

Department of Youth Rehabilitation Services FY2023

Agency Department of Youth Rehabilitation Services

Agency Code JZ0

Fiscal Year 2023

Mission The mission of the Department of Youth Rehabilitation Services (DYRS) is to improve public safety and give court-involved youth the opportunity to become more productive citizens by building on the strengths of youth and their families in the least restrictive, most home-like environment consistent with public safety.

Strategic Objectives

Objective Number	Strategic Objective
1	Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety.
2	Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety.
3	Create and maintain a highly efficient, transparent, and responsive District government.

Key Performance Indicators (KPIs)

Measure	Directionality	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY2022 Actual	FY 2023 Target
1 - Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety. (5 Measure records)						
Rate of youth-on-staff assaults at Youth Services Center per 1,000 bed nights	Down is Better	6.6	3.5	5	3.9	5
Rate of youth-on-staff assaults at New Beginnings per 1,000 bed nights	Down is Better	5.5	3.7	5	8.1	5
Rate of injuries to youth as a result of assaults at the Youth Services Center per 1,000 bed nights	Down is Better	5.2	2.3	7	2.6	7
Percent of direct care staff in full compliance with training requirements	Up is Better	94.9%	98.9%	90%	92.2%	90%
Rate of injuries to youth as a result of assaults at New Beginnings per 1,000 bed nights	Down is Better	4.4	4.3	7	5.7	7
2 - Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety. (13 Measure records)						
Percent of committed youth not re-arrested	Up is Better	71.4%	92.7%	75%	94.3%	75%
Percent of committed youth placed in out-of-state facilities	Down is Better	8.5%	9.3%	15%	11.7%	15%
Percent of committed youth placed in the community	Up is Better	53.2%	39.1%	55%	42%	55%
Percent of newly committed youth that undergo a complete case planning process within 90 days of their commitment start date	Up is Better	89%	93.3%	80%	92.5%	80%
% of youth whose family is engaged in Team Decision Making Meetings (TDM)	Up is Better	81.8%	86.4%	70%	81.6%	70%
% of youth with a job or enrolled in school or training at commitment expiration	Up is Better	69.5%	80%	80%	49%	80%
Average number of trainings attended by BBDC Credible Messengers	Up is Better	New in 2022	New in 2022	New in 2022	New in 2022	2
Percentage of BBDC Credible Messenger weekly summaries submitted on time	Up is Better	New in 2022	New in 2022	New in 2022	New in 2022	100%
Average number of community meetings and engagements attended by BBDC representatives	Up is Better	New in 2022	New in 2022	New in 2022	New in 2022	10
Average daily population of youth on abscondence for more than 24 hours	Down is Better	11	4.4	15	4.6	15

Measure	Directionality	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY2022 Actual	FY 2023 Target
Percent of grants fully monitored, of those grants executed in their first month and completed on time. (Fully = 2 for mini grants with multiple dates, 1 for mini grants with one date, and 2 per month for large grants).	Up is Better	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023
Percent of grants fully monitored, of those grants executed in their first month and completed on time. (Fully = 2 for mini grants with multiple dates, 1 for mini grants with one date, and 2 per month for large grants).	Up is Better	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023
Percent of monthly Building Blocks DC grantee convening sessions attracting at least 30 attendees.	Up is Better	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023

Operations

Operations Title	Operations Description	Type of Operations
1 - Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety. (3 Activity records)		
Intake and assessment	Conduct assessments and screens at the intake of a young person at the Youth Services Center to inform placement and service delivery decisions.	Daily Service
Ensure safety of facilities	Monitor and supervise young people held at secure facilities.	Daily Service
Deliver appropriate services	Prepare young people in facilities to succeed in the community.	Daily Service
2 - Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety. (2 Activity records)		
Case planning and management	Organize and monitor services, supports, and opportunities that respond to a young person's needs in alignment with positive youth development.	Daily Service
Service, support, and opportunity provision	Connect youth and, as needed, their families, to services, supports, and opportunities to help them succeed.	Daily Service
3 - Create and maintain a highly efficient, transparent, and responsive District government. (1 Activity)		
Employee Recruitment and Retention	This relates to the agency's strategic recruitment and retention of agency personnel.	Key Project

Workload Measures (WMs)

Measure	FY 2020 Actual	FY 2021 Actual	FY2022 Actual
1 - Deliver appropriate services (4 Measure records)			
Average daily population of non-committed youth in alternative to detention placements	16.1	10.4	19
Average daily engagement in positive youth development programming at Youth Service Centers	0.6	0.1	0
Average daily engagement in positive youth development programming at New Beginnings	0.2	0.1	0.2
Cost of secure placement per day	\$127,116.06	\$129,812.78	\$130,701.8
1 - Ensure safety of facilities (3 Measure records)			
Average daily population at the Youth Services Center	43.8	56.5	53.6
Average daily population at New Beginnings	31.4	38.1	28.6
Average daily ratio of direct care staff to youth	3.5	2.6	2.4
1 - Intake and assessment (1 Measure)			
Average number of daily admissions to the Youth Services Center	5.6	3.6	4.2

Measure	FY 2020 Actual	FY 2021 Actual	FY2022 Actual
2 - Case planning and management (2 Measure records)			
Average caseload	9.5	8.7	7.7
Average length of commitment	757.2	695.8	719.9
2 - Service, support, and opportunity provision (5 Measure records)			
Number of neighborhood grants to community-based organizations to support neighborhood action plans and other community-based efforts in Building Blocks DC neighborhoods	Not Available	Not Available	35
Number of Neighborhood microgrants to community members to support community-based efforts in Building Blocks DC neighborhoods	Not Available	Not Available	Not Available
Number of mini grants.	New in 2023	New in 2023	New in 2023
Number of large grants	New in 2023	New in 2023	New in 2023
Average daily engagement in positive youth development services per youth in the community	0.5	0.5	0.4
3 - Employee Recruitment and Retention (1 Measure)			
Number of training days attended by OGVP Credible Messengers	New in 2023	New in 2023	New in 2023

Strategic Initiatives

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date
Employee Recruitment and Retention (2 Strategic Initiative records)		
Training Enhancements	Direct support training for DYRS staff and contracted providers on trauma-informed care	09-30-2025
Comply with National Health Standards for Health and Mental Health Services	DYRS will ensure compliance with national standards for health and mental services to maintain national accreditations. The Health Services Administration and Behavioral Health Division will closely monitor this through meetings and Continuous Quality Improvement (CQI) to ensure standards are met throughout the year.	09-30-2025
Service, support, and opportunity provision (1 Strategic Initiative)		
Behavioral Health & Wellness & Restorative Justice: Horticulture in the community	Giving that most of our youth are racial minorities, our Restorative Justice team will deliver a trauma-informed, therapeutic, horticulture curriculum. In conjunction with the Restorative Justice Initiative, the program affords youth opportunities to rebuild community trust and heal and restore collectively. Restorative Justice will implement a community transition component to this programming which will allow youth to continue structured therapeutic activities while transitioning into the community. The program builds foundations of accountability, competency, and holistic approaches that merge therapy and healing through Restorative Justice. 100% identify as racial minorities, which is in line with the District's initiative to promote racially equitable outcomes. This effort will be led by our Behavioral Health Division but focus on every area of the agency, including staff development.	09-30-2025