IT & Business Services Industry Update

January 18, 2024

*** ISG** Index™ 4Q 2023

HOSTED BY



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Cowen

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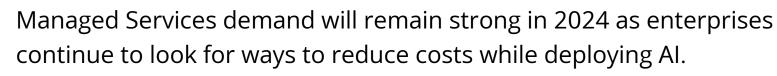
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Three Big Thoughts





Strong demand for cost optimization led to the best year ever for Managed Services.





Al will generate new demand; however, talent shortages and discretionary spending pressure will continue to weigh on the market.



Global Broader Market

Quarterly Trends

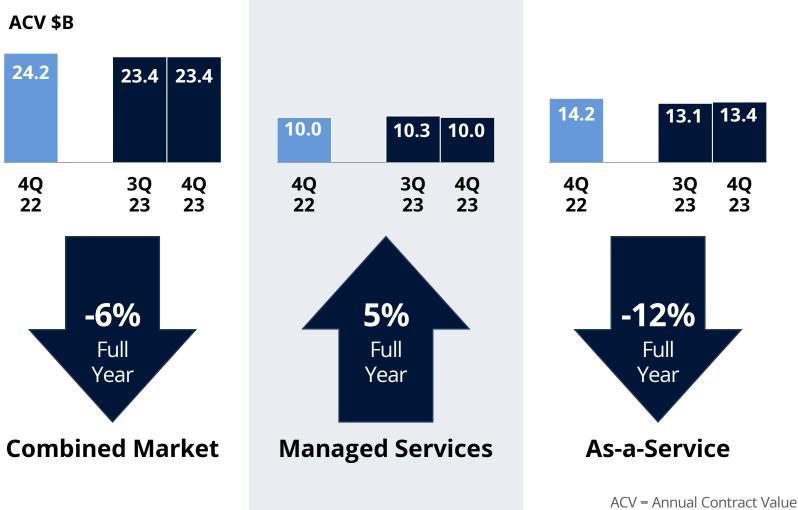
On a sequential basis, Combined Market turned positive during both 3Q23 and 4Q23, indicating a bottoming from recent low

Managed Services posted its fifth straight quarter with Y/Y advances

Mega-deal (ACV > \$100M) was up 33% Y/Y, yet smaller, discretionary awards (\$5M-\$30M), declined 6% Y/Y

XaaS market declined for the fifth consecutive quarter, but rate of decline was not nearly as steep

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Managed Services ITO/BPO Results

Annual Trends

ITO market posted its best year ever

ADM ACV up 22.5% in 2023 with each quarterly result setting a record for best quarter ever

Third consecutive year that Infrastructure ACV declined annually

Industry Specific BPO down 28% as the Americas weighed heavily on results

Second best year ever for ER&D yet still down 13% versus recordbreaking 2022 results

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2023 ACV \$B 2022 **ADM** 22% 30.4 13% -14% Infrastructure -1% Full Full Year Year Industry -28% **Specific BPO** 10.3 13% ER&D ITO **BPO**

ACV = Annual Contract Value



Managed Services Regional Results

Quarterly Managed Services Trends

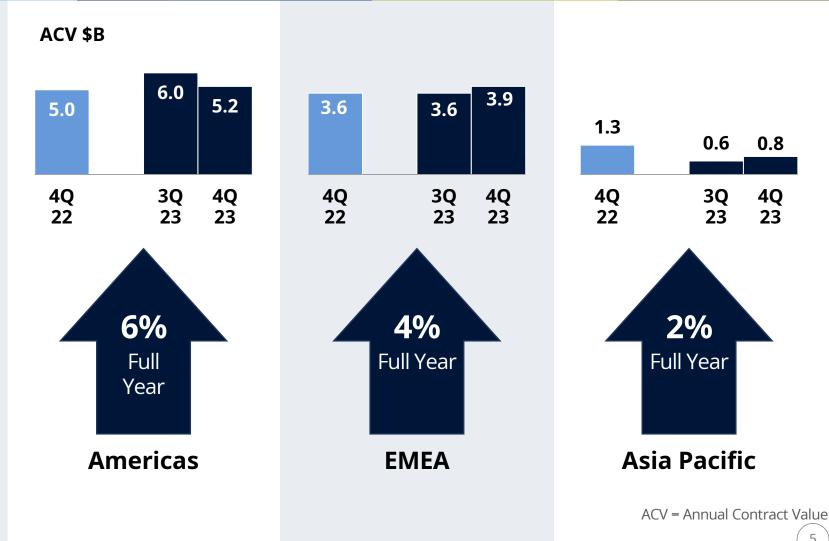
Americas: Managed Services up 5% Y/Y led by record-setting Restructuring activity

EMEA: Regional ACV gains driven by New Scope awards, up 13% Y/Y; continued high performance from the UK with 4th straight \$1B+ quarter

Asia Pacific:

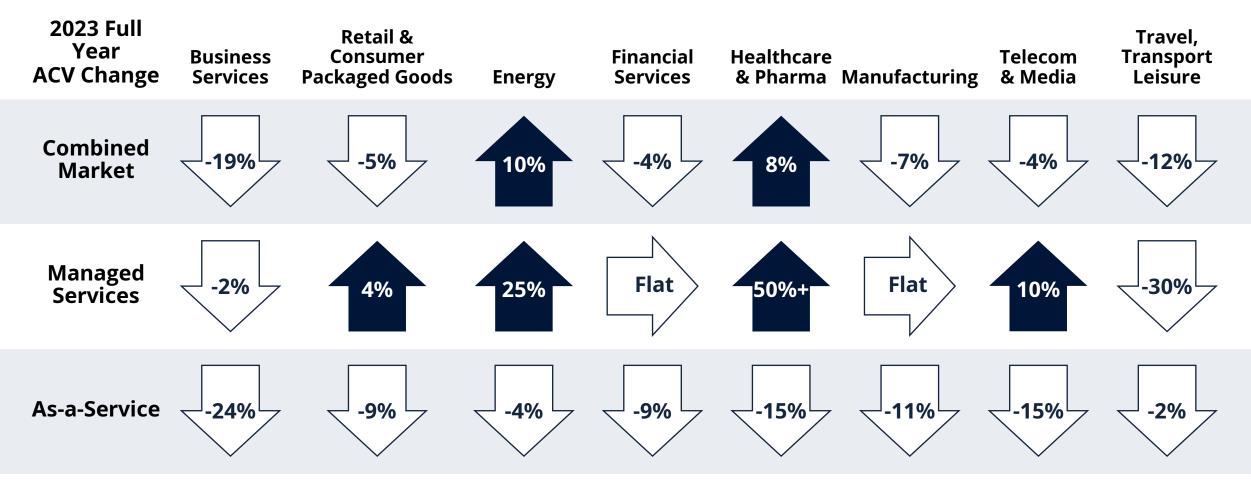
ACV rebounded sequentially above \$800M level but was still down Y/Y against a \$1B+ 4Q22

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Managed Services Full Year Industry Results



Best Year for Mega-Deals Since 2014

Mega-Deal Trends

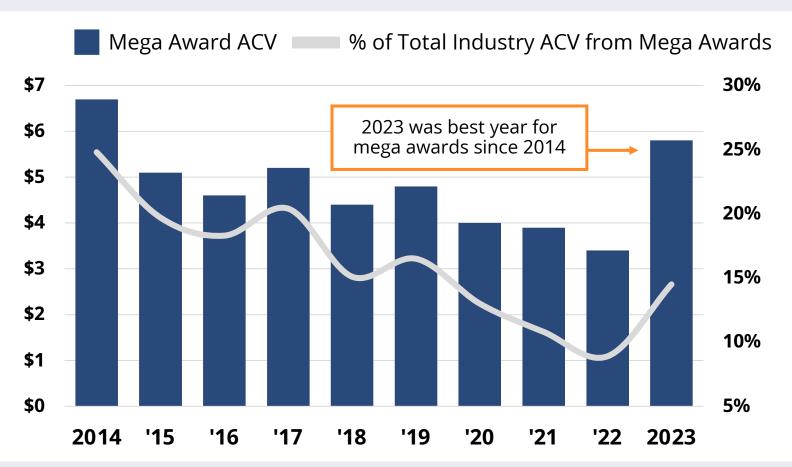
Mega-deal ACV and award count had best result since 2014

Mega-deals generated 15% of industry ACV, up from 9% in 2022, but down from 25% in 2014, a healthy sign for the market

Enterprises remain focused on cost optimization through large deals

Providers focused on growing big deal teams and maturing dealshaping capabilities

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Source: ISG, 2024; Mega Award = ACV > \$100M



IaaS Results

Annual Trends

laaS ACV down 16% for the full year; negative for the first time since we moved to this laaS view in 2015

Big 3 hyperscalers (AWS, Azure and GCP) ACV declined 22%, 600 bps more than the Broader Index

laaS rate of decline has slowed; likely 1 or 2 more quarters until enterprises are past cloud optimization cycle

Al will likely drive new incremental demand for hyperscalers

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laaS Y/Y ACV Growth Big 3 Y/Y ACV Growth 75% 50% 25% 0% Negative ACV for first time in history, but rate of decline slowing -25% '15 '16 '21 '22 '23 '17 '18 '19 '20

ACV = Annual Contract Value



SaaS Results

Annual Trends

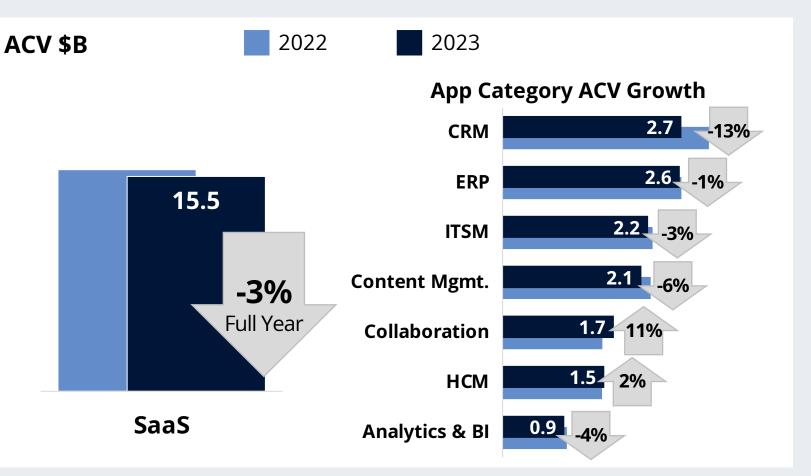
Since bottoming in 2Q23, segment generated both Y/Y and Q/Q gains for each quarter during 2H23

SaaS market declined slightly by 3% for the full year, the first time ever

Difficult macro drove consolidation and increased market share to largest providers

Enterprises willing to pay between 6% -9% more per seat for AI features in software, depending on category

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ACV = Annual Contract Value

The State of AI



AI & Cloud

- Al workloads take place primarily in the cloud; cloud platforms keep expensive GPUs more utilized
- May drive additional demand for hyperscalers
- Also expect to see more diversity in Al workloads in future

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AI & Talent

- Enterprises need more skilled resources to use Al
- Only 23% of enterprises report they have the skills they need*
- ChatGPT making things look easy; hard work just beginning
- **Opportunity for providers** to fill the gap

*Source: Ventana Research, now part of ISG, 2023; Analytics and Data Benchmark Research



Generative vs. Predictive AI

- Generative will have bigger impact in areas like information extraction, summarization, customer support and software development
- Predictive AI will have bigger impact in areas like risk, fraud and customer acquisition*

*Source: ISG, 2023; Banking Industry Study

AI Impact on IT Services



Market Opportunity

- Al represents massive opportunity for IT services industry
- ISG estimates at least \$175
 billion of additional annual revenue by 2030

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 Opportunity in 2024 is primarily project-based work and optimization; however, will expand over next several years



Industry Adoption

- BFSI is leading adoption, with over 90% of banking leaders indicating AI is top spending priority over next 24 months
- Over 80% of insurance leaders expect positive impact from Al on productivity of claims & policy management
- 75% of manufacturing leaders maintained or increased investments in AI in 2023



Price Performance

- 2024 will see significant improvements in contractually committed productivity, which will lead to lower prices
- In ADM, will see improvements in code development, functional requirements and app modernization
- Implications: enterprises will have more options than ever to drive cost optimization



Global Service & Technology Provider Standouts

Our ISG Contract KnowledgeBase[™] is used to determine placements based on the annual value of commercial contracts awarded in the past 12 months

The **Big** 15 The **Building**The **Breakthrough**The **Booming**

THE

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Service & Technology Provider Standouts – Global

The ISG Contract KnowledgeBase[™] is used to determine placements based on the annual value of commercial contracts awarded in the past 12 months.

	The Big 15Revenues > \$10BAccentureHCLTechAccentureIBMCapgeminiInfosysCognizantKyndrylDeloitteTCSDXC TechnologyWipro		The Building 15		The Breakthrough 15		The Booming 15	
Managed Services Market			Revenues 4 Alight Solutions* BT* Capita Foundever	Genpact LTIMindtree Sodexo* Sopra Steria* Tech Mahindra T-Systems	Alten Mphasis Bi Atento Persistent CSG Coforge TELUS International EXL WNS Ei		Revent adesso Birlasoft CSG Systems Eltel Ensono HGS	KPIT Technologies Mastek Softtek Sonata Software Tata Technologies* Zensar
As-a- Service Market	Amazon Web Services Google Cloud	Microsoft Oracle	Digital Realty Equinix Palo Alto Networks	ServiceNow Workday	Atlassian CrowdStrike Datadog	Okta* Sage* Snowflake	Cloudflare DigitalOcean	OVH

* New or returning to leaderboard in 4Q23 †Provider changed group

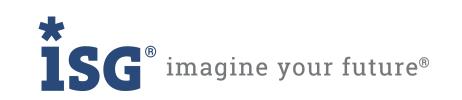
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Summary and Outlook

	Summary	Market Outlook				
	Managed Services	Macro Recap				
	Global Broader Market up 5%, most ever ACV awarded	 Inflation cooling throughout US and Europe 				
•	Each of the three regions was up in 2023, with Americas and EMEA seeing most ACV awarded	 Central Banks stabilizing monetary policy and planning rate cuts 				
•	ADM segment saw record results each quarter throughout 2022, up 22.5% for the year	 Strong technology demand driven by GenAI Combination of growth, declining inflation and easing monetary policy should create a friendlier environment for 				
•	Contract Restructuring prevalent due to cost optimizations					
	34 mega-deals awarded; most since 2014	enterprise spending and capital deployment				
	XaaS	Revenue Forecast				
•	XaaS Difficult macro impacted diverse SaaS market causing pullbacks and recoveries at different stages throughout 2023	 Increased spending in application modernization 				
•	Difficult macro impacted diverse SaaS market causing pullbacks and recoveries at different stages throughout 2023 laaS market continued rolling over and is likely one quarter away from emerging from the downturn and returning on	 Increased spending in application modernization and business transformation projects led by GenAl 4.25% 2024a 				
•	Difficult macro impacted diverse SaaS market causing pullbacks and recoveries at different stages throughout 2023 laaS market continued rolling over and is likely one quarter	 Increased spending in application modernization and business transformation projects led by GenAl 4.25% 				

Thank you!

The 85th Quarterly



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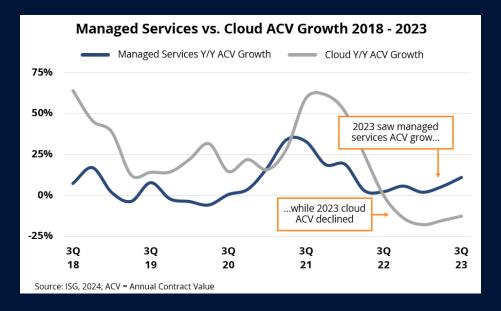
Amanda Lytle



Sunder Sarangan

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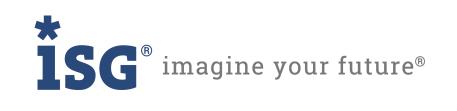
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Appendix





Americas Broader Market Results

Quarterly Trends

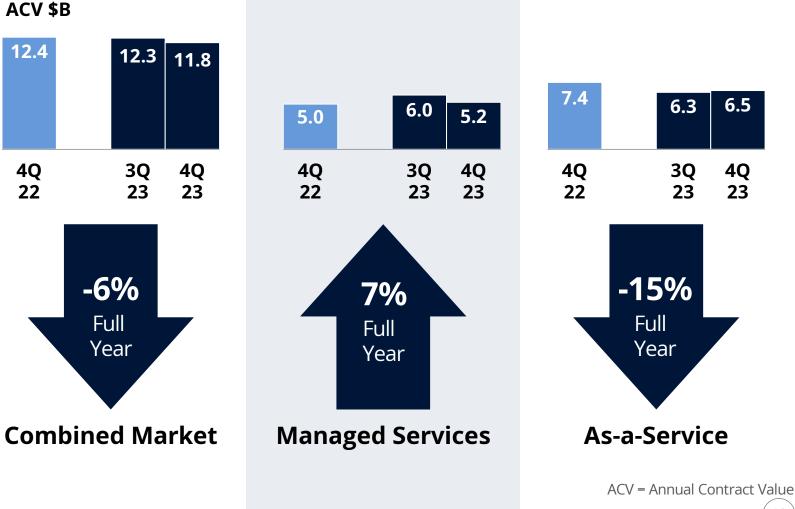
Combined Market ACV dipped below \$12B; 4th time in the past 6 quarters where Y/Y growth declined

Managed Services up 5% Y/Y led by record-setting Restructuring activity

New Scope ACV fell back from record-setting 3Q23 pace, down 22% Y/Y

XaaS ACV down 12% Y/Y; 4th straight quarterly with at least a 10% Y/Y decline







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Service & Technology Provider Standouts – Americas

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	The Big 15		The Building 15		The Breakthrough 15		The Booming 15	
	Revenues > \$10BAccentureInfosysCapgeminiKyndrylCognizantNTT DataDeloitteTCSDXC TechnologyWipro		Revenues \$3B-\$10B		Revenues \$1B-\$3B		Revenues <\$1B	
Managed Services Market			Alight Amadeus Concentrix Foundever Genpact	LTIMindtree Rackspace Tech Mahindra T-Systems	Coforge EXL Globant LTTS† Mphasis Persistent	Sonda TELUS International Thoughtworks* TTEC	Birlasoft CSG Systems Endava Ensono HGS	KPIT Technologies Softtek Sonata Software Zensar*
As-a- Service Market	Amazon Web Services Google	Microsoft Oracle	Digital Realty Equinix Iron Mountain	Palo Alto Networks ServiceNow Workday	Atlassian CrowdStrike Datadog	HubSpot Snowflake	Bill.com Cloudflare DigitalOcean	nCino* Paylocity* TOTVS*

* New or returning to leaderboard in 4Q23 †Provider changed group

Providers in alphabetical order; no rankings implied. Revenues sourced from D&B and individual company financial fillings.



EMEA Broader Market Results

Quarterly Trends

Combined Market rebounded above \$7B level, increasing 4% sequentially

Managed Services ACV up 7% both Y/Y and Q/Q; only region to post gains Y/Y and Q/Q

Managed Services ACV gains driven by New Scope awards, up 13% Y/Y

Continued high performance from the UK with its 4th straight \$1B+ quarter

XaaS declined for the 4th straight quarter, falling 8% Y/Y

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ACV \$B 7.2 7.2 6.9 3.9 3.6 3.6 3.6 3.2 4Q **4Q** 3Q 4Q **3Q 4Q 4Q 3Q** 22 23 23 22 23 22 23 23 4% -3% -9% Full Full Full Year Year Year **Managed Services Combined Market**

-9% Full Year As-a-Service

3.3

4Q

23

20



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Service & Technology Provider Standouts – EMEA

The ISG Contract KnowledgeBase[™] is used to determine placements based on the annual value of commercial contracts awarded in the past 12 months.

	The Big 15		The Building 15		The Breakthrough 15		The Booming 15	
	Revenues > \$10B		Revenues \$3B-\$10B		Revenues \$1B-\$3B		Revenues <\$1B	
Managed Services Market	Accenture Atos Capgemini Cognizant DXC Technology Fujisu*	HCLTech IBM Infosys Kyndryl TCS Wipro	Akkodis* Amadeus* BT† Capita Computacenter Econocom Foundever	Genpact* Indra Sistemas LTIMindtree ServiceNow* Sodexo Sopra Steria T-Systems	AFRY Alten Arqiva* Atento Cancom* Fastweb*	JLL* Mphasis Nexi* Sweco WNS	Adesso Aricoma* Assystem* CI&T Eltel Endava	Ensono* GFT Technologies* KPIT Technologies Mastek Zensar*
As-a- Service Market	Amazon Web Services	Google Cloud Microsoft	Equinix		Atlassian CrowdStrike	Okta Sage*	CloudFlare DigitalOcean	Nemetschek* OVH

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Asia Pacific Broader Market Results

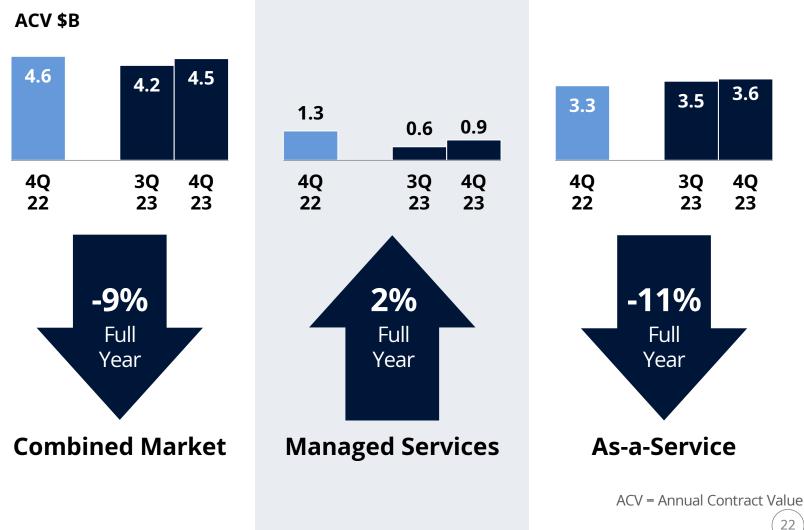
Quarterly Trends

Combined Market ACV advanced 7% Q/Q; best sequential growth rate since 4Q21

Managed Services ACV rebounded sequentially above \$800M level but was still down Y/Y against a \$1B+ 4Q22

XaaS advanced 10% Y/Y and was the only regional market that turned positive; past five quarters had averaged a 17% Y/Y decline

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Service & Technology Provider Standouts – Asia Pacific

The ISG Contract KnowledgeBase[™] is used to determine placements based on the annual value of commercial contracts awarded in the past 12 months.

	The Big 15		The Building 15		The Breakthrough 15		The Booming 15	
	Revenues > \$10B		Revenues \$3B-\$10B		Revenues \$1B-\$3B		Revenues <\$1B	
Managed Services Market	Accenture Capgemini* DXC Technology Fujitsu IBM	Infosys Kyndryl TCS Wipro	Amdocs BT* Foundever Genpact ITOCHU* LG CNS LTIMindtree	Nomura Research Institute SCSK* Sodexo Tech Mahindra T-Systems	Biprogy* Digital China* Konica Minolta LTTS† NCS*	Neusoft NS Systems Persistent SK C&C	BayCurrent* Birlasoft* Cyient KPIT Technologies Posco Shinsegae	Sonata Software SsangYong I&C Tata Elxsi Tata Technologies*
As-a- Service Market	Amazon Web Services China Mobile Cloud China Telecom	China Unicom Google Cloud Microsoft	Dassault Systèmes Equinix	ServiceNow	Atlassian CrowdStrike Datadog	MongoDB PTC Sage*	Cloudflare DigitalOcean* Kingdee	NEXTDC Xero

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