FY 2015 Performance Accountability Report
Criminal Justice Coordinating Council

INTRODUCTION

The Performance Accountability Report (PAR) measures each agency's performance for the fiscal year against the agency's performance plan and includes major accomplishments, updates on initiatives' progress and key performance indicators (KPIs).

MISSION
The mission of the Criminal Justice Coordinating Council (CJCC) is to serve as the forum for identifying issues and their solutions, proposing actions, and facilitating cooperation that will improve public safety and the criminal and juvenile justice system of the District of Columbia for its residents, visitors, victims and offenders.

SUMMARY OF SERVICES
Provide a forum for effective collaboration and problem solving among criminal and juvenile justice agencies. Identify, develop and coordinate innovative interagency solutions to address District of Columbia public safety challenges. Research and analyze critical issues identified by the criminal and juvenile justice system. Facilitate and provide long-term performance monitoring of collaborative solutions to public safety and criminal justice challenges.

OVERVIEW – AGENCY PERFORMANCE

The following section provides a summary of CJCC performance in FY 2015 by listing CJCC's top three accomplishments, and a summary of its progress achieving its initiatives and progress on key performance indicators.

TOP THREE ACCOMPLISHMENTS
The top three accomplishments of CJCC in FY 2015 are as follows:

- **Information Sharing.** The CJCC stood up its initial version of the JUSTIS Disaster Recovery Site which shall function when an event triggers the activation of the agency's Continuity of Operations Plan (COOP) and serve as a source of certain information for the District's criminal and juvenile justice system.
- **Training and Technical Assistance**
  - The CJCC hosted "Demanding More Vigilance: Synthetic Drugs in the District of Columbia, Maryland, and Virginia," a day-long regional symposium that brought 200 behavioral health, medical, scientific, legislative, criminal justice, and education leaders together to examine the current landscape of synthetic drugs in the District of Columbia, Maryland, and Virginia.
  - On September 24th and 25th, 2015, the CJCC convened the 6th Annual Juvenile Justice Summit, **Working Together, Unlocking D.O.O.R.S. (D**ialogue, **O**pportunities, **O**ptions,
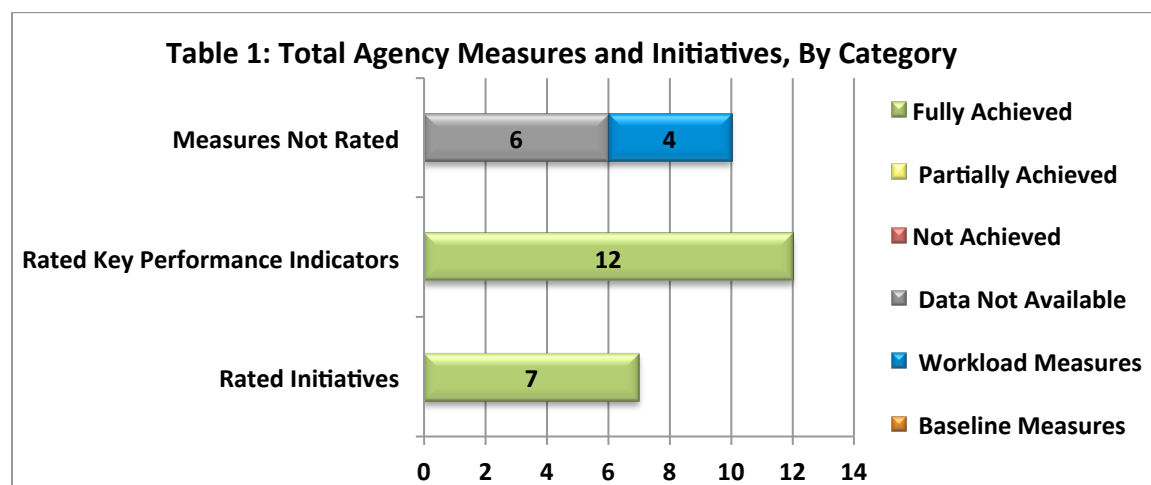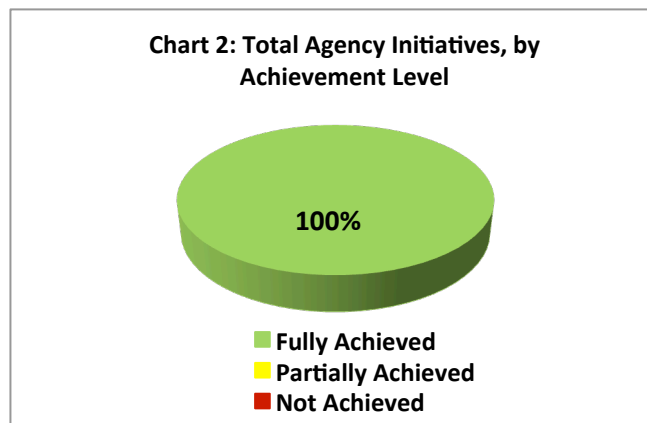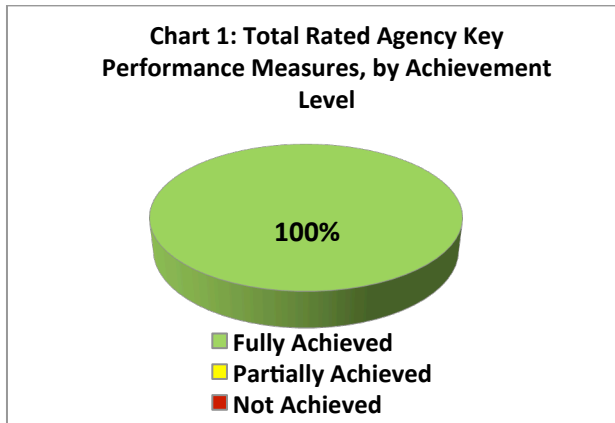
Results, **S**tability) which was attended by over 700 juvenile justice agency professionals, social workers, juvenile justice system-involved youth, parents, and community stakeholders. The Summit focused on youth gun violence prediction and prevention, addressing the needs of system-involved girls, the adolescent decision-making process, improving communication and service delivery for LGBTQI youth, racial disparities and the school-to-prison pipeline, mental health literacy, an evidence-based model for engaging resistant parents, the pathways to youth delinquency, and an intergenerational dialogue to support youth success.

- **Research, Analysis and Evaluation**. The CJCC was awarded a Bureau of Statistics grant to conduct research on mental health information sharing relative to the District's criminal justice system. The report, *Criminal Justice Coordinating Council Research Report on Mental Health Information Sharing in the District of Columbia Criminal Justice System,* was published.

SUMMARY OF PROGRESS TOWARD COMPLETING FY 2015 INITIATIVES AND PROGRESS ON KEY PERFORMANCE INDICATORS

Table 1 (see below) shows the overall progress the CJCC made on completing its initiatives, and how overall progress is being made on achieving the agency's objectives, as measured by their key performance indicators.

Table 1: Total Agency Measures and Initiatives, By Category

Category	Value
Measures Not Rated	6 (Data Not Available), 4 (Workload Measures)
Rated Key Performance Indicators	12 (Fully Achieved)
Rated Initiatives	7 (Fully Achieved)

Legend:
- Fully Achieved
- Partially Achieved
- Not Achieved
- Data Not Available
- Workload Measures
- Baseline Measures

Chart 1: Total Rated Agency Key Performance Measures, by Achievement Level

100%

- Fully Achieved
- Partially Achieved
- Not Achieved

Chart 2: Total Agency Initiatives, by Achievement Level

100%

- Fully Achieved
- Partially Achieved
- Not Achieved

In FY 2015, CJCC fully achieved all of its rated initiatives and rated key performance indicators. **Table 1** provides a breakdown of the total number of performance metrics CJCC uses, including key performance indicators and workload measures, initiatives, and whether or not some of those items were achieved, partially achieved or not achieved. **Chart 1** displays the overall progress being made on achieving CJCC objectives, as measured by their rated key performance indicators. Please note that chart 2 contains only rated performance measures. Rated performance measures do not include measures where data is not available, workload measures or baseline measures. **Chart 2** displays the overall progress CJCC made on completing its initiatives, by level of achievement.

The next sections provide greater detail on the specific metrics and initiatives for CJCC in FY 2015.

PERFORMANCE INITIATIVES – ASSESSMENT DETAILS

Office of the Director

OBJECTIVE 1: Assist member agencies with information sharing across the federal and local criminal justice system.

INITIATIVE 1.1: Enhance existing and develop new architecture in JUSTIS to support user requests and needs.
FY 2014 Achievements: The CJCC members are committed to share criminal justice information among public safety agencies using the Justice Information System (JUSTIS).
Achievements include: (1) CJCC is becoming the sole distributor of the DC Superior Court adult criminal data; (2) the JUSTIS infrastructure was upgraded; (3) CJCC IT staff conducted 22 training sessions for designated agency trainers and JUSTIS users.

FY 2015 Plan:
CJCC's JUSTIS FY15 projects include: (a) expanding access to the DC Superior Court IJIS outbound project (12.1) (b) participating in MARIS (c) providing JUSTIS training and performing regular audits of JUSTIS (d) upgrading the JUSTIS infrastructure (e) facilitating JUSTIS security enhancements.
Completion: Ongoing; FY15 date: 9/2015.

Performance Assessment Key:

○ **Fully Achieved (100%):** The CJCC members are committed to share criminal justice information among public safety agencies using the Justice Information System (JUSTIS). *2015* Achievements include: (a) MARIS project: Connections have been established between JUSTIS and the Maryland Dashboard (the hub) and the CJCC has developed the initial functionality required to send information requests to and receive results from Maryland; (b) Juvenile Papering Project: the interagency project team (policy and IT representatives from MPD, OAG and DCSC) is finalizing the project's business requirements so that the participating agencies may engage their technology vendors in order to make the required changes within their in-house technology systems; (c) the CJCC developed its information security program based upon Federal standards developed by the National Institutes of Standards and Technology (NIST) and captured within a document known as Special Publication (SP) 800-53. A Plan of Action and Milestones (POAM) was developed which outlines specific controls the agency shall pursue in order to enhance its security posture. An external assessor presented the CJCC with a recommendation that the JUSTIS system be issued an Authority to Operate (ATO) which is the final document generated as part of the information security audit process; (d) the CJCC worked with the JUSTIS Inter-Agency Data Quality Workgroup (IDQ) to develop and enhance the JUSTIS DQA module in order to send out notifications to agencies when PDID and name-related corrections are made by MPD, and when duplicate case corrections are made by DCSC (e) Infrastructure Upgrade: The CJCC has implemented a multiyear JUSTIS infrastructure upgrade plan. This plan includes procuring software and hardware. The following were procured in FY15. 13 out of 41 software applications and 2 out of 27 hardware equipment were procured and configured (f) Seven trainings were provided and two audits were conducted.

OBJECTIVE 2: Improve multi-agency collaboration and planning and encourage data-driven decision making by providing CJCC members with relevant and timely research and analysis that includes tracking priorities, evaluating progress, and generating reports analysis.

INITIATIVE 2.1: Research and analysis.
FY2014 Achievements: The Statistical Analysis Center (SAC) is a unit of the CJCC responsible for independent research, statistical analyses, data collection and program evaluation. The mission of the SAC is to apply the highest level of scientific rigor and objectivity in the study of criminal justice policies, programs and practices, and to identify activities that improve the administration of justice. The SAC aims to produce empirical research and analysis that informs stakeholders and enhances policy decision-making in the District. The CJCC members established the Interagency Research Advisory Committee (IRAC) through a memorandum of agreement. The IRAC serves as an advisory body that supports the SAC in an effort to collect and analyze data. In addition, the SAC held two (2) professional development brown-bags on the latest tools and methods for criminal justice research and facilitated the City-Wide Truancy Taskforce, Truancy Data Committee. This committee focused primarily on identifying baseline and secondary measures to measure the District's truancy reduction efforts.

FY 2015 Plan: CJCC, through the work of the SAC, will support the District on key research priorities set by its members including, but not limited to GunStat, truancy, juvenile justice, the prevalence of synthetic drugs and recidivism.
Projected Completion: Ongoing FY2015 Date 9/2015.

Performance Assessment Key:
Fully Achieved (100%): During this past FY, the CJCC released 8 out of 1 planned research, policy and CJCC priority area reports.

The CJCC's research team consists of the Statistical Analysis Center (SAC), a unit of the CJCC responsible for independent research, statistical analyses, data collection and program evaluation and the CJCC Interagency Research Advisory Committee (IRAC) comprised of researchers and high level policy representatives from criminal and juvenile justice agencies. In partnership with the IRAC, the SAC held the following Brown Bag Lectures for the District's justice system stakeholders: (a) PSA Risk Assessment: Is Supervision Matched to the Risk Level of Pretrial Defendants? (6/23/15); (b) A Public Health Approach to Gun Violence: The Cure Violence Prevention Model (9/2/15); (c) How Justice Systems are Leveraging Medicaid Expansion (11/4/15) and (d) Implementation Science and the Importance of Fidelity (11/18/15). The SAC also facilitated the City-Wide Truancy Taskforce, Truancy Data Committee and the JDAI Data Committee. The CJCC released the BJS funded report, *Criminal Justice Coordinating Council Research Report on Mental Health Information Sharing in the District of Columbia Criminal Justice System.*

INITIATIVE 2.2: Provide analytical reports in support of Partnership for Success sessions.
FY 2014 Achievements: Over the past year Partnership for Success (P4S) expanded to include other district agencies that impact District involved youth. This concerted effort allowed for the pooling of resources and a comprehensive, holistic strategy to address the needs of high risk youth. These included providing housing, education and employment options to P4S partners.

FY 2015 Plan: Partnership for Success will continue to work with stakeholders to develop policies and procedures that improve interagency coordination, reduce inefficiencies in service provision and improve outcomes. In addition, pursuant to an MOU, multiple agencies will convene to identify and discuss youth who were connected to both a juvenile and adult criminal justice agency, also known as jointly supervised cases. The agencies involved in these quarterly reviews included DYRS, CSS, the Pre-Trial Services Agency (PSA), and the Court Services and Offender Supervision Agency (CSOSA).
Projected Completion Ongoing: FY15 date: 9/2015.

Performance Assessment Key:
Fully Achieved (100%): 1 of the 1 planned analytical reports was produced.

The primary goal of Partnership for Success (P4S) partners focuses on agency resources that reduce recidivism for high-risk youth in the District. P4S is a collaborative initiative between

select juvenile justice agencies, including law enforcement (MPD), Court Social Services, (CSSD), the Department of Youth Rehabilitation Services (DYRS), and the CJCC. Additional agencies augment the collaborative efforts, including the Department of Employment Services (DOES) the Department of Behavioral Health (DBH), and the District of Columbia Public Schools (DCPS), each providing institutional resources related to employment, education, mental health, and academic support. They agencies convene regularly to identify strategies and opportunities to meet the needs of juvenile offenders.

INITIATIVE 2.3: Provide research and data analysis in support of the Juvenile Detention Alternatives Initiative (JDAI) in the District of Columbia.

FY 2014 Achievements: The JDAI Committee produced 10 monthly reports shedding light on the diversion, secure detention, and alternative to secure detention populations. These reports help track changes in these populations, recidivism rates for youth diverted and placed in alternatives, as well as the types of cases which are bringing youth in the juvenile justice system.

FY 2015 Plan: The Juvenile Detention Alternatives Initiative (JDAI) provides a comprehensive service continuum for juveniles to decrease their failure to appear for court hearings and to strengthen community supervision and diversion options. Participating agencies have agreed to provide new data elements that correspond with a guiding protocol to the CJCC to generate reports. The reports will be used by the interagency Juvenile Justice Committee to evaluate progress and make recommendations for system improvement. **Projected Completion: Ongoing FY15 date: 9/2015.**

Performance Assessment Key:
Fully Achieved (100%): 12 of the planned 11 JDAI reports were issued.

The JDAI Committee produced monthly reports shedding light on trends in the juvenile justice system ranging from diversion, secure detention, and alternative to secure detention populations. These reports help track changes in these populations as well as the types of cases which are bringing youth in the juvenile justice system, to name a few.

INITIATIVE 2.4: GunStat Sessions.
FY 2014 Achievements: Each GunStat session identified and reviewed repeat offenders. In addition, an annual presentation was made by USAO, CJCC, PSA on hold decisions among GunStat candidates.

FY 2015 Plan: GUNSTAT is a District-wide effort to track gun cases (particularly repeat gun offenders) as they progress through the criminal justice system for the purpose of identifying trends, strengths and weaknesses. CJCC will continue to help accomplish this through the compilation of a collaborative report of gun-related data to support the missions of criminal justice-related participating agencies both District and Federal. CJCC will facilitate the enhancement/ development of interagency business protocols that are refined or emerge

during the sessions. Periodic presentations will be held to educate, present findings and trend analysis of emerging areas that have been identified. **Projected Completion. Monthly. FY15: 9/2015.**

Performance Assessment Key:

⬤ **Fully Achieved (100%):** 12 of the planned 11 GunStat sessions were held.

Each GunStat session identified and reviewed repeat offenders. The activities included: (a) conducted regular analyses of arrest, charge, and conviction histories of individuals on the GunStat list as well as their case dispositions.; (b) conducted a trends and outcomes analysis on "carrying a pistol without a license" (CPWL) arrests made during 2014; (c) examined the criminal histories of known family members and associates of individuals on the GunStat list to enhance investigations and interventions.

OBJECTIVE 3: Provide a multi-agency structure to facilitate strategic planning, information sharing, and cross systems collaboration.

INITIATIVE 3.1: Provide a public safety strategic planning session for identifying citywide priorities.

FY 2014 Achievements: The CJCC convened the CJCC principals for the Annual Strategic Planning Meeting in January, 2014. The purpose of the meeting was to assess the CJCC's progress on the 2013 Strategic Priorities and to develop and revise recommendations for the 2014 Strategic Priorities.

The 2014 Strategic Priorities were clustered around several key areas organized under two umbrella goals designed to further the overarching goal of reducing violent crime through interagency collaboration:

Goal One: Improve data-driven services by increasing effective interagency collaboration and planning.
1. JUSTIS (Justice Information System) Enhancements
2. Reentry
3. GunStat
4. Juvenile Justice
5. Truancy
   a. Juvenile Detention Alternatives Initiative
   b. Partnership for Success Stat
   c. Compliance Monitoring and Disproportionate Minority Contact

Goal Two: Improve criminal justice system operations requiring interagency cooperation and information sharing.

1. Substance Abuse/Mental Health Services Integration

2. Papering Reform
3. Warrants
4. Continuity of Operations Planning

FY 2015 Plan: CJCC will convene its principal members on a regular basis to address criminal justice and public safety issues and conduct a strategic planning session that provides the justice and public safety agencies (local and federal) an opportunity to reach consensus on priorities the CJCC will address over the course of the year. Strategic planning session to be completed by 12/14.
Completion Date: Strategic Planning: Forum FY15: 12/2014.

Performance Assessment Key:
Fully Achieved (100%): 11 of the planned 11 Strategic Planning sessions were held.

During the CJCC's annual strategic planning meeting convened in November 2014, the CJCC principals reviewed progress made on the FY 2014 priorities and established the agency's 2015 priorities. They are as follows:

Goal One: Improve data-driven services by increasing effective interagency collaboration and planning.
- JUSTIS (Justice Information System)
- Reentry
- GunStat
- Juvenile Justice
        a. Truancy
        b. Juvenile Detention Alternatives Initiative
        c. Partnership for Success Stat
        d. Compliance Monitoring and Disproportionate Minority Contact

Goal Two: Improve criminal justice system operations requiring interagency cooperation and information sharing.

- Substance Abuse/Mental Health Services Integration
- Public Safety Grants Planning
- Warrants
- Continuity of Operations Planning

INITIATIVE 3.2: Technical assistance and training.
FY 2014 Achievements: During FY 2014, CJCC held multiple interagency, cross-systems trainings that included two brown-bags on research and statistics (See initiative 2.1), 22 JUSTIS user trainings, our information sharing portal, one mental health training and one Synthetic Drug Symposium (200 attendees). More specifically, the 5th annual Juvenile Justice Summit will be held in September of 2014. The summit is a training and collaboration opportunity for juvenile justice workers. The 5th Annual Juvenile Justice Summit The goal of

the Juvenile Justice Summit is to use information sharing, evidence based training and collaboration to (1) reduce the incidence of juvenile delinquency and recidivism, (2) restore youth, families and communities impacted by crime, and (3) preserve the effective administration of justice. The Summit will provide training for 700 juvenile justice practitioners.

In April 2014, the CJCC Substance Abuse Treatment and Mental Health Services Integration Taskforce (SATMHSIT) in partnership with Public Welfare Foundation presented *Implications of Implementation* a forum that focused on strategies for bridging healthcare gaps to ensure continuous healthcare for the criminal justice-involved population. National and local experts will discuss best practices, strategies, enrollment, and a breakdown of the numbers.

FY 2015 Plans: The CJCC will convene training, educational, and information sharing forums for criminal and juvenile justice leaders to keep stakeholders abreast of emerging best practices, significant policy changes and identified public safety priorities. This includes convening meetings for CJCC priority areas.
Completion Date: Ongoing. FY14: 9/2014.

Performance Assessment Key:

Fully Achieved (100%): 16 of the planned 15 technical assistance and training sessions were held.

During FY 2015, CJCC convened multiple interagency, cross-systems including: (a) 7 JUSTIS trainings (train-the-trainer refreshers, ITSO refreshers, and agency training session); (b) four (4) brown-bags on research, analyses and evaluation (See initiative 2.1); (c) regional Synthetic Drug Symposium (200 attendees); (d) 6th annual Juvenile Justice Summit (700 attendees); (e) two public meetings (the intersection between behavioral health and criminal justice; strategic focus on justice involved girls and women); (f) case management and information sharing protocols for youth dually supervised by CFSA, DYRS, CSSD, CSOSA and PSA;

KEY PERFORMANCE INDICATORS

	KPI	Measure	FY 2014 YE Actual	FY 2015 YE Target	FY 2015 YE Revised Target	FY 2015 YE Actual (*KPI Tracker*)	FY 2015 YE Rating (*KPI Tracker*)	Budget Program (*KPI Tracker*)
		Percentage Satisfaction with JUSTIS	96.50%	90%		97.11%	100%	INTEGRATED INFORMATION SYSTEM

		experience					
🟢		JUSTIS user friendliness	93.47%	85%		92.93%	100%	INTEGRATED INFORMATION SYSTEM
🟢		Number of JUSTIS training sessions held timely	14	1		5	100%	INTEGRATED INFORMATION SYSTEM
🟢		Number of JUSTIS data audits held timely	2	2		2	100%	INTEGRATED INFORMATION SYSTEM
⚪		JUSTIS System availability*	N/A	N/A		N/A	N/A	INTEGRATED INFORMATION SYSTEM
🟢		Issue research reports within the agreed-upon timeframe	1	1		8	100%	RESEARCH ANALYSIS AND EVALUATION
⚪		Release of policy guidance reports in a timely manner*	N/A	N/A		N/A	N/A	RESEARCH ANALYSIS AND EVALUATION
🟢		JDAI Reports and Evaluations Produced	12	12		12	100%	RESEARCH ANALYSIS AND EVALUATION
⚪		Analytical reports produced to support Partnership for Success sessions	N/A	N/A		N/A	N/A	RESEARCH ANALYSIS AND EVALUATION

🟢		Periodic Sessions on GunStats held timely	12	12		12	100%	RESEARCH ANALYSIS AND EVALUATION
⚪		Strategic Planning Sessions Held*	N/A	N/A		N/A	N/A	COLLABORATION & PLANNING ACROSS AGENCIES
🟢		Number of principals meetings held	11	11		11	100%	COLLABORATION & PLANNING ACROSS AGENCIES
🟢		Technical Assistance and Training Opportunities	15	15		16	100%	COLLABORATION & PLANNING ACROSS AGENCIES
🟢		Number of strategic planning sessions held*	N/A	3		3	100%	COLLABORATION & PLANNING ACROSS AGENCIES
🟢		Number of forums and trainings held*	N/A	8		9	112%	COLLABORATION & PLANNING ACROSS AGENCIES
🟢		Number of training summaries and evaluations disseminated*	N/A	8		9	112%	COLLABORATION & PLANNING ACROSS AGENCIES
⚪		Resource locator trainings*	N/A	N/A		N/A	N/A	
⚪		Resource locator annual audit*	N/A	N/A		N/A	N/A	

* = This measure will be evaluated based upon cumulative totals rather than proportion of planned performance achievements met starting FY2016.

WORKLOAD MEASURES – APPENDIX

WORKLOAD MEASURES ●

Measure	FY2013 YE Actual	FY 2014 YE Actual	FY 2015 Actual	Budget Program
Number of GunStat sessions held	12	12	12	RESEARCH ANALYSIS AND EVALUATION
Number of Partnership for Success Sessions	12	2	4	RESEARCH ANALYSIS AND EVALUATION
Number of Juvenile Detention Alternative Initiative sessions held/reports	11	12	12	RESEARCH ANALYSIS AND EVALUATION
Number of JUSTIS trainings	23	23	7	INTEGRATED INFORMATION SYSTEM