



OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE FY 2024 PERFORMANCE PLAN

DECEMBER 1, 2023

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1 OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE

Mission: The mission of the Office of the Deputy Mayor for Public Safety and Justice is to provide direction, guidance, support, and coordination to the Districts public safety agencies, and to develop and lead interagency public safety initiatives that improve the quality of life in the Districts neighborhoods.

Services: The Office of Deputy Mayor for Public Safety and Justice was created in January 2011 to provide guidance, support, and coordination of public safety and justice agencies of the District.

2 2024 OBJECTIVES

Strategic Objective

Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.

Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.

Create and maintain a highly efficient, transparent, and responsive District government.

3 2024 OPERATIONS

Operation Title	Operation Description	Type of Operation
Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.		
Co-produce public safety strategies with District and federal partners and neighboring jurisdictions.	Cross collaborate with other public safety and related agencies both inside and outside the District.	Daily Service
Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.		
Policy recommendations	DMPSJ recommends policies and programs using data evidence and best practices to promote public safety and justice in the District.	Daily Service
Oversight of public safety agencies operations	DMPSJ examines current agency policies on a continuing basis to enhance the effectiveness and responsiveness of those programs.	Daily Service
Meetings with agency directors and chiefs	DMPSJ provides various forums, including one-on-one meetings with directors and cluster meetings, for agency directors to voice concerns, share opinions, ask advice, and share ideas.	Daily Service
Assist agencies with getting through roadblocks impeding their ability to carry out their mission effectively	DMPSJ assists agencies with issues they are facing by convening meetings, offering advice, writing correspondence, and other means of support.	Daily Service
Legislation	DMPSJ assists and provides guidance to agencies with regards to legislation and regulation changes.	Daily Service
Oversight of the Safe Passage Program	DMPSJ oversees the day to day management of the Safe Passage program focused on ensuring students can get to and from school safely.	Daily Service
Create and maintain a highly efficient, transparent, and responsive District government.		
Freedom of Information Act (FOIA) requests	DMPSJ responds to all FOIA requests in a prompt and timely manner.	Daily Service
Performance plans	DMPSJ creates, maintains, and monitors performance plans that reflect the policies and procedures of the office and the duties each employee performs.	Daily Service
Regular budget and performance meetings	DMPSJ holds regular budget and performance review meetings as needed to analyze actual financial and agency performance compared to projected budget and agency performance plans, to ensure compliance with budget requirements and performance standards.	Daily Service

4 2024 STRATEGIC INITIATIVES

Title	Description	Proposed Completion Date
Reduce violent crime throughout the District	Collaborate within the PSJ cluster, across clusters, and throughout the National Capitol Region to innovate ideas to reduce violent crime, assist victims and families affected by violent crime, and deal with the trauma that violent crime creates.	9/30/2024
Advance legislation beneficial to increasing public safety and justice for residents.	Work with Council on creating/strengthening legislation focused on public safety and reducing crime in the District.	9/30/2024
Launch, manage, and maintain the District's Safe Passage, Safe Blocks program which ensures students can travel safely to and from school	DMPSJ will solidify strategic collaborations with qualified organizations, PSJ agencies, and DME to provide adept student monitoring, impactful engagement, and essential violence intervention services to 48 designated schools within these priority areas: Anacostia/Good Hope Road, Columbia Heights, Congress Heights, Eastern High School, L'Enfant Plaza Metro, Minnesota Avenue, NoMa-Gallaudet U, Petworth/Brightwood, and Tenleytown.	9/30/2024
Assist FEMS with options for streamlining emergency transport	Work with FEMS, OUC, and other partner agencies (such as DBH and the DC Hospital Association) to find ways to divert additional patients from being transported to overcrowded emergency departments, reduce FEMS' drop-times at emergency departments, and expand alternative destinations and transportation modes for patients who are not having a medical emergency.	9/30/2024

5 2024 KEY PERFORMANCE INDICATORS AND WORKLOAD MEASURES

Key Performance Indicators

Measure	Directionality	FY 2021	FY 2022	FY 2023	FY 2024 Target
Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.					
Number of community meetings attended	Up is Better	New in 2022	206	118	200
Percent of PSJ agencies engaged in cross-cluster joint initiatives	Up is Better	New in 2022	12%	100%	100%
Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.					
Percent of cluster agencies that submit quarterly updates in Quickbase on time	Up is Better	91.7%	83.3%	Not Available	84%
Percent of cluster agencies that "Met" or "Almost Met" 75 percent of fiscal year KPIs.	Up is Better	72.7%	50%	Not Available	66.7%
Percent of cluster agencies that almost or fully (at least 75% complete) achieved 75 percent of fiscal year strategic initiatives	Up is Better	58.3%	58.3%	Not Available	50%
Create and maintain a highly efficient, transparent, and responsive District government.					
Percent of FOIA requests processed without an extension	Up is Better	New in 2022	30%	96.6%	100%

Workload Measures

Measure	FY 2021	FY 2022	FY 2023
Co-produce public safety strategies with District and federal partners and neighboring jurisdictions.			
Number of meetings attended with federal and/or neighboring jurisdiction partners	127	119	73
Number of cross-cluster interagency initiatives supported.	Not Available	6	6
Legislation			
Number of proposed legislation recommended	1	0	3
Oversight of public safety agencies operations			
Number of one-on-one meetings held with agency directors	102	118	156
Number of public safety and justice cluster meetings	14	9	6
Number of times testifying in front of DC Council	10	6	12
Number of media interviews	55	49	25
Number of press conferences hosted/supported.	New in 2023	New in 2023	37
Oversight of the Safe Passage Program			
Number of DMPSJ-led Safe Passage trainings	New in 2024	New in 2024	New in 2024
Number of Safe Passage partner locations visited per quarter to monitor operations for program compliance and create Site Visit Reports	New in 2024	New in 2024	New in 2024
Number of summary reports created addressing Priority Area Unusual Incidents	New in 2024	New in 2024	New in 2024
Freedom of Information Act (FOIA) requests			
Number of FOIA extensions requested	0	2	1
Number of FOIA requests processed	19	35	28