

## HIGHLIGHTS FOR THE QUARTER

- Consolidated net sales increased by 8.1 percent to MXN 5,204 million driven mainly by volume growth in Preserves and Helados Nestlé.
- Consolidated EBIT and EBITDA margins were 12.9 and 15.4 percent, respectively.

Mexico City, Mexico, October 25, 2018 - Grupo Herdez, S.A.B. DE C.V. ("Grupo Herdez" or the "Company") (MSE: HERDEZ) today announced results for the third quarter ending September 30, 2018
"Our portfolio maintained a solid market share in the third quarter despite lower than expected consumer trends. Our commercial execution combined with our financial strength have allowed us to capitalize on opportunities that will continue to generate value for the business," said Héctor Hernández-Pons Torres, Chairman and Chief Executive Officer of Grupo Herdez.

The information contained in this document is prepared in accordance with International Financial Reporting Standards (IFRS) and expressed in Mexican pesos unless otherwise stated.

Grupo Herdez consolidates 100 percent of its Frozen division, Herdez Del Fuerte -Mexico, Barilla Mexico and McCormick de Mexico in its financial statements. The proportional stake of Herdez Del Fuerte in MegaMex is registered in Equity Investment in Associates.

## NET SALES

Net sales in the third quarter increased 8.1 percent compared to the same period last year to MXN 5,204 million driven by a mix of volume growth and price increases over the last 12 months. Net sales in the Preserves division grew 7.6 percent, with outperforming volume in the mayonnaise, marmalade, mole, mustard, pasta, tea and tuna categories.

The Frozen division reached MXN 823 million in net sales, 9.3 percent higher than the third quarter of 2017 driven by Helados Nestlé's volume growth in retail and the contribution of new products. For Nutrisa, the increase in average ticket and a sequential improvement in traffic resulted in a 4.0 percent growth in same store sales when compared to the same quarter of last year.

Exports reached MXN 356 million, 10.2 percent higher than the same period of 2017 due to volume increases in homestyle salsa and mayonnaise, as well as the benefit of the strengthening of the US dollar when compared to last year.

For the first nine months of the year, consolidated net sales grew 4.3 percent to MXN 15,123 million. The accumulated growth rate was affected by the sales decline experienced in Preserves in the first quarter and the relocation of freezers that affected the Frozen segment in the second quarter.

| NET SALES | 3Q18 | 3Q17 | \% change | 9M18 | 9M17 | \% change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated | 5,204 | 4,816 | 8.1 | 15,123 | 14,500 | 4.3 |
| Preserves | 4,024 | 3,739 | 7.6 | 11,650 | 11,365 | 2.5 |
| Frozen | 823 | 753 | 9.3 | 2,371 | 2,281 | 3.9 |
| Exports | 356 | 323 | 10.2 | 1,102 | 854 | 29.1 |

Figures in million MXN

## GROSS PROFIT

Consolidated gross margin in the quarter reached 38.6 percent, a 1.0 percentage point decrease compared to the same period in 2017, explained by un unfavorable sales mix in the Preserves segment.

On a cumulative basis, gross margin reached 39.4 percent, relatively unchanged when compared to the same period of last year mainly due to lower than expected volume performance and the impact of the sales mix in the third quarter, both factors in the Preserves division.

| GROSS PROFIT | 3Q18 | $\mathbf{3 Q 1 7}$ | \% change | 9M18 | 9M17 | \% change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated | 2,007 | $\mathbf{1 , 9 0 5}$ | 5.4 | 5,964 | 5,732 | 4.0 |
| Preserves | 1,458 | 1,392 | 4.8 | 4,319 | 4,197 | 2.9 |
| Frozen | 515 | 475 | 8.3 | 1,497 | 1,422 | 5.3 |
| Exports | 34 | 38 | $(9.1)$ | 148 | 113 | 31.1 |

Figures in million MXN

| GROSS MARGIN | 3Q18 | 3Q17 |  | $\begin{array}{c}\text { pp } \\ \text { change }\end{array}$ | 9M18 | 9M17 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | \(\left.\begin{array}{c}pp <br>

change\end{array}\right]\)

Figures in percentages

GROSS PROFIT PERFORMANCE


## SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (SG\&A)

Consolidated SG\&A as a proportion of net sales declined 80 basis points to 26.2 percent due to absorption of fixed expenses mainly in Helados Nestlé combined with an easy comparison due to the donations for the earthquakes registered in the third quarter of last year. It is worth highlighting that SG\&A relative to net sales in the Frozen division decreased 4.5 percentage points to 54.6 percent.

On a cumulative basis, SG\&A remained unchanged at 26.2 percent of net sales when compared to the same period of last year. Higher outsourced warehousing fees, electricity and freight costs from inventory construction for the fourth quarter were offset by lower advertising and promotion expenses aligned with sales performance.

## EARNINGS BEFORE INTERESTS AND TAXES (EBIT)

EBIT in the quarter rose 8.7 percent to MXN 672 million, with a margin of 12.9 percent or 10 basis points higher than the same period in 2017. EBIT margin in the Preserves segment decreased by 50 basis points to 14.8 percent resulting from the unfavorable sales mix. In the Frozen segment, EBIT margin reached 8.1 compared to 3.5 percent in the same quarter of last year benefited by higher volumes and the resulting absorption of fixed expenses.

For the first nine months of the year, EBIT margin remained practically unchanged at 13.7 percent, benefited by the 2.9 percentage points expansion in the Frozen division that offset the decrease in the Preserves segment.

| EBIT | 3Q18 | 3Q17 | \% change | $\mathbf{9 M 1 8}$ | 9M17 | \% change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated | 672 | 618 | 8.7 | 2,072 | $\mathbf{1 , 9 7 6}$ | 4.9 |
| $\quad$ Preserves | 594 | 572 | 3.9 | 1,809 | 1,803 | 0.3 |
| $\quad$ Frozen | 67 | 26 | 156.9 | 180 | 106 | 69.3 |
| $\quad$ Exports | 11 | 20 | $(47.7)$ | 83 | 67 | 24.4 |

Figures in million MXN

| EBIT MARGIN (\%) | 3Q18 | 3Q17 | pp <br> change | 9M18 | 9M17 | pp <br> change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated | 12.9 | 12.8 | 0.1 | 13.7 | 13.6 | 0.1 |
| Preserves | 14.8 | 15.3 | $(0.5)$ | 15.5 | 15.9 | $(0.4)$ |
| Frozen | 8.1 | 3.5 | 4.6 | 7.6 | 4.7 | 2.9 |
| Exports | 3.0 | 6.3 | $(3.3)$ | 7.5 | 7.8 | $(0.3)$ |

Figures in percentages
EBIT PERFORMANCE


## COMPREHENSIVE FINANCING RESULT

Net financing cost totaled MXN 136 million in the quarter, 25.5 percent higher than in the same period in 2017. This increase resulted mainly from a currency exchange loss of MXN 7 million, compared to a gain of MXN 20 million registered in the same quarter of last year.

## EQUITY INVESTMENT IN ASSOCIATES

Equity investment in associates totaled MXN 234 million in the quarter and MXN 729 million for the first nine months of the year, 1.8 times and 58.6 percent higher than the respective periods of 2017. These increases resulted from double-digit growth in MegaMex's net sales, lower avocado prices and a lower tax rate in the U.S.

| EQUITY INVESTMENT <br> IN ASSOCIATES | 3Q18 | 3Q17 | \% change | 9M18 | 9M17 | \% change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated | 234 | 82 | 183.8 | 729 | 459 | 58.6 |
| $\quad$ MegaMex | 224 | 72 | 210.8 | 698 | 421 | 66.1 |
| $\quad$ Others | 10 | 10 | $(2.6)$ | 31 | 39 | $(20.0)$ |

Figures in million MXN

## MEGAMEX CONSOLIDATED RESULTS (100\%)

Net sales totaled MXN 3,350 million in the quarter, an 11.5 percent increase compared to last year driven by a balanced mix of price and volume, and a better sales mix. Guacamole and homestyle salsa categories continued to outperform the rest of the portfolio in volume and sales terms.

Gross margin reached 34.4 percent, 12.5 percentage points higher than last year due to lower avocado prices and higher sales. EBIT margin increased by 9.4 percentage points to 13.8 percent, and EBITDA margin reached 16.3 percent, 8.9 percentage points higher than the same period in 2017. Net income grew 2.1 times due to higher sales, gross margin expansion and a lower tax rate in the U.S.

For the first 9 months of the year, net sales increased by 8.4 percent to MXN 9,899 million driven by guacamole and homestyle salsa categories, lower avocado prices and a lower tax rate that resulted in a 66.1 percent growth in net income to MXN 1,397 million.

| INCOME STATEMENT |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MEGAMEX | 3Q18 | \% | 3Q17 | \% | \% change | 9M18 | \% | 9M17 | \% | \% change |
| Net Sales | 3,350 | 100.0 | 3,004 | 100.0 | 11.5 | 9,899 | 100.0 | 9,134 | 100.0 | 8.4 |
| Gross Profit | 1,152 | 34.4 | 657 | 21.9 | 75.3 | 3,563 | 36.0 | 2,649 | 29.0 | 34.5 |
| EBIT | 461 | 13.8 | 134 | 4.4 | 245.4 | 1,617 | 16.3 | 923 | 10.1 | 75.1 |
| EBITDA | 547 | 16.3 | 223 | 7.4 | 145.4 | 1,890 | 19.1 | 1,209 | 13.2 | 56.3 |
| Net Income | 448 | 13.4 | 144 | 4.8 | 210.8 | 1,397 | 14.1 | 841 | 9.2 | 66.1 |

Figures in million MXN

## NET INCOME

Consolidated net income for the third quarter totaled MXN 511 million, a 34.8 percent increase compared to the same period of last year. Consolidated net margin reached 9.8 percent, an expansion of 1.9 percentage points benefited by higher income from equity investment in associates and a lower tax rate.

Majority net income totaled MXN 241 million in the quarter with a margin of 4.6 percent or 1.0 percentage points higher than the same period in 2017. This increase is explained by MegaMex's performance, a lower tax rate and the sequential improvement in the Frozen segment.

Consolidated net margin for the first nine months of the year grew 1.7 percentage points to 11.0 percent, while majority net margin grew 80 basis points to 5.3 percent when compared to the same period of last year.

| NET INCOME | 3Q18 | 3Q17 | \% change | 9M18 | 9M17 | \% change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated Net | 511 | 379 | 34.8 | 1,664 | 1,343 | 23.9 |
| Income | 9.8 | 7.9 | 1.9 pp | 11.0 | 9.3 | 1.7 pp |
| Con. Net Margin (\%) | 271 | 208 | 30.3 | 863 | 692 | 24.6 |
| Minority Interest | 241 | 172 | 40.3 | 802 | 650 | 23.3 |
| Majority Net <br> Income | 4.6 | 3.6 | 1.0 pp | 5 | 4 | 0.8 pp |
| Maj. Net Margin (\%) | 4. |  |  |  |  |  |

Figures in million MXN unless otherwise stated

## CONSOLIDATED NET INCOME PERFORMANCE



## EARNINGS BEFORE INTERESTS, TAXES, DEPRECIATION, AMORTIZATION AND OTHER NON-CASH

CHARGES (EBITDA)

Consolidated EBITDA totaled MXN 802 million in the quarter, 5.9 percent higher than the same period in 2017. EBITDA margin reached 15.4 percent or 30 basis points lower than the same period of last year mainly affected by the unfavorable sales mix in the Preserves division.

On a cumulative basis, EBITDA margin remained at 16.3 percent. It is worth noting that the Frozen segment registered a 2.0 percentage points expansion to 13.1 percent resulting from solid sales growth and the absorption of fixed cost and expenses.

| EBITDA | 3Q18 | 3Q17 | \% change | 9M18 | 9M17 | \% change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated | 802 | 757 | 5.9 | 2,461 | 2,357 | 4.4 |
| $\quad$ Preserves | 673 | 647 | 3.9 | 2,033 | 2,011 | 1.1 |
| $\quad$ Frozen | 107 | 78 | 36.2 | 311 | 254 | 22.2 |
| $\quad$ Exports | 22 | 32 | $(29.4)$ | 117 | 92 | 27.8 |

Figures in million MXN

| EBITDA MARGIN (\%) | 3Q18 |  | 3Q17 | pp Chg | 9M18 | 9M17 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated | 15.4 | 15.7 | $(0.3)$ | 16.3 | 16.3 | 0.0 |  |
| Preserves | 16.7 | 17.3 | $(0.6)$ | 17.5 | 17.7 | $(0.2)$ |  |
| Frozen | 13.0 | 10.4 | 2.6 | 13.1 | 11.1 | 2.0 |  |
| Exports | 6.3 | 9.8 | $(3.5)$ | 10.6 | 10.7 | $(0.1)$ |  |

Figures in percentages

## EBITDA PERFORMANCE



CAPITAL EXPENDITURES (CAPEX)

Net CAPEX in the quarter totaled MXN 71 million, which was primarily allocated in the Frozen segment for maintenance and new Nutrisa stores.

FINANCIAL STRUCTURE

HERTOEZ
As of September 30, 2018, consolidated cash totaled MXN 2,294 million and interest-bearing liabilities reached MXN 6,830 million, or MXN 200 million lower than the second quarter of 2018.

Consolidated net debt to EBITDA in the quarter totaled 1.3 times, $62.9 \%$ lower than current covenant of 3.5 times, while net debt to consolidated stockholder's equity ratio reached 0.26 times.

NET DEBT, EBITDA


INTEREST RATE MIX \%


## CASH FLOW

Cash flow from operations totaled MXN 797 million in the quarter.

## 3Q 2018 EARNINGS CONFERENCE CALL INFORMATION

Date: Friday, October 26, 2018
Time: 12:00 p.m. E.T. / 11:00 a.m. C.T.

To participate, please dial:

- Toll-Free U.S. and Canada: +1 (888) 3948218
- Toll International: +1 (323) 7010225
- Conference ID\#: 1713230

To access the call online, follow the link at http://grupoherdez.mx/investors/?lang=en
or go directly to http://public.viavid.com/index.php?id=131401

If you are unable to participate live, a replay of the conference call will be available from October 26 through
from other countries +1 (412) 317 6671; conference ID: 1713230.

CONTACT INFORMATION

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## ABOUT GRUPO HERDEZ

Grupo Herdez is the leading producer of shelf-stable foods and one of the main players in the ice cream category in Mexico, as well as one of the leaders in the Mexican food category in the United States. The Company participates in a wide range of categories including burritos, canned vegetables, frozen yogurt, guacamole, homestyle salsas, honey, ice cream, ketchup, marmalade, mayonnaise, mole, mustard, organic foods, pasta, spices,tea, tomato puree, and tuna fish, among others. These products are commercialized through an exceptional portfolio of brands, which include Aires de Campo, Barilla, Búfalo, Chi-Chi's, Del Fuerte, Don Miguel, Doña María, Embasa, Helados Nestlé, Herdez, La Victoria, McCormick, Nutrisa, Wholly Guacamole and Yemina. Additionally, the Company has distribution agreements in Mexico for Frank's, French's, Kikkoman, Ocean Spray and Reynolds. Grupo Herdez has 15 manufacturing facilities, 23 distribution centers, 7 tuna vessels, 479 Nutrisa stores and a workforce of more than 9,300 associates. The Company was founded in 1914 and has been listed on the Mexican Stock Exchange since 1991. For more information, visit http://www.grupoherdez.com.mx

## FORWARD-LOOKING STATEMNET

The information herein contained ("Information") has been prepared by Grupo Herdez, S.A.B. de C.V., its associates, subsidiaries and/or affiliated companies ("Grupo Herdez") and may contain forward-looking statements that reflects Grupo Herdez current expectations and views which could differ materially due to different factors, risks and uncertainties. Therefore, Grupo Herdez and/or its respective officers, employees or agents, assume no responsibility or liability for any discrepancy in the Information. In particular, but without prejudice to the generality of the foregoing, no warranty is given as to the accuracy of the statements or the future variation of the Information or any other written or oral Information issued by Grupo Herdez. The Information has been delivered for informative purposes only. The issuance of this Information shall not be taken as any form of commitment on the part of Grupo Herdez to proceed with any transaction.

| INCOME STATEMENT | Third Quarter |  |  |  |  | As of September 30 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | \% | 2017 | \% | \% Chg | 2018 | \% | 2017 | \% | \% Chg |
| Net Sales | 5,204 | 100.0 | 4,816 | 100.0 | 8.1 | 15,123 | 100.0 | 14,500 | 100.0 | 4.3 |
| Preserves | 4,024 | 100.0 | 3,739 | 100.0 | 7.6 | 11,650 | 100.0 | 11,365 | 100.0 | 2.5 |
| Frozen | 823 | 100.0 | 753 | 100.0 | 9.3 | 2,371 | 100.0 | 2,281 | 100.0 | 3.9 |
| Exports | 356 | 100.0 | 323 | 100.0 | 10.2 | 1,102 | 100.0 | 854 | 100.0 | 29.1 |
| Cost of Goods Sold | 3,197 | 61.4 | 2,911 | 60.4 | 9.8 | 9,159 | 60.6 | 8,768 | 60.5 | 4.5 |
| Preserves | 2,566 | 63.8 | 2,347 | 62.8 | 9.3 | 7,331 | 62.9 | 7,168 | 63.1 | 2.3 |
| Frozen | 309 | 37.5 | 278 | 36.9 | 11.1 | 874 | 36.8 | 859 | 37.7 | 1.7 |
| Exports | 322 | 90.4 | 286 | 88.3 | 12.7 | 954 | 86.6 | 741 | 86.8 | 28.8 |
| Gross Profit | 2,007 | 38.6 | 1,905 | 39.6 | 5.4 | 5,964 | 39.4 | 5,732 | 39.5 | 4.0 |
| Preserves | 1,458 | 36.2 | 1,392 | 37.2 | 4.8 | 4,319 | 37.1 | 4,197 | 36.9 | 2.9 |
| Frozen | 515 | 62.5 | 475 | 63.1 | 8.3 | 1,497 | 63.2 | 1,422 | 62.3 | 5.3 |
| Exports | 34 | 9.6 | 38 | 11.7 | (9.1) | 148 | 13.4 | 113 | 13.2 | 31.1 |
| Operating Expenses | 1,363 | 26.2 | 1,299 | 27.0 | 4.9 | 3,961 | 26.2 | 3,801 | 26.2 | 4.2 |
| Preserves | 889 | 22.1 | 836 | 22.4 | 6.3 | 2,573 | 22.1 | 2,431 | 21.4 | 5.8 |
| Frozen | 450 | 54.6 | 445 | 59.1 | 1.1 | 1,323 | 55.8 | 1,324 | 58.0 | (0.0) |
| Exports | 24 | 6.6 | 17 | 5.4 | 36.2 | 65 | 5.9 | 46 | 5.4 | 40.8 |
| EBIT before Other Income and Expenses | 644 | 12.4 | 606 | 12.6 | 6.4 | 2,003 | 13.2 | 1,931 | 13.3 | 3.7 |
| Preserves | 569 | 14.1 | 555 | 14.8 | 2.4 | 1,746 | 15.0 | 1,767 | 15.5 | (1.2) |
| Frozen | 65 | 7.9 | 30 | 4.0 | 114.2 | 174 | 7.4 | 98 | 4.3 | 77.6 |
| Exports | 11 | 3.0 | 20 | 6.3 | (47.7) | 83 | 7.5 | 67 | 7.8 | 24.4 |
| Other Income/Expenses, Net | (27) | (0.5) | (12) | (0.3) | (124.0) | (42) | (0.3) | (45) | (0.3) | 7.4 |
| EBIT | 672 | 12.9 | 618 | 12.8 | 8.7 | 2,072 | 13.7 | 1,976 | 13.6 | 4.9 |
| Preserves | 594 | 14.8 | 572 | 15.3 | 3.9 | 1,809 | 15.5 | 1,803 | 15.9 | 0.3 |
| Frozen | 67 | 8.1 | 26 | 3.5 | 156.9 | 180 | 7.6 | 106 | 4.7 | 69.3 |
| Exports | 11 | 3.0 | 20 | 6.3 | (47.7) | 83 | 7.5 | 67 | 7.8 | 24.4 |
| Comprehensive Financing Result | (136) | (2.6) | (108) | (2.2) | (25.5) | (383) | (2.5) | (408) | (2.8) | 6.1 |
| Interest Earned and (Paid), Net | (128) | (2.5) | (128) | (2.7) | (0.3) | (365) | (2.4) | (391) | (2.7) | 6.5 |
| Exchange (Loss) Gain | (7) | (0.1) | 20 | 0.4 | (136.0) | (18) | (0.1) | (17) | (0.1) | (5.4) |
| Associates | 234 | 4.5 | 82 | 1.7 | 183.8 | 729 | 4.8 | 459 | 3.2 | 58.6 |
| MegaMex | 224 | 4.3 | 72 | 1.5 | 210.8 | 699 | 4.6 | 421 | 2.9 | 66.1 |
| Others | 10 | 0.2 | 10 | 0.2 | (2.6) | 31 | 0.2 | 39 | 0.3 | (20.0) |
| Income Before Income Taxes | 770 | 14.8 | 592 | 12.3 | 30.0 | 2,418 | 16.0 | 2,027 | 14.0 | 19.2 |
| Income Tax Provision | 258 | 5.0 | 213 | 4.4 | 21.3 | 753 | 5.0 | 685 | 4.7 | 10.1 |
| Consolidated Net Income | 511 | 9.8 | 379 | 7.9 | 34.8 | 1,664 | 11.0 | 1,343 | 9.3 | 23.9 |
| Minority Interest | 271 | 5.2 | 208 | 4.3 | 30.3 | 863 | 5.7 | 692 | 4.8 | 24.6 |
| Majority Net Income | 241 | 4.6 | 172 | 3.6 | 40.3 | 802 | 5.3 | 650 | 4.5 | 23.3 |
| EBITDA | 802 | 15.4 | 757 | 15.7 | 5.9 | 2,461 | 16.3 | 2,357 | 16.3 | 4.4 |
| Preserves | 673 | 16.7 | 647 | 17.3 | 3.9 | 2,033 | 17.5 | 2,011 | 17.7 | 1.1 |
| Frozen | 107 | 13.0 | 78 | 10.4 | 36.2 | 311 | 13.1 | 254 | 11.1 | 22.2 |
| Exports | 22 | 6.3 | 32 | 9.8 | (29.4) | 117 | 10.6 | 92 | 10.7 | 27.8 |

[^0]The proportions of COGS, Gross Profit, Operating Income and EBITDA of the segments are calculated accordingly

| STATEMENT OF FINANCIAL POSITION | Sep 312018 | \% | June 312018 | \% | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | \$ | \% |
| TOTAL ASSETS | 29,606 | 100.0 | 29,522 | 100.0 | 84 | 0.3 |
| Domestic | 27,592 | 93.2 | 27,034 | 91.6 | 558 | 2.1 |
| USA | 2,013 | 6.8 | 2,488 | 8.4 | -474 | (19.1) |
| Current Assets | 9,966 | 33.7 | 9,626 | 32.6 | 340 | 3.5 |
| Cash and Equivalents | 2,294 | 7.7 | 1,764 | 6.0 | 530 | 30.0 |
| Accounts Receivable | 2,374 | 8.0 | 2,756 | 9.3 | -382 | (13.9) |
| Other Accounts Receivable | 1,165 | 3.9 | 1,225 | 4.1 | -60 | (4.9) |
| Inventories | 4,011 | 13.5 | 3,698 | 12.5 | 313 | 8.5 |
| Other Current Assets | 122 | 0.4 | 183 | 0.6 | -61 | (33.3) |
| Non-Current Assets | 19,896 | 67.2 | 19,896 | 67.4 | 0 | 0.0 |
| Property, Plant and Equipment, Net | 5,419 | 18.3 | 5,469 | 18.5 | -49 | (0.9) |
| Investment In Subsidiaries | 6,756 | 22.8 | 6,982 | 23.7 | -226 | (3.2) |
| Intangible Assets | 6,752 | 22.8 | 6,763 | 22.9 | -11 | (0.2) |
| Other Assets | 711 | 2.4 | 682 | 2.3 | 29 | 4.2 |
| TOTAL LIABILITIES | 12,075 | 40.8 | 11,866 | 40.2 | 209 | 1.8 |
| Domestic | 11,526 | 38.9 | 11,191 | 37.9 | 335 | 3.0 |
| USA | 549 | 1.9 | 675 | 2.3 | -126 | (18.7) |
| Current Liabilities | 4,236 | 14.3 | 3,983 | 13.5 | 253 | 6.3 |
| Accounts Payable | 2,074 | 7.0 | 1,943 | 6.6 | 131 | 6.7 |
| Short-Term Debt | 200 | 0.7 | 400 | 1.4 | -200 | (50.0) |
| Other Short-Term Liabilities | 1,962 | 6.6 | 1,641 | 5.6 | 322 | 19.6 |
| Long-Term Liabilities | 7,839 | 26.5 | 7,883 | 26.7 | -44 | (0.6) |
| Long-Term Debt | 6,630 | 22.4 | 6,630 | 22.5 | 0 | 0.0 |
| Other Liabilities | 8 | 0.0 | 8 | 0.0 | -1 | (8.0) |
| Other Long-Term Liabilities w/o Cost | 1,201 | 4.1 | 1,244 | 4.2 | -43 | (3.5) |
| TOTAL STOCKHOLDERS' EQUITY | 17,531 | 59.2 | 17,656 | 59.8 | -125 | (0.7) |
| Minority Stockholder's Equity | 9,516 | 32.1 | 9,682 | 32.8 | -165 | (1.7) |
| Majority Stockholder's Equity | 8,014 | 27.1 | 7,974 | 27.0 | 40 | 0.5 |

Figures expressed in millions of Mexican pesos


[^0]:    Figures expressed in millions of Mexican Pesos

