the city & influencing quality neighborhood outcomes | 95.54% | 90% | | 96.28% | 106.98% | Citywide Planning |



Revitalization/Design & Neighborhood Planning

OBJECTIVE 3: Catalyze improvements in neighborhoods and central Washington to enhance economic competitiveness, livability, and environmental harmony.

INITIATIVE 3.1: Complete three plans (Fiscal Stability, Job Creation).

Working with community stakeholders, by July 2015, OP will complete Vision Framework documents for the Adams Morgan and Van Ness neighborhoods. By September 2015, in partnership with the Downtown BID, NoMa BID, Mount Vernon Triangle CID, and multiple District and federal government agencies, OP will complete a preliminary draft report for the Downtown East Re-Urbanization Strategy and continue work on a Soccer Stadium/Buzzard Point Public Space and Urban Design Implementation Guide. By September 2015, OP will complete preliminary assessments of the need and availability of resources to undertake planning for Tenleytown, lower Georgia Avenue and the Minnesota/Benning area. **Completion date: September 2015.**

- **Performance Assessment Key: Partially Achieved.** In FY 2015 OP developed Vision Framework documents for the Adams Morgan and Van Ness neighborhoods. OP formed and convened Advisory Committees for each plan, to help guide the process for each project, and we held office hours with the public and conducted significant outreach. OP held a Van Ness Community Workshop on January 31, and an Adams Morgan Community Workshop on February 28. We conducted additional public engagement in the Spring and Summer to review proposed recommendations, including targeted outreach to Latino businesses in Adams Morgan. OP also hosted open houses for Van Ness in the spring and for Adams Morgan in September. We completed draft plan recommendations for each project in September, but will publish the plans for public comment in FY 2016. For the Downtown East Re-Urbanization Strategy. OP solicited input from the public via stakeholder visioning sessions and a series of meeting with business improvement districts and commercial improvement districts, and drafted recommendations for the final planning study. OP will conclude our planning efforts and publish the final report in FY 2016. OP has completed the draft Soccer Stadium/Buzzard Point Public Space and Urban Design Implementation Guide after obtaining input from DMPED, DDOT, DOEE, and other agencies. The guide includes a vision for a livable and sustainable neighborhood and specific guidelines for public spaces and the waterfront, and guidelines to ensure that the soccer stadium is well integrated into the future neighborhood that will develop around it. These guidelines will also guide public infrastructure investment and improvements to streetscapes associated with private sector development. DOEE assisted with guidelines for creating cutting edge sustainability practices for stormwater, water purification, and energy production on the soccer stadium development and in the surrounding area. Finally, in FY 2015 OP's neighborhood planners



undertook pre-planning work and assessments for Tenleytown, lower Georgia Avenue, and the Minnesota/Benning area, and those assessments will inform OP's future planning work.

INITIATIVE 3.2: Lead planning and implementation efforts for Center City, coordinating with District and Federal Partners, business and resident groups (Sustainable DC Plan Built Environment Action 2.6 and Nature Action 1.1) (Age-Friendly Goal: Domain # 1).

OP, in partnership with other District and Federal agencies, will participate in planning and development projects to improve the livability of Center City.

- Coordinate with DPR, the Downtown BID, and the National Park Service (NPS) to advance the Franklin Square Park Vision and Transformation Plan. By June 2015, OP will work with NPS to formalize the concept design with a *Finding Of No Significant Impact* (FONSI).
- Continue partnership with the DCCAH, DPR, and local stakeholders on Playable Art DC, a play and place-making initiative to bring innovative art-based play spaces to neighborhoods with underserved park space. By December, 2014, OP will select one additional neighborhood for the program. By April 2015, OP will launch an international competition to create a design for innovative and art-based play structures for park-starved DC neighborhoods. OP was awarded a grant in 2013 from ArtPlace America to fund the competition and has contracted with a nationally recognized expert in play environments to advise us on the design and launch of the competition. OP, along with DPR, will also look for partner organizations and community groups to build and install the play spaces. Throughout FY2015, continue to participate in the Pennsylvania Avenue Initiative, in partnership with the National Capital Planning Commission, General Services Administration, DDOT, the Downtown BID and NPS. The Initiative will study the near- and long-term needs of the Avenue and surrounding neighborhoods, identify a governance framework, and develop a vision for how the Avenue can be transformed to meet local and national needs and achieve greater vitality and real estate value.
- By December 31, 2014, initiate coordination with the National Capital Planning Commission and the District Department of the Environment in the ongoing implementation of the SW EcoDistrict initiative through participation in the EcoDistricts Target Cities Program. OP will also be collaborating throughout the process with the proposed EcoDistricts in the Downtown area, as well as leading the St. Elizabeths EcoDistrict initiative.

Completion Dates: December 2014/February 2015

- **Performance Assessment Key: Fully Achieved.** In June 2015, the National Park Service issued a Finding of No Significant Impact (FONSI) for the Franklin Square project. In November 2014 OP chose the Anacostia Library as an additional site for the Playable Art DC project. In 2015 OP received an extension from ArtPlace America on OP's grant, and will complete the project in FY 2016. For the Pennsylvania Avenue Initiative, OP, DMPED, DDOT, and the Downtown



BID have been and remain closely involved in this federal project. OP served on the Design Sub-Committee and DMPED on the Executive Committee and the Economic Sub-Committee. In FY 2015, OP coordinated with NCPC and DDOE to implement the SW EcoDistrict. OP also coordinated with the Downtown BID and DDOE on the Downtown EcoDistrict. OP is leading an interagency effort with DPW, DGS, DDOE, DOH, DMPED, DDOT, and DPR to carry out the Congress Heights/St. Elizabeths EcoDistrict by developing a roadmap for implementation.

OBJECTIVE 4: Increase the transparency and predictability of the planning process to better engage stakeholders and to increase the dialogue around key planning tools and topics.

INITIATIVE 4.1: Increase District residents' understanding of ways they can improve their own neighborhoods by continuing outreach and public education programs that focus on neighborhood livability, including quality design, walkability and amenities (Sustainability)(Sustainable DC Plan Equity and Diversity Action 2.1).

OP will work with District agencies and local partners to:

- By July 2015, establish a partnership with planning and architectural firms, non-profit organizations, and neighborhood partners to develop a year-long series of engagement activities, including meet-ups, tours, community games, listening sessions, lectures, and community-building exercises that will foster residents' effectiveness in using planning tools to solve neighborhood issues
- By December 2014, OP will complete the migration of its website to a new platform, and institute a program to assure more up to date postings of information to enhance the usefulness of the site to the public.

Completion Dates: December 2014/February 2015

● **Performance Assessment Key: Fully Achieved.** In 2015 OP developed partnerships with the American Institute of Architects (AIA), the American Planning Association (APA), the Urban Land Institute (ULI), The Catholic University of America, and Harvard University to carry out a variety of studios/projects, programming, and training that further community understanding of planning and how it plays a role in resolving neighborhood issues. The series of engagement activities OP and partners developed will be carried out in FY 2016. For example, OP has partnered with the AIA to develop a training series for Advisory Neighborhood Commissioners that will cover design, development, zoning, historic preservation, public space, and more. OP launched its new web site in October 2014, completing a migration from the old site and increasing the usefulness of the site.

INITIATIVE 4.2: Building on the Mayor's sustainability goals, create, foster, & begin to implement a citywide sustainability initiative.

Initiative Description: In FY 2015, OP (in partnership with DDOE) will lead planning, budgeting, and community outreach efforts for the next phase of Sustainable DC: 1. Provide staff support



to citywide healthy food access planning by conducting a study by September 2015 on potential market impacts of developing food cooperative buying organizations, studying the District food supply systems, and assisting community food policy bodies. 2. Promote physically active communities and decrease District reliance on single occupant vehicles by creating a “Healthy By Design” program for new affordable housing projects by September 2015, coordinating with the private sector to encourage transit and active transportation, and incentivizing employees to live closer to their places of work.

- **Performance Assessment Key: Fully Achieved.** In October 2014 the Council approved legislation establishing the Food Policy Council to “identify regulatory burdens on the local food economy, collect and analyze data on the food economy and food equity, promote positive food policies, and guide organizations and individuals involved in the food economy.” The Mayor is to appoint 13 voting members (1 is the Food Policy Director) with the advice and consent of Council and 10 nonvoting District agency members. OP completed the work of the Sustainable DC Plan’s Healthy by Design Task Force and released recommendations for healthy design standards for site selection and design of affordable housing publicly through the Executive Office of the Mayor in December 2014. OP has incorporated the design standards into the Adams Morgan and Downtown East planning studies, and OP’s Congress Heights EcoDistrict project.

KEY PERFORMANCE INDICATORS– Revitalization/Design & Neighborhood Planning

| | KPI | Measure | FY 2014 YE Actual | FY 2015 YE Target | FY 2015 YE Revised Target | FY 2015 YE Actual | FY 2015 YE Rating | Budget Program |
|--|-----|---|-------------------------|-------------------------|------------------------------------|-------------------------|-------------------------|---|
| | 3.1 | Measure 8: % of OP small area plans approved by the Council | n/a | 90% | | 100% | 111.11% | Neighborhood Planning Revitalization/Design |
| | 3.2 | Measure 9: % of plans completed in 18 months or less | 100% | 80% | | 100% | 125% | Neighborhood Planning Revitalization/Design |
| | 3.3 | Measure 10: | \$297,447 | \$300,000 | | \$289,140 | 100.62% | Neighborhood |



| | | | | | | | | |
|--|--|---|--|--|--|--|--|---------------------------------|
| | | Cost of consultant services per small area plan completed | | | | | | Planning Revitalization/ Design |
|--|--|---|--|--|--|--|--|---------------------------------|

Development Review and Historic Preservation

OBJECTIVE 5: Deliver resources, clarified regulations, and technical assistance to enhance the quality of the built environment.

INITIATIVE 5.1: Enhance public appreciation of historic resources and access to information about properties that are designated or eligible for designation (Sustainability).

The District is richly endowed with historic resources that enhance its quality of life and competitive strengths, and OP will promote awareness of these resources and access to information about them by taking the following actions:

- Working with local communities, OP will complete heritage guides for two wards and post them online by September 2015 to provide information about local history, heritage assets, and preservation opportunities.
- In partnership with the Humanities Council of Washington DC, OP will complete a year-long DC Community Heritage program by September 2015 with two community symposiums and at least 15 small grant awards to community organizations for historic heritage projects emphasizing grass-roots participation and youth involvement.
- By September 30, 2015, OP will issue a publication introducing the 50th anniversary print edition of the DC Inventory of Historic Sites, and by September 30, 2015, OP will expand the publication by documenting historic and eligible properties in one of five thematic categories.
- By June 30, 2015, OP will post on its website building-by-building maps of 30% of DC neighborhood historic districts, showing contributing and non-contributing buildings and construction date ranges.

Completion Dates; December 2014/June 2015/September 2015

- **Performance Assessment Key: Fully achieved.** OP developed and posted online the Ward 5 Heritage Guide in December 2014 and the Ward 4 guide in June 2015. We also completed the Ward 1 guide in 2015 for internal and community review before finalization. In partnership with the Humanities Council OP held a symposium in December 2014. We also held a grant application and house history symposium in 2015, and the first in a series of roundtables on the creation of a DC heritage network. OP completed a draft of the publication introducing the 50th anniversary print edition of the DC Inventory of Historic sites, including a history of



preservation in DC. We plan to publish it in 2016. In FY 2015, OP posted on its web site building-by-building maps for 11 of 32 historic districts (34%).

INITIATIVE 5.2: Support positive outcomes for historic preservation projects by improving public access to technical guidance and facilitating a transparent and efficient preservation review process (Fiscal Stability, Sustainability).

OP will take the following actions to improve the preservation review system:

- OP will continue through December 31, 2014, the trial period for public notice of applications to the Historic Preservation Review Board by means of a placard posted by the applicant on the property, and by March 1, 2015, will determine whether to make this requirement permanent.
- By December 31, 2014, OP will work with interested community organizations to seek consensus on current proposals to increase public notice requirements for permit applications in historic areas.
- By February 1, 2015, OP will post on its website an FY 2014 implementation report on the objectives and targeted actions in the 2013 DC Historic Preservation Plan, and by March 31, 2015, will post an update of the FY 2015 objectives and targeted actions in the plan.
- By August 31, 2015, OP will update and solicit public comments on the FY 2016 objectives and targeted actions in the 2016 DC Historic Preservation Plan.



Performance Assessment Key: Partially Achieved. In December 2014 OP concluded the trial period for public notice for HPRB applications, with strong positive feedback that supported making the program permanent. The posted notice is now standard procedure. Also in December, OP worked with the Citizens Association of Georgetown and DC Council staff to reach as much consensus as possible on the noticing legislation passed by the Council. In November OP posted the FY 14 implementation report on the objectives and targeted actions from the 2013 DC Historic Preservation Plan, and posted an update in March 2015. On the FY 2016 objectives and actions, OP deferred action to ensure alignment with other Comp Plan update objectives.

INITIATIVE 5.3: Leverage historic resources to promote economic development that enhances the livability, character, and vitality of the city (Fiscal Stability, Sustainability).

- OP will provide technical support to neighborhood organizations concerned about the negative impact on neighborhood character of inappropriate additions in areas such as Bloomingdale, Eckington, Barney Circle, and Southwest, including development of a design guideline template, by September 2015.
- By September 2015 OP will award \$180,534.50 in homeowner grants to low- and moderate-income residents in DC historic districts.



- **Performance Assessment Key: Partially Achieved.** In FY 2015 OP provided technical support to neighborhoods. For example, OP responded to requests from several ANCs, finished a historic resources survey of Bloomingdale and coordinated with the Bloomingdale Civic Assn on historic district vs conservation district options, addressed historic character issues in the Southwest Neighborhood Plan, and met with Eckington and Park View stakeholders regarding historic districts. For homeowner grants, OP issued more than \$80,000 in grants to owners of homes in historic districts.

INITIATIVE 5.4: Bring clarity and cohesiveness to the District’s zoning regulations via a comprehensive revision consistent with the Comprehensive Plan (Fiscal Stability and Sustainability) (Age-Friendly DC Goal: Domain # 3).

The Comprehensive Plan calls for a comprehensive review of the existing zoning regulations. In FY 2013, OP completed the draft text with input from an OP created Task Force and several issue-focused work groups. OP hosted eight ward meetings and attended 53 community meetings to present the draft text; OP made substantial amendments to formatting and text after hearing from the public and filed the draft with the Zoning Commission. In FY 2014, OP held 18 public hearings on the draft text with OP giving presentations and reports. OP prepared preliminary responses to over 1,100 public comments and proposed some alternative language to several issues at the request of the Commission. By December 2014, OP will work with the Zoning Commission to hold public hearings on the alternative language, complete any hearings on the initial draft text, and provide any updated amendments requested by the Zoning Commission.

Completion Date: December 2014

- **Performance Assessment Key: Fully Achieved.** In FY 2015, OP provided alternative draft text to the Zoning Commission, and completed the final text and sent it to the Office of Documents for publication as a Notice of Proposed Rulemaking for public comment. The Notice of Proposed Rulemaking was published for public comment in June 2015.

INITIATIVE 5.5: Encourage development and proposed regulations that incorporate Sustainable DC Goals (Sustainable DC Plan Climate and Environment Action 2.3, Built Environment Actions 1.3 and 1.4, Water Action 2.5.

- By July 2015, OP will work with DDOE to evaluate the performance of, and update as necessary, the Green Area Ratio standards.
- By September 2015 and throughout 2015, OP will review projects and planned unit developments to include sustainability measures and coordinate with DDOE on efforts to reduce stormwater runoff through use of Green Area Ratio and pervious surfaces in developments. OP will encourage the inclusion of sustainable features that exceed minimum requirements as benefits or amenities in planned unit developments.



- Performance Assessment Key: Fully Achieved.** In July 2015, DDOE advised that no update was needed for the Green Area Ratio standards. OP worked throughout the year to include sustainability measures in new developments. For example, OP coordinated with DDOE on sustainability issues relative to PUDs in Florida Ave Market, along the H St. NE corridor, within the eastern part of NoMA, the Southeast waterfront, and the Near Northeast Rhode Island Ave area.

INITIATIVE 5.6: Coordinate implementation of Small Area Plans, Revitalization Plans, Action Agendas, and the Sustainable DC Plan through development review of projects (Fiscal Stability, Sustainability)(Sustainable DC Plan Built Environment Action 4.3).

By September 2015 and throughout FY 2015, OP will coordinate all discretionary zoning requests and planned unit developments for relevant implementation of small area plans, revitalization plans and rapid response studies.

- Performance Assessment Key: Fully Achieved.** OP worked throughout the year to coordinate implementation of projects. For example, OP coordinated two Planned Unit Developments (PUDs) within the Florida Ave Market Small Area Plan, two within the NoMA plan area, one on H Street NE, and one for Near Northeast.

KEY PERFORMANCE INDICATORS– Development Review & Historic Preservation

| | KPI | Measure | FY 2014 YE Actual | FY 2015 YE Target | FY 2015 YE Revised Target | FY 2015 YE Actual | FY 2015 YE Rating | Budget Program |
|--------------|-----|---|-------------------------|-------------------------|------------------------------------|-------------------------|-------------------------|--|
| | 5.1 | Measure 16: % of permit applications reviewed over the counter | 91.42% | 90% | | 95.46% | 106.07% | Develop- ment Review & Historic Preservation |
| | 5.2 | Measure 17: \$ of historic homeowner grants issued | \$335,912 | \$180,000 | | \$84,583 | 46.99% | Develop- ment Review & Historic Preservation |
| | 5.3 | Measure 18: % of historic landmark designations without owner objection | 88.89% | 85% | | 75% | 88.24% | Develop- ment Review & Historic Preservation |



| | | | | | | | | |
|---|-----|---|--------|-----|--|-------|---------|--|
| ● | 5.4 | Measure 19: % of DC government project reviews concluded with adverse effects resolved by consensus | 100% | 90% | | 100% | 111.11% | Development Review & Historic Preservation |
| ● | 5.5 | Measure 20: % of Dev. Rev. reports that meet the expectations of boards/commissions | 93.60% | 90% | | 93.2% | 103.55% | Development Review & Historic Preservation |
| ● | 5.6 | Measure 21: Average cases reviewed per zoning review staff | 36 | 35 | | 37.56 | 107.3% | Development Review & Historic Preservation |
| ● | 5.7 | Measure 22: Average cases reviewed per historic preservation staff. | 878.33 | 600 | | 797.5 | 132.92% | Development Review & Historic Preservation |
| ● | 5.8 | Measure 23: % of PUDs that exceed minimum requirements to further the Sustainable DC plan including the provision of green roofs or other features to help reduce stormwater runoff, electric car charging stations or bike share facilities. | 83.33% | 60% | | 100% | 166.67% | Development Review & Historic Preservation |

Office of the Director



OBJECTIVE 1: Efficiently manage the resources and operations of the agency.

INITIATIVE 1.1: Develop sustainability assessment criteria to guide agencies in evaluating the sustainability of their respective operations in accordance with Mayor’s Order 2013-209 (Sustainable DC Governance Goal 1, Action 1.2; Built Environment Goal 3)

No later than November 30, 2014, the District Department of the Environment and the Office of Planning will jointly develop and send to the Office of the City Administrator for review and approval criteria to guide agencies in evaluating the sustainability of their respective operations in accordance with the requirements of Mayor’s Order 2013-209, the Sustainable DC Transformation Order. DDOE and OP will develop the assessment criteria in consultation with the District agencies listed in the Order in Section IIC.

- **Performance Assessment Key: Fully Achieved.** OP, together with the Department of Energy and Environment, developed standards in 2015 for a sustainability assessment and a survey of all District government office workers, and separate surveys for office managers. DOEE separately released the sustainability assessment for office managers and the assessment for all District government staff. More than 1,500 employees responded.

INITIATIVE 1.2: Conduct agency sustainability assessment using OCA approved criteria developed by DDOE and OP in accordance with Mayor’s Order 2013-209 (Sustainable DC Governance Goal 1, Action 1.2; Built Environment Goal 3)

By April 2015, or within one hundred twenty (120) days after the City Administrator approves sustainability assessment criteria developed jointly by the District Department of the Environment and the Office of Planning, each agency head subject to the authority of the mayor shall use the criteria to evaluate the sustainability of their respective operations in accordance with the requirements of Mayor’s Order 2013-209, the Sustainable DC Transformation Order, and submit to his or her responsible Deputy Mayor and the Office of the City Administrator the results of the agency’s internal assessment.

- **Performance Assessment Key: TBD**

KEY PERFORMANCE INDICATORS– Office of the Director

| | KPI | Measure | FY 2014 YE Actual | FY 2015 YE Target | FY 2015 YE Revised Target | FY 2015 YE Actual | FY 2015 YE Rating | Budget Program |
|--|-----|-------------------|-------------------------|-------------------------|------------------------------------|-------------------------|-------------------------|-------------------|
| | 6.1 | % of subgrantees' | 84.10% | 65% | | 89.28% | 137.35% | Office of the |



| | | | | | | | | |
|---|-----|---|------|------|--|------|------|------------------------|
| | | budgets spent on programmatic costs | | | | | | Director |
| ● | 6.2 | % of scheduled monitoring reports as defined in agency monitoring plan completed for each grant award | 100% | 100% | | 100% | 100% | Office of the Director |

WORKLOAD MEASURES – APPENDIX

WORKLOAD MEASURES ●

| Measure Name | FY 2013 YE Actual | FY 2014 YE Actual | FY 2015 YE Actual | Budget Program |
|--|-------------------|-------------------|-------------------|--|
| # requests for information (maps and demographics) received | 1,148 | 1,082 | 457 | Citywide Planning |
| # of permit applications submitted to Historic Preservation staff for approval | 4,908 | 5,270 | 4,785 | Development Review & Historic Preservation |
| # of zoning cases referred to OP | 341 | 368 | 341 | Development Review & Historic Preservation |



| | | | | |
|--|--|--|--|--|
| | | | | |
|--|--|--|--|--|