## Mayor's Office on Returning Citizen Affairs FY2021

Agency Mayor's Office on Returning Citizen Affairs

Agency Code RC0

Fiscal Year 2021

Mission The Office on Returning Citizen Affairs will serve to provide advocacy, constituent services, and information for the empowerment of previously incarcerated persons in order to create a productive and supportive environment for persons returning to the community.

## Strategic Objectives

Objective Number	Strategic Objective
1	Completion of individualized assessment plans and connecting constituents to essential government and community-based services such as housing, employment and job readiness, behavioral and physical health services, educational and vocational training, clothing, food, and legal services.
2	Assist with removing barriers and reducing the rate of recidivism, by identification of employers, employment training, and vocational training programs that will assist returning citizens with successful reintegration.
3	Develop a robust collaborative working relationship with DC Government agencies that offer vocational training, apprenticeship, education, employment and employment training, housing assistance, mental health services, and general health services.

## Key Performance Indicators

Measure	Directionality	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Target
1 - Completion of individualized assessment plans and connecting constituents to essential govern employment and job readiness, behavioral and physical health services, educational and vocation					
Percent of returning citizens referred to government and community-based programs and services, identified in their individualized case plan	Up is Better	New in 2021	New in 2021	New in 2021	New in 2021
Number of new strategic partnerships and collaborations of coordinated services offered through government agencies and community-based organizations supporting returning citizens.	Up is Better	New in 2021	New in 2021	New in 2021	New in 2021
Percent of returning citizens that complete vocational training programs	Up is Better	New in 2021	New in 2021	New in 2021	New in 2021
Percent of returning citizens that successfully obtain employment	Up is Better	New in 2021	New in 2021	New in 2021	New in 2021
2 - Assist with removing barriers and reducing the rate of recidivism, by identification of employers that will assist returning citizens with successful reintegration. (2 Measures)	s, employment tra	ining, and v	ocational t	training pro	grams
Percent of returning citizens referred to and completing employment training programs.	Up is Better	New in 2021	New in 2021	New in 2021	New in 2021
Percent of returning citizens that successfully complete training programs who obtain industry recognized credentials and start new employment opportunities.	Up is Better	New in 2021	New in 2021	New in 2021	New in 2021
3 - Develop a robust collaborative working relationship with DC Government agencies that offer vo and employment training, housing assistance, mental health services, and general health services.		apprentice	ship, educa	ation, empl	oyment
New pilot programs or policy recommendations developed on improving service delivery for returning citizens.	Up is Better	New in 2021	New in 2021	New in 2021	New in 2021

#### Operations

Operations Header	Operations Title	Operations Description	Type of Operations	
		assessment plans and connecting constituents to essential government and community-based services such as h behavioral and physical health services, educational and vocational training, clothing, food, and legal services.		
Case Management	Case Management	Conduct intakes and individualized assessments with returning citizens; develop case plans based on 30-, 60-, 90-, 120- and 180-day life cycles.	Daily Service	
Coordination	Coordination	Refer returning citizens to housing, employment, vocational training, legal education, health, and job readiness services		
		and reducing the rate of recidivism, by identification of employers, employment training, and vocational training with successful reintegration. (3 Activities)	g programs	
Advocacy	Advocating for clients	Establish a tracking system to ensure returning citizens are referred to training opportunities.		
Advocacy	Increase Hiring	Increase the hiring of returning citizens, by identifying and developing relationships with local and national companies that hire returning citizens.	Daily Service	
Coordination	Coordination	Refer returning citizens to government funded community based organizations that have the expertise of providing workforce development, life skills, and mentoring programs for returning citizens.		
		re working relationship with DC Government agencies that offer vocational training, apprenticeship, education, on gassistance, mental health services, and general health services. (3 Activities)	employment	
Partnership and Engagement	Communication.	On-going and frequent communication with outreach and program personnel to ensure there's a steady flow of information pertaining to both government and community programming.	Daily Service	
Partnership and Engagement	Government Programs.	Identify programs that assist with removing the unique barriers of returning citizens.	Daily Service	

Operations	Operations	Operations Description	Type of
Header	Title		Operations
Partnership and Engagement	Community participation.	Participation in community-based working groups, roundtables and symposiums.	Daily Service

## Workload Measures

Measure	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual
1 - Case Management (3 Measures)			
Number of returning citizens that receive case plans	New in 2021	New in 2021	New in 2021
Number of Strategic Partnerships	New in 2021	New in 2021	New in 2021
Number of employment training collaborations	New in 2021	New in 2021	New in 2021
2 - Advocating for clients (5 Measures)			
Number of employers hiring returning citizens	New in 2021	New in 2021	New in 2021
Number of returning citizens hired.	New in 2021	New in 2021	New in 2021
Number of returning citizens that are employed for at least 60 days.	New in 2021	New in 2021	New in 2021
Number of returning citizens that are employed for at least 90 days.	New in 2021	New in 2021	New in 2021
Number of returning citizens that are employed for at least 120 days.	New in 2021	New in 2021	New in 2021
3 - Communication. (1 Measure)			
Number of returning citizens referred to workforce development, life skills and mentoring programs.	New in 2021	New in 2021	New in 2021
3 - Community participation. (1 Measure)			
Number of formal partnerships with community-based organizations that have the capacity to dedicate program slots o returning citizens.	New in 2021	New in 2021	New in 2021
3 - Government Programs. (1 Measure)			
Number of times MORCA participated in community-based working groups, roundtables and symposiums.	New in 2021	New in 2021	New in 2021

# Strategic Initiatives

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date
Advocating for clie	nts (1 Strategic Initiative)	
Establish an Employment Referral System.	In FY21, MORCA will establish a formal referral system to ensure returning citizens are connected to training opportunities.	09-30-2021
Communication. (2	Strategic initiatives)	
Returning Citizen Coalition Working Group	In FY21, MORCA will establish a returning citizen coalition working group comprised of returning citizen advocates, government agencies, and community-based organizations. The working group will focus on strengthening service delivery for returning citizens amongst government agencies and community-based organizations.	09-30-2021
Collaboration across the government.	Participate in at least 20 community outreach events put on by other agencies.	09-30-2021
Community particip	pation. (1 Strategic Initiative)	
Regular Participation in Inter-Agency Task Force Groups.	Participate in at least 6 relevant inter-agency task force groups.	09-30-2021
Coordination (2 St	rategic initiatives)	
Connect Constituents to Employment Opportunities.	In FY21, MORCA will establish and implement the Access to Jobs Pilot Program that will provide a minimum of 5 grants to employers to support the hiring of returning citizens.	09-30-2021
Establish an Employment Referral System.	In FY21, MORCA will establish a formal referral system to ensure returning citizens are connected to training opportunities	09-30-2021
Government Progra	ams. (1 Strategic Initiative)	
Host Roundtables.	Host at least four returning citizens roundtables	09-30-2021