KOCH MEDIA GROUP

THREE YEARS WITHIN EMBRACER GROUP



Our motivation to join the Embracer Group

WHY WE JOINED

BUILDING PRINCIPLES

PROMISE

COMMITMENT

Entrepreneurship Global Vision Corp Architecture

Trust Empowerment Corp Family Unlock Potential Grow Faster Seize Opportunities Leadership Right Time & Right Place Go Beyond

Our M&A process and subsequent onboarding



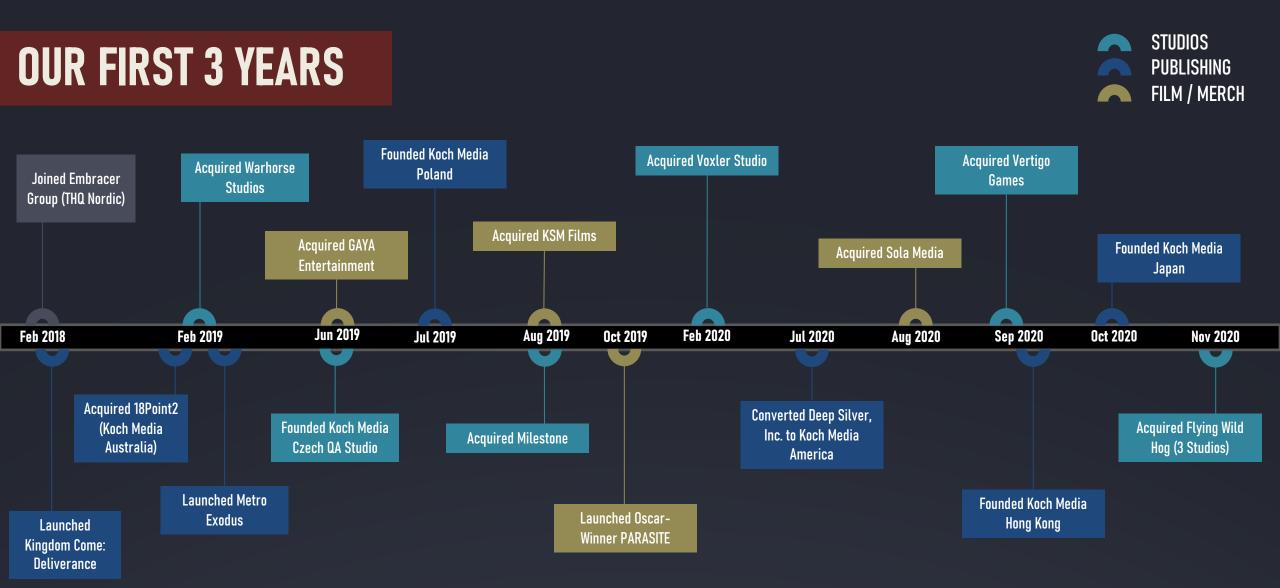
BUILDING PRINCIPLES

PROMISE

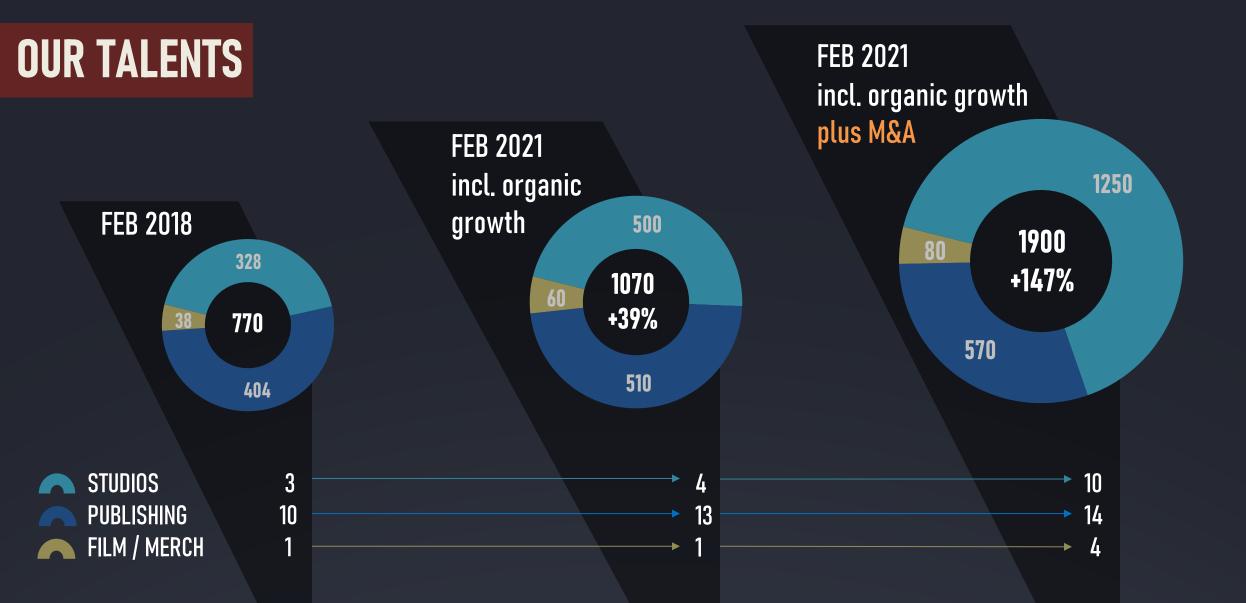
COMMITMENT

Due Diligence Key Areas Professional Swift Personal Parent Company Sister Companies ..was kept .. continued as before Long-term Respect Ambitious

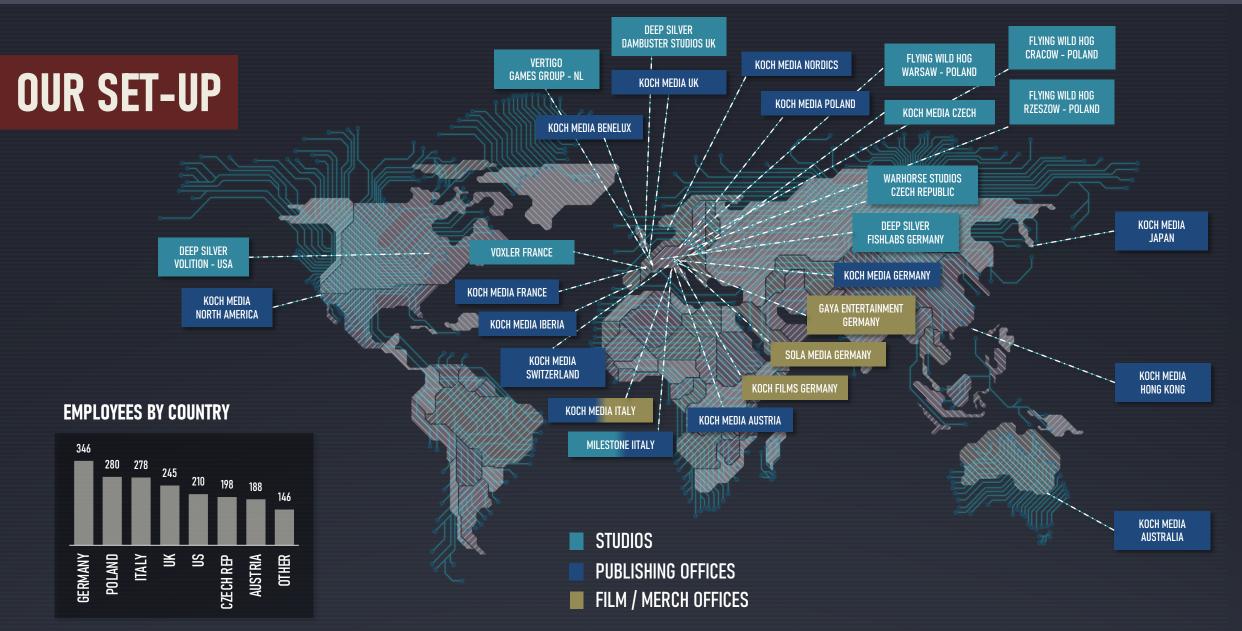
What happened since we joined the Embracer Group



What happened since we joined the Embracer Group



What happened since we joined the Embracer Group

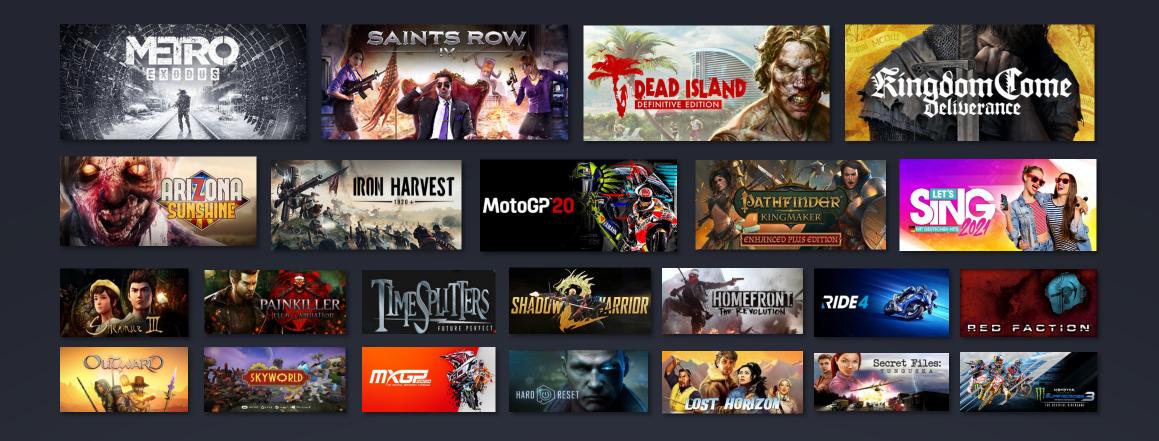




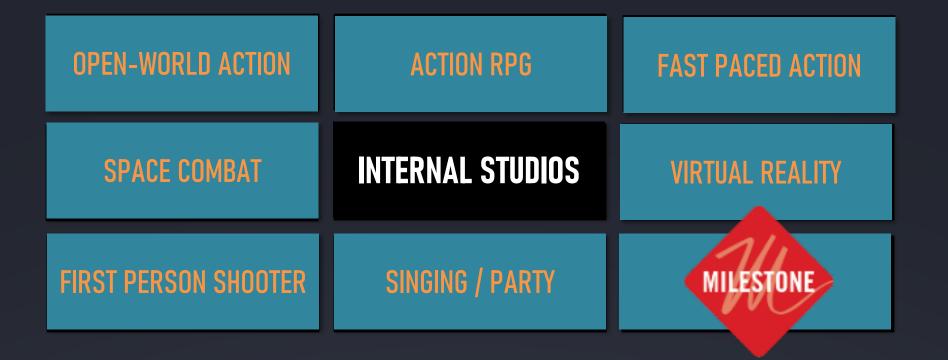
GLOBAL DEVELOPER AND PUBLISHER

LEADING GLOBAL PUBLISHING PARTNER

GROWING EUROPEAN FILMS BUSINESS



| DEEP SILVER VOLITION | WARHORSE STUDIOS | FLYING WILD HOG Studios |
|----------------------------------|-------------------------|----------------------------|
| DEEP SILVER FISHLABS | INTERNAL STUDIOS | VERTIGO GAME STUDIOS |
| DEEP SILVER DAMBUSTER STUDIOS | VOXLER | MILESTONE |



Milestone – an internal studio and publisher since 2019





Founded in 1994, over 27 years experience in the videogame industry More than 240 in-house people working in Milan headquarters One of the largest racing game developer and publisher in the world

Milestone – how we work within Koch Media / Embracer Group























- Shared strategy and goals
- Autonomy and trust
- Visibility
- Synergies
- Family feeling

Milestone – Our journey





RIDE

RIDE4



MAGP







After joining Koch Media / Embracer Group we continued our growth in key areas:

- Revenues / Profitability
- Size of Company
- Long-term licensing agreements
- Investment in advanced technology



LEADING GLOBAL PUBLISHING PARTNER

 \odot A growing games powerhouse supporting our partners

 \odot Working with global publishers on a global or territory-by-territory basis

 \odot Working with a selection of top developer-publishers

 \odot Leading videogames distributor by market share in Europe

koch films



- \odot Koch Films a leading independent film publisher in German-speaking Europe and Italy serving all channels.
- \odot The catalogue consists of thousands of films in all genres but is particularly strong in anime, cult classics and world cinema movies.
- \circ Koch Films also acts as exclusive home entertainment distributor for other publishers
- \odot Sola Media German based world sales agent



GROWING EUROPEAN FILMS BUSINESS















How we think about synergies

OUR TAKE ON SYNERGIES

Soft synergies within the Koch Media Group:

- Strategy
- Central functions: finance, legal, IT, logistics, M&A teams
- \odot Knowledge and data sharing
- Physical publishing

Soft synergies within the Embracer Group:

- \odot Equity for acquisitions
- Development
- \odot Allocation of game IPs
- Business intelligence, benchmark data
 <u>O Physical publishing</u>

What the future holds

• ORGANIC GROWTH OUTLOOK FOR KOCH MEDIA IS NOTABLE

- Notable organic growth expected in Games segments driven by significant product releases 2021 and beyond
- Partner publishing business has stable outlook driven by the long-term need for market consolidation
- Organic growth within publishing with our multi-label strategy, live-operated games and Asian expansion
- Continued favorable M&A discussions within all business segments

Open for business



Klemens Kundratitz CEO Koch Media Group

