#### **Department of Insurance, Securities and Banking FY2017**

AgencyDepartment of Insurance, Securities and BankingAgency CodeSR0Fiscal Year2017

Mission The mission of the Department of Insurance, Securities and Banking is twofold: 1) protect consumers by providing equitable, thorough, efficient, and prompt regulatory supervision of the financial services companies, firms, and individuals operating in the District of Columbia, and 2) develop and improve market conditions to attract and retain financial services firms to the District of Columbia.

### 2017 Strategic Objectives

Objective Number	Strategic Objective
1	Provide high quality and efficient consumer protection services to District residents and businesses.
2	Provide high quality and cost effective regulation of financial services providers to ensure compliance with District laws.
3	Establish the District as a premier destination for financial services firms by coordinating with other agencies to increase the number of financial services industry jobs available for District residents, and to generate additional revenue for the District.
4	Provide high quality services to financially empower residents and create pathways to the middle class.
5	Provide valuable assistance and support to District based small businesses and entrepreneurs that will create or retain jobs.
6	Create and maintain a highly efficient, transparent and responsive District government.**

## 2017 Key Performance Indicators

Measure	New Measure/ Benchmark Year	Frequency of Reporting	Add Data Fields (if applicable)	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target	FY 2016 Actual	FY 2017 Target
1 - Provide high quali	ty and effic	ient consu	mer protect	ion services	to District re	sidents and b	usinesses. (	4 Measures)	
Percentage of Insurance, Securities and Banking consumer complaints resolved within 45 days of receipt.		Quarterly		98.1%	98%	97.6%	95%	99.04%	95%
Number of residents who receive in-person fraud abuse prevention, financial literacy training and/or consumer protection information.		Quarterly		Not available	2000	7925	3000	6990	7000
Percentage increase in the number of fraud alerts from the previous fiscal year developed and available on the Department's website and other media.		Quarterly		Not available	Not available	Not available	10%	266.67%	10%
Percentage of scheduled risk retention groups examined during the fiscal year.		Quarterly		Not available	100%	100%	100%	100%	100%
2 - Provide high quali Measures)	ty and cost	effective re	egulation of	f financial se	rvices provid	ers to ensure	compliance	with District la	ıws. (4
Percentage of scheduled non-depository financial institutions examined during the fiscal year.		Quarterly		Not available	100%	57%	100%	117.14%	100%
Percentage of scheduled domestic insurance companies examined during the fiscal year.		Quarterly		Not available	85%	100%	100%	100%	100%
Percentage of scheduled District-based investment firms examined during the fiscal year.		Quarterly		Not available	85%	100%	100%	100%	100%

Number of financial education offerings targeted for the District's Hispanic population, including inperson outreach events and the availability of resources in English and Spanish.	•	Annually		Not available	Not available	Not available	Not available	New Measure	4
3 - Establish the Distr number of financial s Measure)									
Number of amendments to existing financial services laws or regulations, or proposed new laws or regulations drafted during the fiscal year.	•	Quarterly		Not available	Not available	Not available	Not available	New Measure	4
4 - Provide high quali	ty services	to financiall	ly empowe	r residents aı	nd create path	nways to the i	middle class.	(3 Measures	)
Number of new bank accounts opened through the Bank on DC program.		Monthly		Not available	750	888	750	1711	750
Percentage of increase in the number of regulatory enforcement cases initiated.	~	Quarterly		Not available	Not available	Not available	10%	New Measure	10%
Percentage of increase in the number of fraud alerts issued.		Quarterly		Not available	Not available	Not available	10%	266.67%	10%
5 - Provide valuable a Measures)	ssistance a	nd support	to District I	based small b	usinesses an	d entreprene	urs that will c	reate or retai	n jobs. (2
Percentage of State Small Business Credit Initiative applications processed within 30 days of receipt.	<b>~</b>	Quarterly		Not available	Not available	Not available	Not available	New Measure	95%
Percentage increase in outreach events for small businesses, financial institutions or business organizations.	*	Quarterly		Not available	Not available	Not available	Not available	New Measure	100%
6 - Create and mainta	nin a highly	efficient, tra	ansparent	and responsi	ve District gov	vernment.**	(9 Measures	)	
Contracts/Procurement- Expendable Budget spent on Certified Business Enterprises	~			Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017
Contracts/Procurement- Contracts lapsed into retroactive status	~			Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017
Budget- Local funds unspent	<b>4</b>			Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017
Budget- Federal Funds returned	<b>Y</b>			Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017
Customer Service- Meeting Service Level Agreements	•			Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017
Human Resources- Vacancy Rate	<b>4</b>			Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017
Human Resources- Employee District residency	•			Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017
Human Resources- Employee Onboard Time	•			Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017

Performance Management- Employee Performance Plan Completion	•		Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017	Forthcoming October 2017

# 2017 Operations

Operations Header	Operations Title	Operations Description	Type of Operat
1 - Provide hi	gh quality and	efficient consumer protection services to District residents and businesses. (5 Activities)	
PUBLIC AFFAIRS	Outreach campaigns	Conduct outreach campaigns to provide residents with information that will help them make informed choices about financial services offerings (e.g., DC Saves Week, Financial Literacy Month, DASH for the STASH and the Financial Fitness Challenge).	Key Project
PUBLIC AFFAIRS	Financial education events	Hold at least two in-person financial education events in every Ward by the end of the fiscal year.	Key Projec
PUBLIC AFFAIRS	Consumer alerts	Publish and distribute consumer alerts, guides and articles to inform consumers about financial services issues and to help prevent them from becoming victims of scams and abuses.	Key Projec
CONSUMER SERVICES	Complaint activity	Review complaint activity to identify trends that are adverse to the interests of consumers.	Key Projec
CONSUMER SERVICES	Trend analysis	Utilize trend analysis from complaint activity to develop education and enforcement initiatives to address the trends and improve outcomes for consumers.	Key Projec
2 - Provide hi Activities)	gh quality and	cost effective regulation of financial services providers to ensure compliance with District law	ıs. (3
BANKING EXAMS	Non- depository exams	Conduct examinations of non-depository financial institutions scheduled during the fiscal year.	Daily Servic
Insurance Exams	Domestic insurance company exams	Conduct examinations of domestic insurance companies scheduled during the fiscal year.	Daily Servic
SECURITIES EXAMS	Investment adviser firm exams	Conduct examinations of investment adviser firms scheduled during the fiscal year.	Daily Service
Activities) REGULATORY	Review laws	industry jobs available for District residents, and to generate additional revenue for the District residents, and to generate additional revenue for the District Review the District's financial services laws and regulations to identify the areas where legislation and	ict. (2
REVIEW AND LICENSING		regulations should be revised or repealed.	Projec
AGENCY MANAGEMENT	Financial Services Academy	Develop a public private partnership where DISB and the financial services industry work with District universities and schools to train students to fill jobs in the financial services industry.	Key Projec
4 - Provide hi	gh quality serv	ices to financially empower residents and create pathways to the middle class. (4 Activities)	
BANKING	Bank on DC program	Promote the Bank on DC program to reduce the number of unbanked and underbanked residents in the District.	Key Projec
PUBLIC AFFAIRS	Financial services curriculum	Deliver financial services curriculum that contains topics of interest and importance to all population segments in the District.	Key Projec
PUBLIC AFFAIRS	Seminars and educational events	Conduct seminars and educational events to provide residents with information on financial services.	Daily Service
CONSUMER SERVICES	Consumer guides and alerts	Prepare consumer guides and alerts to provide District residents with information about financial products and services.	Key Projec
5 - Provide va Activities)	aluable assistar	ce and support to District based small businesses and entrepreneurs that will create or retain	jobs.
OC MARKET OPERATIONS BANKING	SSBCI program promotion	Promote the SSBCI program to local banks and financial institutions, the business community, and District agencies such as DSLBD, DGS and DMPED.	Daily Service
OC MARKET OPERATIONS BANKING	SSBCI program partnerships	Work with District agencies, incubators, chambers of commerce, universities and other organizations to provide technical assistance to small businesses to enable them to qualify for loans.	Daily Service
OC MARKET OPERATIONS BANKING	SSBCI program	Administer the Department's State Small Business Credit Initiative (SSBCI) program to provide financial support to District-based small businesses and entrepreneurs.	Daily Service

Number of jobs created or retained in the District with SSBCI funds.		Number of jobs created or retained	Number of jobs created or retained	Quarterly	Not available	Not available	360

# 2017 Strategic Initiatives

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date
AGENCY MANAGEMENT (2 Strategic initiative-o	pperation links)	
Develop a public-private partnership where DISB and the financial services industry work with District universities and schools to train students to fill jobs in the financial services industry	Complete the establishment of the Financial Services Academy to provide District residents with training for positions in the financial services industry.	09-30-201
Department-wide Senior Financial Fraud Abuse Prevention Program	Complete the establishment and implementation of the Department-wide Senior Financial Fraud Abuse Prevention Program. The program will focus on two primary components: (1) increase the number of outreach events to educate seniors on how to avoid financial scams; (2) enhance DISB's consumer enforcement program to protect District seniors.	09-30-201
BANKING (1 Strategic Initiative-Operation Lin	k)	
Promote the Bank on DC program to reduce the number of unbanked and underbanked residents in the District.	The Bank on DC program will be expanded as part of the Financially Fit DC initiative. The Financial Fitness program will include an online financial educational curriculum, which will include components on retirement, credit, child savings, retirement and investments.	09-30-201
BANKING EXAMS (1 Strategic Initiative-Opera	tion Link)	
Conduct examinations of non-depository financial institutions scheduled during the fiscal year.	Develop a plan to streamline the examination process of non-depository financial institutions to improve the efficiency of the Banking Bureau staff without compromising the Department's consumer protection objectives.	09-30-201
INSURANCE EXAMS (2 Strategic initiative-ope	ration links)	
Conduct examinations of domestic insurance companies scheduled during the fiscal year.	Develop and implement a plan in FY17 to increase the number of financial examinations handled by Department staff, and reduce the Department's use of contract examiners by 25% by the end of 2020.	09-30-201
Department-wide Market Conduct examinations	Establish a market conduct examination unit in DISB to review the activities of the insurance industry in the District to ensure insurers are complying with the District's consumer protection laws and regulations.	09-30-201
PUBLIC AFFAIRS (5 Strategic initiative-operat	ion links)	
Engage in comprehensive efforts to provide financial literacy to all residents of the District.	Launch the Financial Fitness initiative in FY17, and make available a comprehensive online curriculum to District residents.	09-30-201
Conduct outreach campaigns to provide residents with information that will help them make informed choices about financial services offerings (e.g., DC Saves Week, Financial Literacy Month, DASH for the STASH and the Financial Fitness Challenge).	Launch a comprehensive marketing campaign in FY17 to encourage District residents to participate in the Financial Fitness initiative, which will increase knowledge and awareness of financial concepts, products and services.	09-30-201
Publish and distribute consumer alerts, guides and articles to inform consumers about financial services issues and to help prevent them from becoming victims of scams and abuses.	Develop a customer satisfaction survey to measure the effectiveness of the Office of Communications outreach education programs by the end of the fiscal year.	09-30-201
Deliver financial services curriculum that contains topics of interest and importance to all population segments in the District.	Develop an innovative and effective financial literacy and fraud prevention curriculum that contains topics of interest and importance to all population segments in the District, with particular focus on low income residents, seniors, youth and ex-offenders.	09-30-201
Conduct seminars and educational events to provide residents with information on financial services.	Initiate a new financial education youth program by working with OSSE. DISB will conduct at least 3 Financial Literacy Days, Financial Summits or Reality Fairs during FY17.	09-30-201
REGULATORY REVIEW AND LICENSING (1 Str	ategic Initiative-Operation Link)	
Review the District's financial services laws and regulations to identify the areas where legislation and regulations should be revised or repealed.	Conduct ongoing review of the insurance, securities and banking laws and regulations in the District and other jurisdictions to identify those that are the most modern and business friendly. Based upon the findings and/or outcomes, DISB will draft legislative recommendations and/or regulations to ensure the District's laws and regulations are fair, efficient, and up-to-date.	09-30-201
SECURITIES EXAMS (1 Strategic Initiative-Ope	eration Link)	
Conduct examinations of investment adviser firms scheduled during the fiscal year.	Develop a customer satisfaction survey to measure the effectiveness of the Department's examinations operations by 09/30/2017.	09-30-201

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