

ATOS ORIGIN

A French corporation with limited liability with issued capital of Euros 69,717,453
Governed by a Supervisory Board and a Management Board
Headquarters: 18 avenue d'Alsace – Paris La Défense – 92400 Courbevoie (France)
Registered Siren number: 323.623.603 RCS NANTERRE

DRAFT RESOLUTIONS

Agenda

Ordinary items:

- Ratification of the appointment of Mr. Jean-Philippe Thierry as member of the Supervisory Board,
- Ratification of the appointment of Mr. Bertrand Meunier as member of the Supervisory Board,
- Ratification of the appointment of Mr. Michel Paris as member of the Supervisory Board,
- Advantages due as a result of a member of the Management Board ceasing his functions: *not applicable*

Extraordinary items:

- Change of mode of governance and management of the Company: establishment of a Board of Directors,
- Adoption of new Company Articles of Association,
- Reiteration for the Board of Directors of the authorizations and delegations of authority and powers granted to the Management Board by the ordinary and extraordinary General Meetings of shareholders of June 3, 2005, May 23, 2006, May 23, 2007 and June 12, 2008 in effect as of today

Ordinary items:

- Appointment of Mr. René Abate as member of the Board of Directors
- Appointment of Mr. Behdad Alizadeh as member of the Board of Directors
- Appointment of Mr. Nicolas Bazire as member of the Board of Directors
- Appointment of Mr. Jean-Paul Béchat as member of the Board of Directors
- Appointment of Mr. Thierry Breton as member of the Board of Directors
- Appointment of Mr. Dominique Mégret as member of the Board of Directors
- Appointment of Mr. Bertrand Meunier as member of the Board of Directors
- Appointment of Mr. Michel Paris as member of the Board of Directors
- Appointment of Mr. Vernon Sankey as member of the Board of Directors
- Appointment of Mr. Jean-Philippe Thierry as member of the Board of Directors
- Appointment of Mr. Pasquale Pistorio as member of the Board of Directors
- Directors' fees allocated to the members of the Board of Directors
- Reiteration for the Board of Directors of the authorization granted to the Management Board by the Mixed General Meeting of shareholders of June 12, 2008 in effect as of today

- Election of a director by the personnel of the Company and its subsidiaries
- Powers.

Ordinary items

First resolution

Ratification of the appointment of Mr. Jean-Philippe Thierry as a member of the Supervisory Board, replacing Mr. Didier Cherpitel

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, having reviewed the Management Board's report, acknowledge the resignation of Mr. Didier Cherpitel as of June 12, 2008 and ratify the provisional appointment to the Supervisory Board of Mr. Jean-Philippe Thierry, voted by the Supervisory Board in its meeting of 12 June 2008, for the remainder of the term of his predecessor, i.e. until the close of the shareholders' meeting called to rule in 2010 on the financial statements closed on December 31, 2009.

Second resolution

Ratification of the appointment of Mr. Bertrand Meunier as a member of the Supervisory Board, replacing Mr. Dominique Bazy

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, having reviewed the Management Board's report, acknowledge the resignation of Mr. Dominique Bazy as of June 12, 2008 and ratify the provisional appointment to the Supervisory Board of Mr. Bertrand Meunier, voted by the Supervisory Board in its meeting of 3 July 2008, for the remainder of the term of his predecessor, i.e. until the close of the shareholders' meeting called to rule in 2010 on the financial statements closed on December 31, 2009.

Third resolution

Ratification of the appointment of Mr. Michel Paris as a member of the Supervisory Board, replacing Mr. Diethart Breipohl

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, having the Management Board's report, acknowledge the resignation of Mr. Diethart Breipohl as of June 12, 2008 and ratify the provisional appointment to the Supervisory Board of Mr. Michel Paris, voted by the Supervisory Board in its meeting of 3 July 2008, for the remainder of the term of his predecessor, i.e. until the close of the shareholders' meeting called to rule in 2010 on the financial statements closed on December 31, 2009.

Fourth resolution

Advantages due as a result of one member of the Management Board ceasing his functions

Not applicable for the present General Meeting. Not submitted to the vote of the shareholders.

Fifth resolution

Advantages due as a result of one member of the Management Board ceasing his functions

Not applicable for the present General Meeting. Not submitted to the vote of the shareholders.

Extraordinary items

Sixth resolution

Change of the mode of governance and management of the Company: establishment of a Board of Directors

Shareholders, meeting under the rules of quorum and majority applicable to extraordinary general meetings, having reviewed the Management Board's report, decide to modify the mode of governance and management of the Company and to adopt the mode of governance and management provided for in Articles L. 225-17 to L. 225-56 of the Commercial Code.

Shareholders acknowledge that the adoption of this resolution automatically ends the functions of the members of the Management Board and of the Supervisory Board.

The Board of Directors that will be in office at the time of the Ordinary General Meeting called to rule on the financial statements of the fiscal year ending on December 31, 2008 will present the financial statements and reports required for this fiscal year.

This resolution will take effect at the end of this General Meeting.

Seventh resolution

Amendment of the Company's Articles of Association

Shareholders, meeting under the rules of quorum and majority applicable to extraordinary general meetings, having reviewed the Management Board's report and assuming adoption of the sixth resolution, decide to amend the Articles of Association of the Company as follows.

Article 1 of the Company Articles of Association now reads as follows:

“Article 1 – LEGAL FORM

The Company is a corporation with a Board of Directors governed by the laws and regulations in effect for corporations and by these Articles.”

Article 2 of the Company’s Articles of Association remains unchanged.

Article 3 of the Company Articles of Association now reads as follows:

“Article 3 – COMPANY’S NAME

The Company’s name is: “**ATOS ORIGIN**”.

In all acts and other documents issued by the Company, the company’s name will be preceded or followed by the words “société anonyme” (corporation) or the abbreviation “S.A.” and indication of the Company’s capital.”

Article 4 of the Company Articles of Association now reads as follows:

“Article 4 – REGISTERED OFFICE

The Company’s Registered Office is located at 18, avenue d’Alsace – Paris La Défense – 92400 COURBEVOIE.

It can be transferred in the conditions of Article L. 225-36 of the Commercial Code.”

Article 5 of the Company Articles now reads as follows:

“Article 5 - TERM

The term of the Company is set at 99 years as from the date of its registration with the Registry of Companies, except in the cases of winding up or extension provided for in these by-laws.

Article 6 of the Company Articles of Association now reads as follows:

“Article 6 – SHARE CAPITAL

The share capital is set at 69,717,453 Euros (sixty-nine million seven hundred and seventeen thousand four hundred and fifty-three Euros) divided into 69,717,453 shares of one Euro par value, all fully paid up.”

Article 7 of the Company Articles now reads as follows:

“Article 7 - MODIFICATION OF THE SHARE CAPITAL

The Company capital may be reduced or increased by decisions of the Extraordinary General Meeting in the conditions set by law and by regulations. The Extraordinary General Meeting may however delegate to the board of directors, according to the procedures authorized by law and by regulations, the powers necessary for the

purpose of deciding on or carrying out a capital increase or any other issuing of securities.”

Article 8 of the Company Articles of Association now reads as follows:

“Article 8 – PAYMENT OF SHARES

In the event of a capital increase, the shares subscribed must be paid up at the time of subscription, by a decision of the Extraordinary General Meeting or the Board of Directors acting by delegation of the Extraordinary General Meeting, in the amount of at least one fourth of their par value and, in the event of issuing with a premium, of the total amount of the par value. The payment of the surplus must occur, in one or several instalments, by a decision of the board of directors, within a period of five years as of the day when the capital increase becomes final. The amount for the shares to be subscribed may be paid either at the Registered Office or at any other place indicated for this purpose.

Shareholders are informed of all capital calls fifteen days before the date set for payment by an announcement in a journal of legal notices in the place of the Registered Office or by registered letter with individual return receipt requested.

If the shareholder fails to pay up the shares within the time frames set by the board of directors, the sums due on the amounts of the shares subscribed by him will automatically generate interest in favour of the Company at the legal rate of interest at the end of a period of one month following the date when they fall due, with no need for any legal action, and without prejudice to the personal actions that the Company could take against the defaulting shareholder and the forced payment measures provided for by law.”

Article 9 of the Company Articles now reads as follows:

“Article 9 - FORM OF THE SHARES

Entirely paid-up shares can be registered or bearer shares, depending on the shareholder’s choice.

They bring with them the right to registration in individual accounts in the conditions and according to the procedures provided for by applicable laws and regulations.

The Company has the right to request, at all times and at its own expense, in the conditions and according to the procedures set forth by legal and regulatory procedures, from the central depository that manages the account for the issuing of its shares, the identity of the holders of shares that bring with them - immediately or in the future – the right to vote at its General Meetings of shareholders, as well as the number of shares held by each of them and, if applicable, the restrictions that may apply to the shares.”

Article 10 of the Company Articles of Association now reads as follows:

“Article 10 – STATUTORY STATEMENT OF THRESHOLDS EXCEEDING

In addition to the thresholds provided for by applicable legal and regulatory provisions, any individual or legal entity who, acting alone or concertedly, manages to hold, directly or indirectly, a number of shares representing a proportion of the capital or voting rights greater than or equal to two percent, and then in all multiples of one percent, must inform the Company of the total number of shares, voting rights or securities giving access to the capital or voting rights of the Company that it possesses, by registered letter with return receipt requested sent to the Registered Office, within a period of five market opening days as of the Upon request, indicated in the minutes of the General Meeting, of one or several shareholders holding at least 5 % of the capital or voting rights of the Company, the non-observance of this reporting obligation will be punished, for the shares exceeding the fraction that should have been declared, by the suspending of voting rights at all General Meetings held for a period of two years following the date of regularization of the declaration.

The same reporting obligation applies, within the same time frame and with the same procedures, each time the fraction of the company capital or voting rights possessed by a shareholder falls below the abovementioned thresholds.”

Article 11 of the Company Articles of Association now reads as follows:

“Article 11 – RIGHTS AND OBLIGATIONS LINKED TO SHARES

Each share brings with it an equal share in the profits and ownership of the company’s assets.

The shareholders are not committed beyond the par value amount that they possess. Ownership of a share automatically entails acceptance of the Articles and decisions of the General Meetings of the Company.

Whenever it is necessary to have several shares in order to exercise a given right, in the event of exchanges, grouping or allocation of shares, or in the event of capital increase or reduction, merges or other company operations, the owners of the isolated shares or shares in insufficient number may not exercise these rights unless they personally handle the grouping and possibly purchase or sale of the necessary shares or attribution rights.

As the shares are indivisible with respect to the Company, the Company will only recognize one owner for each share. Joint co-owners must be represented with the Company by a single person. The voting rights linked to the shares belong to the income beneficiary at Ordinary General Meetings and to the bare owner at Extraordinary General Meetings.”

Article 12 of the Company Articles of Association now reads as follows:

“Article 12 – TRANSFER OF SHARES

The transmission of shares is free and occurs by transfer from account to account in the conditions provided for by law and by the rules.”

Article 13 of the Company Articles of Association now reads as follows:

“Article 13 - BOARD OF DIRECTORS - COMPOSITION

The Company shall be managed by a Board of Directors of three (3) members at least and twelve (12) members at most, appointed by the Ordinary General Meeting of shareholders.

A legal entity may be appointed as a director but must, in the conditions provided for by law, appoint an individual who will be its permanent representative on the Board of Directors.”

Article 14 of the Company Articles of Association now reads as follows:

“Article 14 – TERM OF OFFICE OF THE MEMBERS OF THE BOARD OF DIRECTORS

The term of office of the directors will be three (3) years. The functions of a director will end at the end of the Ordinary General Meeting of shareholders called to rule on the financial statements of the fiscal year that has ended and which is held in the year during which the term of the aforesaid director expires.

The number of members of the Board of Directors over the age of 70 must not be greater than one third of the total serving members. When this number is exceeded, the oldest member is considered to have automatically resigned.

The directors can be reappointed indefinitely, as long as the above provisions regarding age limits are observed. They can be dismissed at any time by the General Meeting.

In the event of a vacancy due to the death or resignation of one or several directors, the Board of Directors can make temporary appointments subject to ratification at the next Ordinary General Meeting, within the limits and conditions provided for by law. Failing ratification, the deliberations and acts carried out earlier nonetheless remain valid.

In the event of a vacancy due to the death, resignation or dismissal of a director, the director appointed by the General Meeting of shareholders or by the Board of Directors to replace this director only remains in his position for the remaining period of his predecessor’s term.

If the number of directors falls below three, the remaining members (or auditors or a representative appointed, at the request of any party involved, by the Presiding Judge of the Court of Commerce) must immediately call an Ordinary General Meeting of shareholders in order to appoint one or several new directors in order to bring the board up to the legal minimum.”

Article 15 of the Company Articles of Association now reads as follows:

“Article 15 - SHARES OF THE DIRECTORS

Each director must own at least one thousand (1,000) shares throughout his entire term.

If on the day of his appointment a director does not own the required number of shares or if during his term he ceases to own this number, he is considered to have automatically resigned if he does not acquire the necessary shares within a period of three months.”

Article 16 of the Company Articles of Association now reads as follows:

“Article 16 – DIRECTOR REPRESENTING THE EMPLOYEE SHAREHOLDERS

Where the report, presented each year by the Board of Directors at the General Meeting in application of Article L. 225-102 of the Commercial Code, establishes that the employees of the Company and the companies linked to it in the meaning of Article L. 225-180 of the Commercial Code represent more than 3% of the share capital of the Company, a director representing the employee shareholders is appointed by the Ordinary General Meeting of shareholders according to the procedures set forth in these Articles.

The candidates for appointment to the position of director representing the employee shareholders are selected in the following conditions:

- a) When the voting rights attached to the shares held by the employees are exercised by the members of the Supervisory Board of a mutual fund, the aforesaid Supervisory Board can choose two candidates at most.

The Board of Directors contacts the Supervisory Boards of the mutual funds for the appointment of one or several candidates.

- b) When the voting rights attached to the shares held by employees are directly exercised by them, the candidates are selected by a vote of the employee shareholders in the conditions defined below.

The Board of Directors determines the procedures of consultation for employee shareholders directly exercising their voting rights for the appointment of their candidate(s).

The consultation of the employees may be done by any technical means that can ensure a reliable vote, including electronic voting or voting by mail. Each employee shareholder has a number of votes equal to the number of shares that he holds, either directly or indirectly through shares in a mutual fund with individual exercising of voting rights.

Only candidates who have received 5 % of the votes cast during the consultation of the employee shareholders may be presented for voting by the General Meeting.

The procedures for the choosing of candidates not defined by these Articles are determined by the board of directors, particularly with regard to the calendar for the selecting of candidates. The same is true for the procedures for the selection of people to represent the employee shareholders at the General Meeting.

For each of the procedures mentioned in a) and b) above, there will be minutes giving the number of votes cast for each of the candidates. A list of all of the candidates validly selected is drawn up. There must be at least two candidates.

The list of candidates is appended to the call to the General Meeting of shareholders which will appoint the director representing the employee shareholders.

The Ordinary General Meeting of shareholders appoints the candidate who, at this general assembly, obtained the largest number of votes held by the shareholders present or represented.

The director representing the employee shareholders is not taken into account for the determination of the minimum and maximum number of directors according to Article 13 of these Articles of Association.

Article 15 of these Articles of Association does not apply to the director who represents the employee shareholders.

The term of office of the director representing the employee shareholders is four (4) years. The functions of the director representing the employee shareholders will stop at the end of the Ordinary General Meeting of shareholders called to rule on the financial statements of the fiscal year that had ended and that is held during the year in which the term of the aforesaid director expires.

However, if he ceases to be an employee of the Company or a company linked to it in the meaning of Article L. 225-180 of the Commercial Code, the director who represents the employee shareholders is considered to have automatically resigned and his term as director automatically ends. Until the date of replacement of the director representing the employee shareholders, the Board of Directors can validly meet and deliberate.

In the event of a vacancy, for whatever reason, of the director representing the employee shareholders, the choosing of a candidate to replace him is done in the conditions presented above. Until the date of replacement of the director representing the employee shareholders, the Board of Directors can validly meet and deliberate.

If, during the term, the report presented each year by the Board of Directors at the General Meeting in application of Article L. 225-102 of the Commercial Code establishes that the shares held within the framework of the aforesaid article represent a percentage of less than 3 % of the capital of the Company, the term of the director representing the employee shareholders will end at the end of the Ordinary General Meeting during which the report of the Board of Directors noting this situation is presented.”

Article 17 of the Company Articles of Association now reads as follows:

“Article 17 – POWERS OF THE BOARD OF DIRECTORS”

The Board of Directors sets the orientations of the Company’s business and monitors their implementation. With the exception of powers expressly assigned to General Meetings of shareholders and within the limits of the company’s purpose, it handles all matters involving the proper functioning of the Company and settles matters through its deliberations.

In its relationship with third parties, the Company is committed even by acts of the Board of Directors that are not within the company’s purpose, unless it can prove that the third party knew that the act went beyond this purpose or could not have been

unaware thereof given the circumstances, mere publication of the Articles not being sufficient to constitute such proof.

The Board of Directors carries out the checks and verifications that it considers useful.

Transfers of fixed assets, the total or partial transfer of holdings and the constitution of securities on company assets require the prior authorization of the Board of Directors.

The Board of Directors can, within the limit of an amount that it sets for each of them, authorize the managing director to carry out the operations mentioned in the section above. When an operation exceeds the fixed amount, the authorization of the Board of Directors is required in each case.

Every year, at the first meeting that follows the ordinary annual General Meeting, the Board of Directors determines either an overall amount within which the Board of Directors can make commitments on behalf of the company in the form of securities, backing or guarantees, or an amount beyond which each of the above commitments may not be made. Any exceeding of the overall ceiling or the maximum amount set for a commitment requires a special authorization of the Board of Directors.

Each director receives all of the information needed for carrying out his assignment and can receive from the chairman or the managing director all of the documents needed for carrying out his assignment.

The Board of Directors may grant one or several of its members, or third parties, shareholders or not, all special authorizations for one or several determined purposes.

It can also decide to set up specialized committees within the board, whether permanent or not. The Board of Directors can, and without this list being exhaustive, decide to form an audit committee, a remuneration committee or a nomination committee. These committees, the composition and attributions of which are set by the board, carry out their activities under its responsibility.”

Article 18 of the Company Articles of Association now reads as follows:

“Article 18 – CALLS AND DELIBERATIONS OF THE BOARD OF DIRECTORS

The Board of Directors meets as often as required in the interest of the Company, being called by its chairman and whenever he deems it suitable, at the place indicated in the call.

When the Board of Directors has not met for more than two months, at least one third of the members of the Board of Directors may request that the chairman call a meeting with a determined agenda. The managing director may also request that the chairman call the Board of Directors with a determined agenda. The chairman is then bound by these requests.

Calls can be made by all written means at least five days in advance. This period of five days can be reduced if one third of the directors agree on a shorter notice period.

The Board of Directors cannot make valid decisions unless at least half of its members are present.

Decisions are made by the majority of the members present or represented. In the vote of a split-vote, the vote of the chairman of the session is casting.

Within the limits of legal and regulatory provisions, the meetings of the Board of Directors may take place by means of video-conferencing or telecommunication in the conditions provided for in the by-laws adopted by the Board of Directors.

The deliberations of the Board of Directors are recorded in minutes drawn up in compliance with the law.”

Article 19 of the Company Articles of Association now reads as follows:

“Article 19 – EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS

The Board of Directors elects from among its members a chairman, who must be an individual, and if it considers it useful, one or several vice-chairmen. It sets the duration of their functions which may not exceed that of their terms as directors, and it may dismiss them from their functions at any time.

The age limit for the exercising of the function of chairman of the Board of Directors is set at 70. When, in the course of his functions, this age limit is reached, the chairman of the Board of Directors will be considered to have automatically resigned.

In the event of temporary incapacity or death of the chairman, the oldest vice-chairman of the Board of Directors is delegated to the functions of the chairman. In the event of temporary incapacity, this delegation is given for a limited duration; it is renewable. In the event of death, it is valid until the election of the new chairman.

The Board of Directors also appoints and determines the duration of the term of a secretary who can be chosen from among the directors or otherwise. In the absence of the chairman and the vice-chairman, the Board of Directors chooses one of the directors present to chair the meeting.

If, due to a simple omission, the board does not expressly extend the functions of the members of the executive committee whose terms as directors have not expired, this renewal is considered as having occurred automatically. A later board meeting will confirm this renewal if necessary.”

Article 20 of the Company Articles of Association now reads as follows:

“Article 20 - REMUNERATION OF THE DIRECTORS

The members of the Board of Directors may receive directors’ fees, the total amount of which, determined by the General Meeting, is freely distributed by the Board of Directors.

The Board of Directors may for example allocate a larger share to the directors who are members of the committees mentioned in Article 17 above.”

Article 21 of the Company Articles of Association now reads as follows:

“Article 21 – CHAIRMAN OF THE BOARD OF DIRECTORS

The chairman of the Board of Directors organizes and directs the work of the board, and he reports on this work to the General Meeting.

He oversees the proper functioning of the Company’s bodies and makes sure, in particular, that the directors are able to carry out their assignments.

The Board of Directors determines the amount and the procedures for calculation and payment of the remuneration of the chairman, if necessary. The chairman may be removed at any time by the Board of Directors of the Company.”

Article 22 of the Company Articles of Association now reads as follows:

“Article 22 – GENERAL MANAGEMENT

In compliance with legal and regulatory provisions, the general management of the Company is handled, under his responsibility, either by the Chairman of the board of directors, or by another individual appointed by the Board of Directors and bearing the title of managing director.

The choice between these two methods for general management is made by the board of directors, which must inform shareholders and third parties in the conditions provided for by law.

Decisions of the Board of Directors concerning the choice of the procedures for exercising the general management are made by the majority of directors present or represented.”

Article 23 of the Company Articles of Association now reads as follows:

“Article 23 – MANAGING DIRECTOR

As a function of the choice made by the Board of Directors in compliance with the provisions of Article 22 above, the general management is handled either by the chairman, or by an individual appointed by the Board of Directors who has the title of managing director.

When the Board of Directors chooses to separate the functions of chairman and managing director, it appoints the managing director, sets his term of office, determines his remuneration and, if necessary, the limitations on his powers.

The age limit for being managing director is 70. If this age limit is reached during a term, the managing director is considered to have automatically resigned.

The managing director may be dismissed at any time by the Board of Directors.

The managing director has the broadest powers to act in all circumstances in the name of the Company. He exercises these powers within the limits of the company purpose and what the law and these Articles expressly assign to the General Meetings of shareholders or the Board of Directors.

The managing director represents the Company in its relationship with third parties. The Company is bound even by acts of the managing director that are not within the company's purpose, unless it can prove that the third party knew that the act went beyond this purpose or could not have been unaware thereof given the circumstances, mere publication of the Articles not being sufficient to constitute such proof."

Article 24 of the Company Articles of Association now reads as follows:

"Article 24 – DEPUTY MANAGING DIRECTORS

Based on a proposal of the managing director, the Board of Directors can appoint one or several individuals who will have the title of deputy managing director to assist the managing director.

The maximum number of deputy managing directors is three.

In agreement with the managing director, the Board of Directors determines the extent and the duration of the powers granted to the deputy managing directors.

With respect to third parties, the deputy managing director(s) has/have the same powers as the managing director.

The age limit for being deputy managing director is 70. If a deputy managing director reaches the age limit during his term, he will be considered to have automatically resigned.

Based on a proposal of the managing director, the deputy managing directors can be dismissed at any time by the Board of Directors.

Based on a proposal of the managing director, the Board of Directors sets the remuneration of the deputy managing directors.

In the event that the managing director ceases his functions or is prevented from fulfilling them, the deputy managing directors maintain their functions and their attributions until the appointment of a new managing director unless decided otherwise by the Board of Directors."

Article 25 of the Company Articles of Association now reads as follows:

"Article 25 - REGULATED CONVENTIONS

All conventions covered by article L. 225-38 of the Commercial Code that occur directly or indirectly or through intermediaries between the Company and its managing director, one of its deputy managing directors, one of its directors, one of its shareholders holding a fraction of the voting rights greater than 10 % or, if it is a corporate shareholder, the company that controls it in the meaning of Article L. 233-3 of the Commercial Code, must receive the prior authorization of the Board of Directors.

The same is true for conventions in which one of the people covered by the preceding article is indirectly involved.

Conventions between the Company and another company, if the managing director, one of the deputy managing directors or one of the directors of the Company is an owner, indefinitely responsible partner, manager, director, member of the Supervisory Board or, in general, a director of this company, are also subject to prior authorization.

The above provisions do not apply to conventions covering standard operations that are concluded in normal conditions.

However, these conventions, except when, because of their purpose and their financial implications, are not significant to any of the parties, are reported by the party involved to the chairman of the Board of Directors. The list and purposes of the aforesaid conventions are reported by the chairman to the members of the Board of Directors and to the auditors.”

Article 26 of the Company Articles of Association now reads as follows:

“Article 26 - CENSORS

The General Meeting can appoint one or two censors (individuals or legal entities).

The Board of Directors can also appoint censors subject to ratification by the next General Meeting.

The term of the censors is one (1) year. It ends at the end of the Ordinary General Meeting called to rule on the financial statements of the past fiscal year and which is held in the year during which the censor’s term expires. The censors can be reappointed twice.

The censors act as observers at meetings of the Board of Directors and can be consulted by it. They can, based on proposals submitted to them, and if they consider it relevant, present observations to the General Meetings. They must be summoned to each meeting of the Board of Directors. The Board of Directors may give specific assignments to the censors. They can also serve on committees established by the Board of Directors.

The Board of Directors can decide to pay the censors a share of the directors’ fees allocated to it by the General Meeting and authorize the reimbursement of expenditures made by the censors in the interests of the Company.”

Article 27 of the Company Articles of Association now reads as follows:

“Article 27 – STATUTORY AUDITORS

The General Meeting appoints one or several main auditors and one or several substitute auditors who meet the conditions set by law and by regulations.

The auditors are appointed for six fiscal years; their functions expire after the General Meeting that rules on the financial statements of the sixth fiscal year. They can be reappointed. The auditors have the functions and powers assigned to them by the law.”

Article 28 of the Company Articles now reads as follows:

“Article 28 – COMMON RULES TO ALL SHAREHOLDERS’ MEETINGS

The properly constituted general assembly represents the entire body of shareholders. Its decisions are binding for all, even those who are absent, dissenting or not legally capable.

All shareholders have the right to attend General Meetings and to take part in deliberations, personally or through a proxy, regardless of the number of shares they own, by simply proving their identity.

The General Meetings are composed of all of the shareholders whose shares are paid up for all required payments and for which, in compliance with the provisions of Article R. 225-85 of the Commercial Code, it has been proven that they have the right to take part in General Meetings through the recording of the shares, either in the name of the shareholders or, when the shareholders are not residents of France, of the intermediaries registered on their behalf, on the third working day preceding the meeting at 00:00 (Paris time).

The recording of the shares within the time period mentioned in the preceding section must be done either in registered share accounts held by the Company, or in bearer share accounts held by the authorized intermediary.

All shareholders may be represented by their spouses or by another shareholder. The proxy must present proof of this delegation.

Shareholders may also send a proxy form to the Company without indicating the name of a proxy. All proxies without indication of the name of the proxy will be considered as a vote in favour of the resolutions submitted or approved by the Board of Directors at the meeting.

All shareholders may vote by mail by means of a form filled in and sent to the Company in the conditions set by law and by regulations. This form must be received by the Company three (3) working days before the date of the meeting, failing which it will not be taken into account.

The shareholders can, by a decision of the board of directors, take part in General Meetings by video-conferencing or by means of telecommunication, including Internet, allowing for their identification in the conditions set by the regulations in effect.”

Article 29 of the Company Articles of Association now reads as follows:

“Article 29 – CALLS TO GENERAL MEETINGS

General Meetings of shareholders are called, in the conditions provided for by law, by the Board of Directors or, failing that, by the auditors or any other person authorized to do so by law.

The meetings take place at the Registered Office or any other place specified in the call.”

Article 30 of the Company Articles of Association now reads as follows:

“Article 30 – AGENDA OF THE GENERAL MEETINGS

The agenda is set by whoever calls the meeting.

However, one or several shareholders or the workers’ council may request, in conditions determined by the legal and regulatory provisions in effect, the entry of the proposed resolution on the agenda.

The General Meeting cannot deliberate on an issue that does not appear on the agenda. However, it can, in all circumstances, dismiss one or several members of the Board of Directors and replace them.”

Article 31 of the Company Articles of Association now reads as follows:

“Article 31 – CHAIRMANSHIP AND EXECUTIVE COMMITTEE OF THE GENERAL MEETINGS

The General Meeting is chaired by the chairman of the Board of Directors or, in his absence, by the vice-chairman of the Board of Directors or by a member of the Board of Directors specially delegated for this purpose by the board. Failing that, the General Meeting appoints its chairman.

In the event of a call by the auditor(s) or by a court appointee, the General Meeting is chaired by the person(s) who called the meeting. General Meetings called by the auditors are chaired by the oldest of the auditors.

The chairman of the General Meeting is assisted by two tellers who constitute with him the executive committee. The functions of the tellers are exercised by the two shareholders present at the beginning of the session who agree to this and who represent, by themselves and based on the proxies given to them, the largest number of votes. The executive committee will also include a secretary, who need not be a member of the General Meeting.”

Article 32 of the Company Articles of Association now reads as follows:

“Article 32 – ATTENDANCE SHEET

At each General Meeting there will be an attendance sheet with the first and last names and addresses of the shareholders present, represented or voting by mail and their possible proxies and the number of shares that each of them holds. This sheet, drawn up in the conditions provided for by Article R. 225-95 of the Commercial Code, to which are appended the proxies of the shareholders represented and the mail voting ballots, is initialled by the shareholders present or their representatives and certified accurate by the executive committee of the General Meeting. It is submitted to the Registered Office and must be given to anyone who requests it in the conditions set by the regulations in effect.”

Article 33 of the Company Articles of Association now reads as follows:

“Article 33 - DELIBERATIONS OF THE GENERAL MEETINGS

Except in the case of the existence of shares with double voting rights, all shareholders have the same number of voting rights as they do shares.

The deliberations are noted in minutes entered in a special register. These minutes are signed by the members of the executive committee. Copies or excerpts from the minutes are signed by the chairman of the Board of Directors.”

Article 34 of the Company Articles of Association now reads as follows:

“Article 34 - ORDINARY GENERAL MEETINGS

The Ordinary General Meeting makes all decisions other than those reserved for Extraordinary General Meetings.

The Ordinary General Meeting is called every year by the board of directors, within six months of the end of the fiscal year.

Ordinary General Meetings may also be called extraordinarily.

The Ordinary General Meeting cannot validly conduct business based on the first call unless the shareholders present, represented or voting by mail have at least one fifth of the shares with voting rights.

If these conditions are not met, the General Meeting is summoned again. At this second meeting, the deliberations are valid regardless of the number of shares represented.

The Ordinary General Meeting rules by the majority of votes of the shareholders present, represented or voting by mail.”

Article 35 of the Company Articles of Association now reads as follows:

“Article 35 – EXTRAORDINARY GENERAL MEETINGS

General Meetings are said to be extraordinary when their purpose is to modify the Articles of the Company or its nationality, or when the law expressly requires it.

Extraordinary General Meetings are held whenever the interests of the Company require them.

The Extraordinary General Meeting cannot validly conduct business unless the shareholders present, represented or voting by mail have at least, on first call, one quarter of the shares with voting rights.

If these conditions are not met, the General Meeting is summoned again. It cannot validly conduct business unless the shareholders present, represented or voting by mail have at least, on the second call, one fifth of the shares with voting rights. Failing

this latter quorum, the second General Meeting can be deferred to a date two months after the one on which it had been scheduled.

The Extraordinary General Meeting rules by a two-thirds majority of votes of the shareholders present or represented. However, in the event of a capital increase through incorporation of reserves, profits or issuing premiums, the General Meeting rules in the quorum and majority conditions of the Ordinary General Meetings.”

Article 36 of the Company Articles of Association now reads as follows:

“Article 36 – COMPANY FISCAL YEAR

The Company’s fiscal year begins on January 1 and ends on December 31.”

Article 37 of the Company Articles of Association now reads as follows:

“Article 37 – COMPANY ACCOUNTS

At the end of each fiscal year, the Board of Directors draws up the inventory and the annual financial statements including the balance sheet, profit and loss statement and the appendices. It also draws up a management report.

These documents are made available to the auditors in the legal and regulatory conditions in effect.

As of the time of the call to the ordinary annual General Meeting and for a period of at least fifteen (15) days preceding the meeting date, the documents which must be given based on the law and regulations in effect are made available to any shareholder at the Registered Office.”

Article 38 of the Company Articles of Association now reads as follows:

“Article 38 – APPROPRIATION AND DISTRIBUTION OF PROFITS

The profit and loss statement which recapitulates the income and expenses of the fiscal year indicates as a difference, after deduction of depreciation and provisions, the profit or loss for the fiscal year.

From the profit for the fiscal year less losses from earlier years, if any, 5 % is drawn to constitute a legal reserve fund. This drawing ceases to be obligatory when the reserve fund reaches one tenth of the company’s capital but resumes if, for whatever reason, the legal reserve falls below one tenth.

The distributable income is composed of the profit for the fiscal year less losses from earlier years and sums to be added to the reserves in application of the law and the Articles, plus any retained earnings.

From the profits, the General Meeting can draw all sums it deems appropriate to allocate to other optional, ordinary or extraordinary reserve funds, or carry them forward. The balance, if any, is divided among all of the shareholders in proportion to the number of shares that they hold.

Furthermore, the General Meeting can decide to distribute sums drawn from the reserves at its disposal, expressly indicating the reserve categories from which the drawing will be done. However, dividends are drawn in priority from the distributable income of the fiscal year.”

Article 39 of the Company Articles of Association now reads as follows:

“Article 39 – PAYMENT OF DIVIDENDS

The procedures for the payment of the dividends voted by the General Meeting are set by it, or failing that, by the Board of Directors in compliance with Articles L. 232-12 to L. 232-18 of the Commercial Code.

The General Meeting can offer the shareholders, for all or part of the dividend distributed, an option of cash payment or payment in the form of new shares of the Company in the conditions set by law. The same option can be proposed in the case of payment of advances on dividends.”

Article 40 of the Company Articles of Association now reads as follows:

“Article 40 - DISSOLUTION

Based on a proposal of the board of directors, the Extraordinary General Meeting can dissolve the Company at any time.

If the shareholders’ equity of the Company falls below half of the company capital, the Board of Directors must, within four months of the approval of the accounts that revealed this loss, summon the Extraordinary General Meeting to decide whether or not to dissolve early the Company. If the dissolution is not pronounced, the Company must, by the latest at the end of the second fiscal year following that in which the losses occurred and with the exception of legal provisions regarding the minimum capital of corporations, reduce its capital by an amount at least equal to that of the losses that could not be allocated to the reserves if, within this period, the shareholders’ equity was not restored to a value at least equal to one half of the company’s capital. In any case, the resolution of the General Meeting will be made public.

The resolution adopted by the shareholders is submitted to the clerk of the court of commerce of the place of the Registered Office, registered with the commerce and corporate registry and published in a journal of legal notices.

Failing an Extraordinary General Meeting, if a meeting is unable to do business validly based on a second call for example, any party involved may file a lawsuit to dissolve the Company.

However, in all cases, the court can grant the Company a maximum period of six months to correct the situation. It may not dissolve the Company if, on the day when it rules on the substance of the case, this correction has taken place.”

Article 41 of the Company Articles now reads as follows:

“Article 41 – LIQUIDATION

Upon the expiration of the Company, or in the event of an early dissolution decided by the Extraordinary General Meeting, the Ordinary General Meeting, based on a proposal of the board of directors, decides on the mode of liquidation and appoints one or several liquidators whose powers it determines.

The appointing of a liquidator ends the powers of the members of the Board of Directors.

The liquidators’ assignment is to dispose of all of the Company’s movable and immovable assets, possibly through amicable arrangements, and to extinguish the liabilities. Unless restrictions are imposed by the General Meeting, the liquidators have, by virtue of their role, the broadest powers according to law and standard business practices, including negotiation, compromise, and if necessary granting all withdrawals and cancellations, with or without payment.

Throughout the duration of the liquidation, the company’s assets remain the property of the collective entity that survives the dissolution of the Company for the needs of its liquidation. The powers of the General Meeting continue as during the existence of the Company.

After the extinguishing of the liabilities and expenses of the Company, proceeds from the liquidation are used to completely redeem the capital of the shares, if this redemption was not already done.

The surplus is distributed among the shares.”

Article 42 of the Company Articles now reads as follows:

“Article 42 - DISPUTES

Any disputes that may arise during the existence of the Company or during its liquidation, either between the shareholders and the Company, the management or control bodies, the auditors, or among the shareholders themselves regarding company matters, will be judged in accordance with the law or submitted to the courts of competent jurisdiction.”

Eighth resolution

Reiteration for the Board of Directors of the authorizations and delegations of authority and powers granted to the Management Board by the Ordinary and Extraordinary General Meetings of shareholders of June 3, 2005, May 23, 2006, May 23, 2007 and June 12, 2008 in effect as of today

Shareholders, meeting under the rules of quorum and majority applicable to extraordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having read the report of the Management Board, to reiterate for the Board of Directors the authorizations and delegations of authority and powers granted to the Management Board at previous General Meetings and for their remaining duration, i.e.:

- delegation of powers for the purpose of reducing the company's capital in the conditions defined by the twelfth resolution of the Extraordinary General Meeting of June 3, 2005;
- authorization granted to the Management Board to allocate free shares to employees and company representatives in the conditions defined by the twelfth resolution of the Ordinary and Extraordinary General Meeting of May 23, 2006;
- authorization granted to the Management Board to allocate free shares to employees and company representatives in the conditions defined by the thirteenth resolution of the Ordinary and Extraordinary General Meeting of May 23, 2006;
- delegation of authority for the purpose of increasing the company's capital with preferential subscription rights, in the conditions defined by the seventh resolution of the Ordinary and Extraordinary General Meeting of May 23, 2007;
- delegation of powers for the purpose of increasing the company's capital for payment of in-kind contributions, in the conditions defined by the eighth resolution of the Ordinary and Extraordinary General Meeting of May 23, 2007;
- authorization to grant options for subscription or purchase of shares in the company in the conditions defined by the ninth resolution of the Ordinary and Extraordinary General Meeting of May 23, 2007;
- delegation of authority for the purpose of increasing the company's capital without preferential subscription rights, in the conditions defined by the sixteenth resolution of the Ordinary and Extraordinary General Meeting of June 12, 2008;
- authorization to increase the company's capital in favour of the employees within the framework of a Company Savings Plan, in the conditions defined by the seventeenth resolution of the Ordinary and Extraordinary General Meeting of June 12, 2008.

Ordinary items

Ninth resolution

Appointment of Mr. René Abate as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr. René Abate as director, for a period of three years ending at the end of the General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. René Abate informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Tenth resolution

Appointment of Mr. Behdad Alizadeh as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr. Behdad Alizadeh as director, for a period of three years ending at the end of the General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. Behdad Alizadeh informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Eleventh resolution

Appointment of Mr. Nicolas Bazire as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr. Nicolas Bazire as director, for a period of three years ending at the end of the General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. Nicolas Bazire informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Twelfth resolution

Appointment of Mr. Jean-Paul Béchat as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr. Jean-Paul Béchat as director, for a period of three years ending at the end of the General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. Jean-Paul Béchat informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Thirteenth resolution

Appointment of Mr. Thierry Breton as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr. Thierry Breton as director, for a period of three years ending at the end of the

General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. Thierry Breton informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Fourteenth resolution

Appointment of Mr. Dominique Mégret as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr. Dominique Mégret as director, for a period of three years ending at the end of the General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. Dominique Mégret informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Fifteenth resolution

Appointment of Mr. Bertrand Meunier as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr. Bertrand Meunier as director, for a period of three years ending at the end of the General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. Bertrand Meunier informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Sixteenth resolution

Appointment of Mr. Michel Paris as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr. Michel Paris as director, for a period of three years ending at the end of the General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. Michel Paris informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Seventeenth resolution

Appointment of Mr. Vernon Sankey as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr. Vernon Sankey as director, for a period of three years ending at the end of the General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. Vernon Sankey informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Eighteenth resolution

Appointment of Mr. Jean-Philippe Thierry as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr. Jean-Philippe Thierry as director, for a period of three years ending at the end of the General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. Jean-Philippe Thierry informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Nineteenth resolution

Appointment of Mr. Pasquale Pistorio as member of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, assuming the adoption of the preceding sixth and seventh resolutions, decide, after having reviewed the Management Board's report, to appoint Mr Pasquale Pistorio as director, for a period of three years ending at the end of the General Meeting called to rule on the accounts of the fiscal year ending on December 31, 2011.

Mr. Pasquale Pistorio informed the General Meeting that he accepted the functions of director and that he fulfilled all of the conditions required by law and the regulations in effect.

Twentieth resolution

Directors' fees allocated to members of the board of directors

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, and assuming adoption of the preceding sixth and seventh resolutions, decide to set at 500,000 euros the total sum to be divided between the members of the Board of Directors as directors' fees for the fiscal year in progress and for the following fiscal years and until decided otherwise.

Twenty-first resolution

Reiteration for the Board of Directors of the authorization granted to the Management Board by the mixed General Meeting of shareholders of June 12, 2008 in effect as of today

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, and assuming adoption of the preceding sixth and seventh resolutions, decides, after having reviewed the Management Board's report, to reiterate for the Board of Directors the authorization granted earlier to the Management Board, for its remaining duration, i.e.:

- authorization to redeem shares of the Company, in the conditions defined by the seventh resolution of the mixed General Meeting of June 12, 2008.

Twenty-second resolution

Election of a director by the personnel of the Company and its subsidiaries

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, decide, assuming adoption of the sixth and seventh resolutions and in compliance with the provisions of Article L. 225-23, paragraph 5, of the Commercial Code, to plan for the election of a director by the personnel of the Company and its subsidiaries.

Shareholders consequently decide to modify as follows Article 16 of the Articles planned in the seventh resolution:

Article 16 of the Articles is now entitled as follows:

"Article 16 – DIRECTOR REPRESENTING THE EMPLOYEE SHAREHOLDERS – DIRECTOR ELECTED BY THE SALARIED EMPLOYEES"

Article 16 mentioned in the seventh resolution, the text of which remains unchanged, becomes article 16.1 entitled as follows:

"16.1 Director representing the employee shareholders"

An Article 16.2 entitled "Director elected by the salaried employees" was added and reads as follows:

"16.2 Director elected by the salaried employees"

The status and procedures for election of the director elected by the personnel are set by Articles L. 225-27 and L. 225-28 of the Commercial Code, and by these Articles.

The salaried employees of the Company elect one director.

The election involves a majority vote in two rounds.

The candidate elected is the one who obtains an absolute majority in the first round of voting or a relative majority in the second round.

In the event of a tie vote, the candidate whose work contract is the oldest is declared to be elected.

Candidates for election can be nominated for election by either one or several representative labour organizations in the meaning of Article L. 423-2 of the Labour Code, or by 5 % of the voters or, if their number is greater than 2,000, by one hundred of them.

Members of the personnel who meet the conditions established by law may vote and be elected. Each candidacy must include the name of the candidate and his substitute.

The first director representing the personnel will take office during the first meeting of the Board of Directors held after the proclamation of the complete results of the first elections.

The next member of the Board of Directors representing the personnel will take office upon expiration of the term of the departing member of the Board of Directors representing the personnel.

The loss by the director representing the personnel of his status as member of the personnel ends his term of office.

The elections are organized by the Board of Directors. The calendar and procedures for the voting are established by it after consultation of the representative labour organizations.

The director elected by the employees is not taken into account for the determination of the minimum and maximum numbers of directors provided for in Article 13 above.”

Twenty-third resolution

Authorizations for formalities

Shareholders, meeting under the rules of quorum and majority applicable to ordinary general meetings, grant all powers to the bearer of an original, a copy or an excerpt from these minutes of this General Meeting for the purpose of carrying out all of the formalities of declaration, publicity and others that may be necessary.