



# **OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE**

**FY 2022 PERFORMANCE AND ACCOUNTABILITY REPORT**

**JANUARY 15, 2023**

# CONTENTS

---

<b>Contents</b>	<b>2</b>
<b>1 Office of the Deputy Mayor for Public Safety and Justice</b>	<b>3</b>
<b>2 2022 Accomplishments</b>	<b>4</b>
<b>3 2022 Objectives</b>	<b>5</b>
<b>4 2022 Operations</b>	<b>6</b>
<b>5 2022 Strategic Initiatives</b>	<b>7</b>
<b>6 2022 Key Performance Indicators and Workload Measures</b>	<b>9</b>

# **1 OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE**

---

*Mission:* The mission of the Office of the Deputy Mayor for Public Safety and Justice is to provide direction, guidance, support, and coordination to the District's public safety agencies, and to develop and lead interagency public safety initiatives that improve the quality of life in the District's neighborhoods.

*Services:* The Office of Deputy Mayor for Public Safety and Justice was created in January 2011 to provide guidance, support, and coordination of public safety and justice agencies of the District.

## 2 2022 ACCOMPLISHMENTS

---

Accomplishment	Impact on Agency	Impact on Residents
In FY22, DMPSJ made significant progress in understanding the intricate web that is the public safety and justice ecosystem.	We are starting to wrap our arms around the ecosystem we exist within, so we can soon move to making corrections and streamlining processes.	The residents can be assured that we know what different programs are available to them, and we can refer them to the appropriate one(s).
In FY22, DMPSJ made significant steps towards full home rule by jump starting the process to move the parole board back under local control.	We learned that this is a high-stakes process. If we don't create the parole board the District really needs and wants, we could jeopardize futures for many residents, as well as the future of eventual statehood.	There is now hope among residents that soon the fate of their incarcerated loved ones will be decided by their neighbors, rather than people with no connection to DC or DC values.
In FY22, DMPSJ did some small internal reorganization, and realized that we need to do significantly more in FY23.	We decided to do both a cluster retreat and an office retreat early in FY23.	We believe the residents were better served by different people doing different parts of the DMPSJ portfolio.

### 3 2022 OBJECTIVES

---

Strategic Objective	Number of Measures	Number of Operations
Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.	2	1
Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.	3	6
Create and maintain a highly efficient, transparent, and responsive District government.	12	3

## 4 2022 OPERATIONS

Operation Title	Operation Description	Type of Operation
<b>Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.</b>		
Co-produce public safety strategies with District and federal partners and neighboring jurisdictions.	Cross collaborate with other public safety and related agencies both inside and outside the District.	Daily Service
<b>Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.</b>		
Policy recommendations	DMPSJ recommends policies and programs using data evidence and best practices to promote public safety and justice in the District.	Daily Service
Oversight of public safety agencies operations	DMPSJ examines current agency policies on a continuing basis to enhance the effectiveness and responsiveness of those programs.	Daily Service
Meetings with agency directors and chiefs	DMPSJ provides various forums, including one-on-one meetings with directors and cluster meetings, for agency directors to voice concerns, share opinions, ask advice, and share ideas.	Daily Service
Assist agencies with getting through roadblocks impeding their ability to carry out their mission effectively	DMPSJ assists agencies with issues they are facing by convening meetings, offering advice, writing correspondence, and other means of support.	Daily Service
Legislation	DMPSJ assists and provides guidance to agencies with regards to legislation and regulation changes.	Daily Service
Oversee administration of the Concealed Pistol Licensing Review Board (CPLRB)	DMPSJ oversees the administration of this board in collaboration with the Office of the Attorney General and the Mayor's Office of Legal Counsel. This includes handling appeals from license revocations and suspensions, and reviewing appeals of any denials of an application for a concealed pistol license issued by the Chief of the Metropolitan Police Department.	Daily Service
<b>Create and maintain a highly efficient, transparent, and responsive District government.</b>		
Freedom of Information Act (FOIA) requests	DMPSJ responds to all FOIA requests in a prompt and timely manner.	Daily Service
Performance plans	DMPSJ creates, maintains, and monitors performance plans that reflect the policies and procedures of the office and the duties each employee performs.	Daily Service
Regular budget and performance meetings	DMPSJ holds regular budget and performance review meetings as needed to analyze actual financial and agency performance compared to projected budget and agency performance plans, to ensure compliance with budget requirements and performance standards.	Daily Service

## 5 2022 STRATEGIC INITIATIVES

In FY 2022, Office of the Deputy Mayor for Public Safety and Justice had 5 Strategic Initiatives and completed 40%.

Title	Description	Completion to Date	Update	Explanation for Incomplete Initiative
Implement a comprehensive violence prevention and intervention strategy	Work with PSJ agencies and across clusters initially to do a landscape survey to analyze the functioning of the public safety ecosystem. Using that survey, and building on the 2015 Safer Stronger DC plan and the BBDC framework, create and implement a comprehensive violence prevention and intervention strategy for the District, effectively de-siloing agencies working in the same space.	50-74%	Our contractor is still working on the visual representation, still with a planned completion date of Q1 FY23.	It took the contractor longer than we anticipated to understand the landscape well enough that they could start the visual representation.
Create the Local Parole Board	Since 1997, the Federal government has been managing parole for DC residents. After many studies that have offered possible ways for the District government to take this function over, this is the year to do it, as the Federal authority sunsets in November 2022.	0-24%	In Q4, we launched the CJCC working group as planned and engaged a subject matter expert to prepare recommendations on risk and needs assessment and structured decision-making processes for the local parole agency. We also began compiling and comparing regulations used by a variety of existing parole boards to start outlining major areas where we anticipate a local board could improve upon other boards' practices, in preparation for receiving community and stakeholder input. Other next steps have not changed, but looking further ahead, Federal legislation will also be required to transition authority to local control.	This is the District's only chance to set up a parole board from scratch based on best practices and our unique community. We realized that it will take considerably more than a year to do this right.

Coordinate regional co-operation	Work with regional and federal partners to craft strategies and procedures for dealing with natural and manmade disasters and emergencies both in advance and as they happen.	Complete	We have continued coordinating with regional partners. We now have a carjacking taskforce with Prince George's County and we regularly share event, weather, and crime updates with all parts of the region. The cluster also sponsored a regional cybersecurity workshop and interoperability summit, which examined some historical events that led to our current push to be as collaborative as possible with the whole NCR.	
Oversee and Monitor Cluster Implementation of ARPA-Related Projects	The cluster has received a significant amount of American Rescue Plan Act federal funding, much of it for the Building Blocks (BBDC) initiative. Though the funding can be used into FY25, we will be ensuring our agencies are making reasonable progress on utilizing their funds for their intended purposes in FY22.	Complete	Most agencies have successfully completed their first year of their ARPA projects.	
Craft and monitor an overarching policy agenda framework for the cluster	There are a number of PSJ-related proposals, policies, and legislation that to date have not been implemented as planned/written. In FY22, we will be creating an overarching policy plan; formulating, tracking, and following up on already-initiated policy proposals and legislation; and ensuring the PSJ agencies are keeping to statutory deadlines and other requirements.	0-24%	We have not succeeded in creating the overarching policy agenda framework.	With new leadership in DMPSJ and a very large percentage of agency leadership in interim or acting roles, as we emerged from the COVID era, we realized we needed more time to think big picture and organize ourselves.



## 6 2022 KEY PERFORMANCE INDICATORS AND WORKLOAD MEASURES

### Key Performance Indicators

Measure	Directionality	FY 2020	FY 2021	FY 2022 Target	FY 2022 Q1	FY 2022 Q2	FY 2022 Q3	FY 2022 Q4	FY 2022	Was 2022 KPI Met?	Explanation of Unmet KPI
<b>Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.</b>											
Number of community meetings attended	Up is Better	New in 2022	New in 2022	New in 2022	36	31	74	65	206	-	
Number of PSJ agencies engaged in cross-cluster joint initiatives	Up is Better	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	12	-	
<b>Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.</b>											
Percent of cluster agencies that "Met" or "Almost Met" 75 percent of fiscal year KPIs.	Up is Better	54.5%	72.7%	58.3%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	50%	Unmet	We don't have a lot of control over how well our agencies do on their KPIs. In addition, ONSE had not yet submitted their data at the time this was calculated.
Percent of cluster agencies that almost or fully (at least 75% complete) achieved 75 percent of fiscal year strategic initiatives	Up is Better	36.4%	58.3%	50%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	58.33%	Met	
Percent of cluster agencies that submit quarterly updates in Quickbase on time	Up is Better	90.9%	91.7%	91.7%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	83.33%	Nearly Met	ONSE and FEMS consistently failed to submit their updates in a timely manner, regardless of the quantity of reminders from DMPSJ and OBPM.
<b>Create and maintain a highly efficient, transparent, and responsive District government.</b>											
Percent of FOIA requests processed without an extension	Up is Better	New in 2022	New in 2022	New in 2022	0%	No applicable incidents	75%	No applicable incidents	30%	-	

Workload Measures

Measure	FY 2020	FY 2021	FY 2022 Q1	FY 2022 Q2	FY 2022 Q3	FY 2022 Q4	FY 2022
<b>Co-produce public safety strategies with District and federal partners and neighboring jurisdictions.</b>							
Number of meetings attended with federal and/or neighboring jurisdiction partners	185	127	38	35	22	24	119
Number of cross-cluster interagency initiatives supporting.	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	6
<b>Legislation</b>							
Number of proposed legislation recommended	6	1	Annual Measure	Annual Measure	Annual Measure	Annual Measure	0
<b>Oversee administration of the Concealed Pistol Licensing Review Board (CPLRB)</b>							
Number of CPLRB cases that go to evidentiary hearings and/or trial.	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	30
Number of cases reviewed by the CPLRB	125	205	Annual Measure	Annual Measure	Annual Measure	Annual Measure	176
<b>Oversight of public safety agencies operations</b>							
Number of one-on-one meetings held with agency directors	22	102	Annual Measure	Annual Measure	Annual Measure	Annual Measure	118
Number of public safety and justice cluster meetings	12	14	Annual Measure	Annual Measure	Annual Measure	Annual Measure	9
Number of times testifying in front of DC Council	6	10	Annual Measure	Annual Measure	Annual Measure	Annual Measure	6
Number of media interviews	25	55	15	15	5	14	49
<b>Freedom of Information Act (FOIA) requests</b>							
Number of FOIA extensions requested	0	0	Annual Measure	Annual Measure	Annual Measure	Annual Measure	2
Number of FOIA requests processed	5	19	Annual Measure	Annual Measure	Annual Measure	Annual Measure	35