Pierce Declaration

EXHIBIT 3

1	UNITED STATES DISTRICT COURT		
2	NORTHERN DISTRICT OF CALIFORNIA		
3	SAN JOSE DIVISION		
4			
5			
6	APPLE INC., A CALIFORNIA) C-11-01846 LHK CORPORATION,		
7) SAN JOSE, CALIFORNIA PLAINTIFF,)		
8) AUGUST 3, 2012 VS.		
9) VOLUME SAMSUNG ELECTRONICS CO.,)		
10	LTD., A KOREAN BUSINESS) PAGES 556-930 ENTITY; SAMSUNG) ELECTRONICS AMERICA,)		
11	INC., A NEW YORK) CORPORATION; SAMSUNG)		
12	TELECOMMUNICATIONS) AMERICA, LLC, A DELAWARE)		
13	LIMITED LIABILITY)		
14	COMPANY,) DEFENDANTS.)		
15			
16	TRANSCRIPT OF PROCEEDINGS BEFORE THE HONORABLE LUCY H. KOH		
17	UNITED STATES DISTRICT JUDGE		
18			
19			
20	APPEARANCES ON NEXT PAGE		
21			
22			
23	OFFICIAL COURT REPORTER: LEE-ANNE SHORTRIDGE, CSR, CRR CERTIFICATE NUMBER 9595		
24	CERTIFICATE NUMBER 9393		
25			

1	APPEARANCE	s:				
2		MORRISON & FOERSTER				
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17		BY: MICHAEL T. ZELLER WILLIAM C. PRICE				
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20		LOS ANGELES, CALIFORNIA 90017				
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- 1 WAS AMAZING. PEOPLE HAD BEEN WAITING SO LONG AND
- 2 WERE SO EXCITED ABOUT THIS UPCOMING EVENT AT MAC
- WORLD.
- 4 Q WHAT WAS THE INITIAL REACTION TO THE
- 5 ANNOUNCEMENT?
- 6 MR. PRICE: I'M GOING TO OBJECT, YOUR
- 7 HONOR. VAGUE, BY WHOM, WHEN?
- 8 THE COURT: SUSTAINED.
- 9 BY MR. MCELHINNY:
- 10 Q WHAT WAS THE MEDIA REACTION TO THE
- 11 ANNOUNCEMENT?
- 12 A WE HAD A HUGE AMOUNT OF PRESS, AND AS YOU
- 13 WOULD EXPECT, THE RANGE OF THE REACTION WAS
- 14 | EVERYTHING YOU COULD IMAGINE FROM EXCITEMENT ABOUT
- 15 THIS BREAKTHROUGH PRODUCT TO DOUBT THAT APPLE COULD
- 16 SUCCEED AT THIS OR DO A GOOD JOB AT IT.
- 17 Q CAN YOU GIVE US EXAMPLES OF PEOPLE WHO SAID
- 18 THAT YOU -- AFTER SEEING THE ANNOUNCEMENTS,
- 19 EXPRESSED DOUBT ABOUT WHETHER OR NOT IT WOULD BE --
- 20 THE IPHONE WOULD BE A SUCCESSFUL PRODUCT?
- 21 MR. PRICE: OBJECT TO RELEVANCE AND
- HEARSAY.
- 23 THE COURT: WHAT WAS THE QUESTION AGAIN?
- BY MR. MCELHINNY:
- 25 Q CAN YOU GIVE US EXAMPLES OF PEOPLE WHO

- 1 EXPRESSED DOUBT ABOUT WHETHER THE IPHONE WOULD BE A
- 2 SUCCESSFUL PRODUCT.
- 3 IT'S A SECONDARY CONSIDERATION.
- 4 THE COURT: I UNDERSTAND. YOU NEED TO
- 5 LAY A FOUNDATION. OTHERWISE IT IS ELICITING
- 6 HEARSAY.
- 7 GO AHEAD, PLEASE. REPHRASE YOUR
- 8 QUESTION.
- 9 BY MR. MCELHINNY:
- 10 Q AS THE HEAD OF MARKETING, DID YOU BECOME AWARE
- 11 THAT PEOPLE EXPRESSED DOUBT AS TO THE SUCCESS OF
- 12 THE IPHONE PRODUCT?
- 13 A YES, ABSOLUTELY.
- 14 O CAN YOU GIVE US AN EXAMPLE?
- 15 A WE HAD MANY PRESS REPORTS, FROM THE PRESS,
- 16 FROM ANALYSTS, EVEN FROM COMPETITORS WHO SPOKE OUT
- 17 AGAINST OUR ANNOUNCEMENT AND SAID THAT WE'RE GOING
- 18 TO FAIL. EVEN MICROSOFT SAID WE WERE GOING TO
- 19 FAIL. THE HEAD OF PALM SAID WE WERE GOING TO FAIL.
- 20 THERE WERE MANY PEOPLE EXPRESSING DOUBT.
- 21 Q AND DID THEY GIVE REASONS WHY THEY THOUGHT IT
- 22 WOULD FAIL?
- 23 A YES, ABSOLUTELY.
- 24 Q AND DO YOU RECALL ANY OF THE REASONS THAT WERE
- 25 GIVEN AT THE TIME?

PROBABLY THE BIGGEST REASON WAS THAT APPLE HAD 1 2 NEVER HAD A PHONE BEFORE AND WAS NEW INTO THE PHONE 3 BUSINESS AND THEY EXPECTED THAT WE WOULD FALL ON TO OUR FACE AND DO A BAD JOB OF IT. 4 5 SIR, IF YOU LOOK AT EXHIBIT 133 IN YOUR 6 EXHIBIT BINDER THERE, PX 133. 7 A YES. 8 Q CAN YOU TELL ME WHAT THAT DOCUMENT IS, PLEASE? 9 A THIS IS AN ARTICLE FROM THE NEW YORK TIMES 10 THAT APPEARED THE DAY AFTER THE LAUNCH OF THE 11 IPHONE WRITTEN BY DAVID POGUE, ONE OF THE 12 PREEMINENT --13 MR. MCELHINNY: YOUR HONOR, I MOVE PX 14 133. 15 THE COURT: ANY OBJECTION? 16 MR. PRICE: WE HAVE NO FURTHER OBJECTION 17 TO THAT. 18 WE WOULD REQUEST A LIMITING INSTRUCTION 19 TO THE JURY THAT THIS IS NOT FOR THE TRUTH OF 20 ANYTHING THAT'S IN THE ARTICLE. 21 THE COURT: THAT'S FINE. THAT'S FINE. 22 IT'S ADMITTED, AND THIS IS NOT FOR THE TRUTH OF 23 WHAT IS STATED IN THE ARTICLE. 24 (WHEREUPON, PLAINTIFF'S EXHIBIT NUMBER 25 133, HAVING BEEN PREVIOUSLY MARKED FOR

IDENTIFICATION, WAS ADMITTED INTO 1 2 EVIDENCE.) 3 THE COURT: YOU MAY CONSIDER IT 4 OTHERWISE. 5 GO AHEAD. 6 BY MR. MCELHINNY: 7 Q WOULD YOU PLEASE PUT UP PDX 1, PLEASE. 8 CAN YOU TELL US BRIEFLY WHAT MR. POGUE 9 SAID IN THIS ARTICLE? 10 A YES. MR. POGUE WROTE THAT APPLE HAD WAVED OUR 11 WAND, THE IPHONE, AT THE PHONE, AND HE CALLED IT 12 BEAUTIFUL AND THAT THAT ALONE WOULD BE ENOUGH TO 13 EXCITE PEOPLE AND MAKE PEOPLE WANT TO BUY IT. 14 HE ALSO CALLED IT GORGEOUS AND HE SPOKE 15 ABOUT ITS SHINY BLACK FACE AND STAINLESS STEEL 16 MIRRORED FINISHED RIM THAT WENT AROUND IT, THE LOOK 17 OF IT. 18 SO HE TALKED ABOUT HOW IT LOOKED AND HOW 19 BEAUTIFUL IT LOOKED. 20 WHEN WAS THE IPHONE ACTUALLY PHYSICALLY 21 RELEASED, SIR? 22 A WE SHIPPED THE FIRST IPHONES IN JUNE OF THAT 23 YEAR, JUNE 19TH, 2007. 24 Q DID APPLE DO ANYTHING BETWEEN JANUARY AND JUNE 25 TO PROMOTE THE IPHONE ITSELF?

1 A YES, WE DID.

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- 2 Q CAN YOU GIVE US EXAMPLES OF WHAT YOU DID?
- 3 A WELL, IN THAT PERIOD FROM JANUARY UNTIL JUNE,
- 4 WE HAD A FEW MARKETING STRATEGIES.

5 THE BEGINNING WAS FIRST WE CALLED IT GO

6 QUIET. SO RIGHT AFTER THE LAUNCH IN JANUARY, THERE

7 WAS SO MUCH EXCITEMENT, SO MUCH PRESS COVERAGE, WE

8 DIDN'T NEED TO DO OTHER MARKETING. THE BEST THING

TO DO WAS LET THE PRESS WRITE AND TALK ABOUT THE

10 | IPHONE. SOME TALKED ABOUT THAT AS THE BIGGEST P.R.

LAUNCH OF A PRODUCT IN HISTORY.

AND THEN LEADING TOWARDS JUNE, WE BEGAN
TO CAREFULLY TURN ON THE MARKETING. FIRST WE HELD
A TV AD DURING THE ACADEMY AWARDS IN EARLY MARCH.
IT WAS CALLED THE HELLO TV AD WHERE WE HAD FAMOUS
SCENES OF PEOPLE MAKING PHONE CALLS, AND THEN AT
THE END OF THAT AD, IT ANNOUNCED THAT THE IPHONE

WAS COMING IN JUNE, AT THE END OF JUNE.

AND THEN AS WE GOT CLOSER TO THE LAUNCH
IN JUNE, WE STARTED TO BRING ON ADDITIONAL TV ADS
SPECIFICALLY ABOUT THE IPHONE, SHOWCASING IT, AS
WELL AS DOING A TREMENDOUS AMOUNT OF MARKETING WITH
DIRECT MAIL, WEBSITES, HELPING THE WHOLE WORLD GET
READY FOR THE ARRIVAL OF THE IPHONE.

Q WHERE WERE YOU PHYSICALLY WHEN THE IPHONE WAS

- 1 RELEASED, SIR?
- 2 A I WAS AT OUR APPLE STORE IN CHICAGO ON
- 3 MICHIGAN AVENUE.
- 4 Q AND WHY WERE YOU THERE?
- 5 A WE REALIZED THAT THIS WAS A VERY, VERY BIG DAY
- 6 FOR APPLE, THE LAUNCH OF THE IPHONE, AND SO MUCH
- 7 EXCITEMENT HAD BUILT UP THAT I SENT MY TEAM,
- 8 INCLUDING MYSELF, AROUND THE COUNTRY TO DIFFERENT
- 9 LOCATIONS TO BE EVERYWHERE WE COULD.
- 10 AND SO I CHOSE TO GO TO CHICAGO, AND I
- 11 ACTUALLY EVEN BROUGHT MY SON WITH ME BECAUSE THIS
- 12 WAS SUCH A HUGE DAY AND I WANTED HIM TO BE PART OF
- 13 THAT.
- 14 O AFTER THE IPHONE WAS PHYSICALLY RELEASED, DID
- 15 YOU SEE ADDITIONAL REVIEWS IN THE PRESS CONCERNING
- 16 ITS FEATURES?
- 17 A YES.
- 18 Q DID ANY OF THE ARTICLES OR REVIEWS TALK ABOUT
- 19 THE DESIGN OF THE IPHONE?
- 20 A OH, I THINK MANY, MANY OF THE ARTICLES TALKED
- 21 ABOUT THE DESIGN AND SPOKE ABOUT IT, EVEN SHOWED IT
- 22 IN THEIR STORIES.
- 23 Q CAN YOU LOOK IN YOUR BINDER, PLEASE, AT
- 24 EXHIBIT PX 17, 17.
- 25 A YES.

CAN YOU TELL ME WHAT THIS DOCUMENT IS, PLEASE? 1 2 THIS IS A SUMMARY OF SOME OF THE NEWS COVERAGE 3 ABOUT THE IPHONE. MR. MCELHINNY: YOUR HONOR, I MOVE PX 17. 4 5 THE COURT: ALL RIGHT. ANY OBJECTION? 6 MR. PRICE: NO FURTHER OBJECTIONS, AGAIN, 7 YOUR HONOR, WITH THE LIMITING INSTRUCTION THAT 8 NOTHING IN THESE ARTICLES IS TO BE TAKEN FOR THE 9 TRUTH OF THE MATTER ASSERTED. 10 THE COURT: ALL RIGHT. SO THIS IS 11 ADMITTED AND YOU ARE NOT TO CONSIDER THIS FOR THE 12 TRUTH OF WHAT'S ASSERTED IN THIS EXHIBIT. YOU CAN 13 CONSIDER IT OTHERWISE. 14 (WHEREUPON, PLAINTIFF'S EXHIBIT NUMBER 15 17, HAVING BEEN PREVIOUSLY MARKED FOR 16 IDENTIFICATION, WAS ADMITTED INTO 17 EVIDENCE.) 18 THE COURT: GO AHEAD, PLEASE. 19 MR. MCELHINNY: THANK YOU, YOUR HONOR. IS THIS THE FIRST PAGE OF PX 17? 20 21 YES, IT IS. A 22 AND, AGAIN, JUST WHAT ARE EACH OF THESE 23 PHOTOGRAPHS THAT GO THROUGH THESE PAGES? 24 THESE ARE ALL EXCERPTS AND SUMMARIES OF Α 25 DIFFERENT NEWS COVERAGE THAT WAS WRITTEN ABOUT THE

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STATED IN THE ARTICLE, BUT YOU CAN CONSIDER IT
1
2
      OTHERWISE.
3
                 (WHEREUPON, PLAINTIFF'S EXHIBIT NUMBER
                 141, HAVING BEEN PREVIOUSLY MARKED FOR
4
5
                 IDENTIFICATION, WAS ADMITTED INTO
6
                 EVIDENCE.)
7
                 THE COURT: GO AHEAD, PLEASE.
8
                MR. MCELHINNY: WOULD YOU SHOW, PLEASE,
9
      DEMONSTRATIVE PDX 6.
10
      Q WHAT IS THIS DEMONSTRATIVE, SIR?
11
      A THIS IS A SUMMARY OF THAT SAME WALL STREET
12
      JOURNAL REVIEW OF THE IPAD.
13
           NOW, AGAIN, REMIND US WHO MR. MOSSBERG IS?
      0
14
           MR. MOSSBERG IS A WRITER FOR THE WALL STREET
15
      JOURNAL AND CONSIDERED ONE OF THE TOP TECH
16
      JOURNALISTS IN OUR INDUSTRY.
17
      Q IF YOU LOOK AT PX 140, WHAT IS THIS DOCUMENT?
      A THIS IS A PRODUCT REVIEW, ALSO OF THE IPAD, BY
18
19
      THE U.S.A. TODAY NEWSPAPER.
20
                MR. MCELHINNY: YOUR HONOR, I MOVE PX
21
      140.
22
                THE COURT: SAME LIMITING INSTRUCTION?
                MR. PRICE: YES, YOUR HONOR.
23
24
                THE COURT: ALL RIGHT. YOU CANNOT
25
      CONSIDER THIS EXHIBIT FOR THE TRUTH OF WHAT'S
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STATED IN THE EXHIBIT, BUT YOU CAN CONSIDER IT
1
2
      OTHERWISE.
3
                 (WHEREUPON, PLAINTIFF'S EXHIBIT NUMBER
                 140, HAVING BEEN PREVIOUSLY MARKED FOR
4
5
                 IDENTIFICATION, WAS ADMITTED INTO
6
                 EVIDENCE.)
7
                 THE COURT: GO AHEAD, PLEASE.
                MR. MCELHINNY: PLEASE SHOW DEMONSTRATIVE
8
9
      PDX 7.
10
      Q AND WHAT IS THIS DEMONSTRATIVE, SIR?
11
      A THIS IS A SUMMARY OF THAT SAME U.S.A. TODAY
12
      REVIEW OF THE IPAD AND SOME OF THE COMMENTS THE
13
      WRITER WROTE.
14
          SIR, WAS THE EARLY PRESS FOR THE IPAD ALL
15
      POSITIVE?
16
          NO.
      A
17
      Q AND WHAT WERE THE -- CAN YOU TELL US, JUST
      GENERALLY, WHAT THE NEGATIVE COMMENTS WERE.
18
19
           THERE WERE STILL MANY IN THE INDUSTRY AFTER WE
20
      LAUNCHED THE IPAD WHO QUESTIONED WHETHER IT WOULD
21
      SUCCEED AT ALL.
22
                THEY QUESTIONED THE VALUE OF A PRODUCT
23
      THAT PEOPLE MIGHT USE TO CREATE CONTENT LIKE THEY
24
      DO ON A PERSONAL COMPUTER AND WHETHER THEY WOULD
25
      USE A TABLET TO DO THOSE SAME ACTIONS.
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- 1 THEY QUESTIONED THE NEED FOR SOMETHING
 2 LARGER THAN AN IPHONE TO DO SOME OF THE SAME TASKS
 3 AN IPHONE CAN DO.
- THERE WAS GREAT DOUBT ON WHETHER IT WOULD

 BE SUCCESSFUL TO ANYONE.
- 6 O DID THE IPAD HAVE A KEYBOARD?
- 7 A IT HAD A SOFT SCREEN KEYBOARD, TOUCH KEYBOARD,
- 8 NO PHYSICAL KEYBOARD ATTACHED TO IT.
- 9 Q WAS THERE REACTION TO THE FACT OF IT
- 10 ELIMINATED A PHYSICAL KEYBOARD?
- 11 A OF COURSE.
- 12 Q WHAT WAS THE NATURE OF THAT REACTION, SIR?
- 13 A MANY IN THE INDUSTRY DOUBTED THAT A DEVICE
- 14 THAT DIDN'T HAVE A PHYSICAL KEYBOARD ATTACHED TO IT
- 15 COULD SUCCEED IN ANY MEANINGFUL NUMBERS.
- 16 Q LET'S GO BACK TO PLAINTIFF'S EXHIBIT 15 IN
- 17 EVIDENCE. DOES THIS CHART TELL US ABOUT SALES FOR
- 18 THE IPAD?
- 19 A YES, IT DOES.
- 20 Q AND CAN YOU SUMMARIZE THAT FOR US, PLEASE?
- 21 A YES. THE ORANGE LINE ON THE BOTTOM RIGHT THAT
- 22 | STARTS IN MID-2010 AND GOES UNTIL 2012 SHOWS THE
- 23 CUMULATIVE SALES OF THE IPAD.
- 24 Q SIR, I'M GOING TO CHANGE SUBJECTS A LITTLE
- 25 BIT.

AS THE HEAD OF MARKETING, IN APPLE'S 1 VIEW, HAS THE IPHONE BEEN A SUCCESSFUL PRODUCT? 2 3 A YES, IT'S BEEN VERY SUCCESSFUL. Q AND WHAT IS YOUR UNDERSTANDING OF THE REASONS 4 5 FOR ITS SUCCESS? 6 A WELL, I THINK THERE ARE --7 MR. PRICE: I'LL OBJECT. IT'S 8 UNDISCLOSED OPINION. 9 THE COURT: OVERRULED. 10 GO AHEAD. 11 THE WITNESS: I THINK THERE ARE MANY 12 REASONS FOR THE IPHONE SUCCESS. 13 FOR ME, WHAT I BELIEVE IS VERY PREVALENT 14 IS, NUMBER ONE, PEOPLE FIND THE IPHONE DESIGNS 15 BEAUTIFUL. 16 NUMBER TWO, IT'S AN INCREDIBLY 17 EASY-TO-USE DEVICE WITH ALL OF OUR SOFTWARE 18 INVENTIONS TO MAKE IT INTUITIVE AND SIMPLE AND WELL 19 INTEGRATED. I THINK, THIRD, THE FACT THAT WE DO SUCH 20 21 A GOOD JOB INTEGRATING HARDWARE AND SOFTWARE 22 TOGETHER TO MAKE ONE EXPERIENCE. 23 AND, FOURTH, I THINK BECAUSE IT HAS --24 WE'VE REALLY TAKEN THE ENTIRE EXPERIENCE, EVERY ELEMENT OF IT, HARDWARE, SOFTWARE, APPLICATIONS, 25

INTERNET SERVICES AND TAKEN RESPONSIBILITY TO MAKE 1 2 ALL THOSE THINGS WORK WELL FOR THE CUSTOMER. I 3 THINK THAT'S SORT OF MY LIST OF WHAT'S MADE IT 4 SUCCESSFUL. 5 HAS THE IPAD BEEN A SUCCESSFUL DEVICE? 6 A ABSOLUTELY. 7 AND WHAT ARE YOUR UNDERSTANDINGS FOR THE 8 REASONS OF ITS SUCCESS? 9 WELL, FIRST I WOULD REPEAT SIMILAR ITEMS AS A 10 WITH THE IPHONE, THAT IT'S ABSOLUTELY BEAUTIFUL; 11 THAT IT'S VERY EASY TO USE WITH ITS SOFTWARE; THAT 12 IT'S INTEGRATED TOGETHER HARDWARE AND SOFTWARE; AND 13 THE RESPONSIBILITY WE TAKE FOR ALL THOSE SERVICES. 14 BUT I WOULD ADD ONE MORE IN ADDITION TO 15 THE IPHONE, WHICH IS WE'VE ACTUALLY SHOWN PEOPLE 16 THE VALUE THAT THIS INCREDIBLY BEAUTIFUL PRODUCT 17 CAN HAVE IN THEIR LIVES AND WHY THEY WANT ONE WHEN 18 THEY NEVER HAD BEFORE. THAT WAS ONE OF THE BIGGEST 19 CHALLENGES. 20 O COULD YOU PLEASE PUBLISH PDX 8. 21 SIR, THESE ARE PHOTOGRAPHS OF THE PHONES 22 THAT ARE ALREADY IN EVIDENCE IN THIS CASE. 23 I NOTICE THAT WHEN YOU LOOKED AT THE PTO 24 DISPLAY, YOU IMMEDIATELY RECOGNIZED, YOU TALKED 25 ABOUT THE DISTINCTIVE NATURE OF THE IPHONE.

1 WHAT IS IT ABOUT THESE DESIGNS THAT 2 CAUSES YOU TO CALL THEM DISTINCTIVE? 3 WELL, AS A MARKETING PERSON, IT'S IMPORTANT TO ME THAT A PRODUCT BE UNIQUE, BE DISTINCTIVE, BE 4 5 CONSISTENT OVER TIME. 6 WHAT YOU'RE SEEING UP HERE, YOU MAY THINK 7 IT'S JUST FOUR PICTURES OF PHONES, BUT IT ACTUALLY 8 REPRESENTS MANY YEARS OF IPHONE TO APPLE. WE DON'T 9 BRING OUT NEW VERSIONS EVERY MONTH. WE BRING THEM 10 OUT ABOUT ONCE A YEAR. 11 AND YOU SEE THE VERY CONSISTENT SHAPE OF IT. IT'S ROUNDED CORNERS, IT'S RECTANGULAR SHAPE, 12 13 ITS FULL GLASS FACE WITH THE BLACK SCREEN AND BLACK 14 AREA AROUND THE SCREEN JUST SEEN AS ONE. YOU SEE 15 THE COLORFUL ICONS, THE APPLICATIONS, THE SQUARES 16 WITH THEIR ROUNDED CORNERS. 17 YOU SEE THE BOX ALONG THE BOTTOM WHICH 18 WE'RE KNOWN FOR. I THINK THERE ARE A NUMBER OF 19 FACTS ALTOGETHER THAT MAKE IT VERY OBVIOUS THAT 20 IT'S AN IPHONE. 21 THE COURT: MR. MCELHINNY, I DON'T HAVE 22 IT IN MY NOTES AS HAVING BEEN ADMITTED. WHICH 23 WITNESS WAS THIS? 24 MR. MCELHINNY: I'M SORRY, YOUR HONOR. 25 THE PHONES WERE ADMITTED THROUGH MR. SCHILLER, I

1 BELIEVE -- THROUGH MR. STRINGER, I BELIEVE, AND 2 THIS IS SIMPLY A PICTURE OF THE PHONES THAT ARE IN 3 EVIDENCE. THE COURT: OH, ALL RIGHT. 4 5 BY MR. MCELHINNY: 6 Q WHICH IPHONES INCORPORATE THE DESIGN FEATURES 7 THAT YOU JUST DISCUSSED? 8 A THEY ALL DO. 9 Q IF YOU WOULD PUT UP, PLEASE, PDX 9. 10 THESE ARE PICTURES OF THE IPAD IN 11 EVIDENCE. 12 AGAIN, WHAT IS IT ABOUT THESE, THE SHAPE 13 OF THESE DEVICES THAT MAKES YOU THINK THAT THEY'RE 14 DISTINCTIVE? A AS A MARKETING PERSON, IT'S IMPORTANT TO ME 15 16 THAT THE IMAGE OF THE PRODUCT BE SIMPLE, CLEAR, 17 CONSISTENT OVER TIME AND WHAT YOU'RE SEEING IS THE 18 IPAD HAS HAD A CONSISTENT DESIGN OF THE LARGE 19 RECTANGLE WITH FOUR ROUNDED CORNERS, A FULL GLASS 20 FACE WITH A SCREEN AND THE AREA AROUND THE SCREEN 21 JUST BECOME ONE SURFACE. THAT WE HAVE A BEAUTIFUL 22 SET OF ICONS THAT ARE COLORFUL, SQUARES WITH ROUNDED CORNERS. A DOCK FOR THE MOST COMMONLY USED 23 24 ICONS ALL ON THE BOTTOM.

AND ALTOGETHER IT'S A SIMPLE, BEAUTIFUL

25

- 1 LOOK THAT HAS STAYED CONSISTENT WITH ACROSS THE
- 2 PRODUCT LINE.
- 3 Q IN YOUR EXPERIENCE, DOES THE DESIGN OF THESE
- 4 PRODUCTS CONTRIBUTE TO THEIR SUCCESS?
- 5 A ABSOLUTELY.
- 6 O AND WHY DO YOU SAY THAT?
- 7 A BECAUSE I BELIEVE CUSTOMERS VALUE BEAUTIFUL
- 8 PRODUCTS AND PRODUCTS THEY CAN ASSOCIATE AND
- 9 IDENTIFY WITH THE COMPANY WHO'S MADE THEM.
- 10 Q SIR, IF YOU LOOK IN YOUR BINDER AT EXHIBIT
- 11 | 1 -- PX 143.
- 12 A YES.
- 13 Q WHAT IS EXHIBIT PX 143?
- 14 A THIS IS AN APPLE CUSTOMER OR BUYER SURVEY OF
- 15 PEOPLE WHO PURCHASED IPHONES.
- 16 Q CAN YOU TELL ME THE DATES OF IT, PLEASE?
- 17 A THIS WAS FROM THE FOURTH FISCAL QUARTER IN
- 18 FISCAL YEAR 2010.
- 19 Q ALL RIGHT. WOULD YOU LOOK AT THE PAGES THAT
- 20 YOU'VE GOT THERE, PLEASE, AND TELL ME WHETHER YOU
- 21 HAVE THE ENTIRE SURVEY OR EXCERPTS FROM THE SURVEY?
- 22 A THIS IS JUST A BRIEF EXCERPT OF A LARGER
- 23 SURVEY.
- MR. MCELHINNY: THANK YOU. YOUR HONOR, I
- 25 MOVE PX 143.

1 WHO DETERMINES WHAT QUESTIONS SHOULD BE ASKED 2 IN YOUR IPHONE BUYER SURVEY? 3 A MY TEAM DOES. Q AND HOW ARE THE ANSWERS COMPILED? 4 5 A THEY USUALLY ARE DONE BY GATHERING ANSWERS 6 FROM WEB SURVEYS AND SOMETIMES ALSO CERTAIN PHONE 7 SURVEYS, AND THOSE ARE COMPILED TOGETHER IN A 8 DATABASE AND THEN REPORTED IN A DOCUMENT SUCH AS 9 THESE. 10 Q AND ARE THE BUYER SURVEYS THAT I'VE JUST SHOWN 11 YOU, ARE THEY CONSIDERED CONFIDENTIAL DOCUMENTS AT 12 APPLE? 13 A YES, THEY ARE. 14 O WHY? 15 A ONE OF THE TOUGH THINGS IN OUR INDUSTRY, AND 16 IN MARKETING PRODUCTS, IS YOU CAN RESEARCH YOUR OWN 17 CUSTOMERS BECAUSE YOU HAVE A DATABASE OF YOUR 18 CUSTOMERS. THEY'VE BOUGHT A PRODUCT FROM YOU, SO 19 YOU KNOW HOW TO REACH THEM. 20 IT'S DIFFICULT TO RESEARCH SOMEONE ELSE'S 21 CUSTOMERS, A COMPETITOR'S CUSTOMERS. SO A 22 COMPETITOR CAN EASILY RESEARCH THEIR OWN CUSTOMERS, 23 BUT TO RESEARCH OUR CUSTOMERS ARE MUCH MORE 24 DIFFICULT.

SO OUR DATA THAT WE'VE GATHERED ON OUR

25

- 1 CUSTOMERS IS VERY DIFFICULT TO GATHER, AND,
- 2 THEREFORE, IT'S VERY CONFIDENTIAL AND WE PREFER NOT
- 3 TO SHARE IT WITH OUR COMPETITORS.
- 4 Q HAVE YOU PREPARED A SUMMARY OF THE INFORMATION
- 5 THAT'S CONTAINED IN THE FOUR SURVEYS THAT I JUST
- 6 SHOWED YOU?
- 7 A YES.
- 8 Q IF YOU LOOK IN YOUR BINDER, PLEASE, AT PDX 10.
- 9 A YES.
- 10 Q IS THIS THE SUMMARY THAT YOU HAVE PREPARED?
- 11 A YES, IT IS.
- 12 Q CAN YOU WALK US THROUGH IT, PLEASE?
- 13 A SO THIS IS A SUMMARY WHERE, ACROSS THE SURVEYS
- 14 WE'VE JUST BEEN SPEAKING ABOUT, WE TOOK ONE OF THE
- 15 | QUESTIONS AND JUST SHOWED WHAT THE RESULTS WERE
- 16 ACROSS EACH OF THOSE SURVEYS TOGETHER.
- 17 AND IN THIS CASE, IN THE IPHONE BUYER
- 18 | SURVEY, THE QUESTION WAS FOR THE CUSTOMER TO RATE
- 19 THE IMPORTANCE OF THE ATTRACTIVE APPEARANCE AND
- 20 DESIGN INTO THEIR DECISION TO PURCHASE THE IPHONE.
- 21 Q AND WHAT WAS THE QUESTION THAT WAS ASKED IN
- 22 THIS PARTICULAR, BEHIND THIS -- THAT IS BEHIND THIS
- 23 PARTICULAR SUMMARY?
- 24 A SPECIFICALLY, THE EXACT QUESTION WAS, "HOW
- 25 IMPORTANT WERE EACH OF THE FOLLOWING ATTRIBUTES,

- 1 "AND THE QUESTION, OF COURSE, THERE WAS MORE THAN
- ONE, THIS ONE WAS "HOW IMPORTANT IS ATTRACTIVE
- 3 APPEARANCE AND DESIGN?"
- 4 AND THEN WHAT YOU SEE THERE IN THE BARS
- 5 IS THE RESULTS.
- 6 Q I'M SORRY. SO WE'RE ON TRACK. WHAT DOES
- 7 ATTRACTIVE APPEARANCE AND DESIGN MEAN IN YOUR
- 8 BUSINESS?
- 9 A WE'RE SIMPLY TRYING TO UNDERSTAND FROM THE
- 10 CUSTOMER'S PERSPECTIVE THE ACTUAL PHYSICAL
- 11 APPEARANCE, THE LOOK OF THE PRODUCT, THE IPHONE,
- 12 AND WHAT THEY FELT ABOUT HOW IMPORTANT THAT
- 13 APPEARANCE OR LOOK WAS IN THEIR OWN DECISION TO BUY
- 14 | IT.
- 15 O ALL RIGHT. LET ME HAMMER THE OBVIOUS LATER.
- 16 THIS IS NOT JUST THE RESULT OF A SINGLE SURVEY; IS
- 17 THAT RIGHT?
- 18 A NO, IT IS NOT.
- 19 Q IT COVERS A PERIOD OF TIME?
- 20 A YES, IT DOES.
- Q A NUMBER OF SURVEYS?
- 22 A YES, IT DOES.
- 23 Q AND WHAT, WHAT DOES THIS SUMMARY TELL US ABOUT
- 24 THE IMPORTANCE OF DESIGN TO YOUR CUSTOMERS?
- 25 A THIS SURVEY RESULT, ACROSS TIME, ACROSS MANY

1 CUSTOMERS, AFFIRMS FOR ME THE PERSPECTIVE THAT, 2 THAT MOST CUSTOMERS BELIEVE THAT ATTRACTIVE 3 APPEARANCE AND DESIGN IS VERY IMPORTANT TO THEIR CHOICE OF BUYING A PRODUCT, AND SPECIFICALLY OUR 4 5 PRODUCT. 6 Q AND HOW DO YOU GET THAT CONCLUSION FROM THESE 7 NUMBERS? A WE ASKED THE CUSTOMERS, IN THIS QUESTION, TO 8 9 RATE THIS IMPORTANCE ON A SCALE OF 1 TO 5, WITH THE 10 TOP TWO IN THAT SCALE BEING THE ATTRACTIVE 11 APPEARANCE AND DESIGN IS EITHER SOMEWHAT IMPORTANCE 12 TO THE PURCHASE OR VERY IMPORTANT TO THE PURCHASE. 13 AND IN MARKETING LINGO, WE CALL THAT THE TOP TWO BOX, THOSE TOP TWO CHOICES. 14 15 AND YOU USUALLY COMBINE THOSE FOR YOUR 16 MEASURE OF WHAT CUSTOMERS THINK WHETHER SOMETHING 17 IS IMPORTANT OR NOT. 18 AND -- NOW I APOLOGIZE THE WAY YOU 19 USUALLY SHOW A CHART LIKE THIS --20 Q SO WHEN YOU TALK ABOUT TOP TWO BOXES, YOU'RE 21 TALKING ABOUT THE BOTTOM TWO BOXES? 22 A ONE OF THE FUNNY THINGS IN MARKETING IS WE 23 CALL THEM THE TOP TWO, BUT IN A CHART, THEY'RE 24 USUALLY THE BOTTOM COLORS IN THAT, SO IT'S THE DARK 25 BLUE AND MEDIUM BLUE THAT YOU SEE THERE.

SO THE WAY I LOOK AT THESE WHEN I SEE 1 2 THESE REPORTS IS YOU COMBINE THOSE TWO. 3 SO, FOR EXAMPLE, THE FIRST BAR SHOWS 46 PERCENT, PLUS 35 PERCENT OF THE TOP TWO BOXES, OR 4 5 85 PERCENT OF THOSE CUSTOMERS BELIEVED THAT IT WAS, 6 THE APPEARANCE AND DESIGN WAS IMPORTANT TO THEIR 7 PURCHASE OF THE IPHONE. 8 DOES APPLE TAKE PRODUCT DESIGN SERIOUSLY? 0 9 A EXTREMELY. 10 Q WHY? 11 A I BELIEVE ONE OF THE THINGS THE MARKET LOOKS 12 AT FROM APPLE IS BEAUTIFUL PRODUCTS. IT'S ONE OF 13 THE THINGS WE'RE KNOWN FOR. IT'S ONE OF THE THINGS 14 WE STRIVE TO CREATE, AND I THINK IT'S PART OF WHO 15 APPLE IS. WE CREATE BEAUTIFUL PRODUCTS. 16 DOES, SIR, THIS SUMMARY THAT YOU PREPARED, 17 DOES IT HAVE A SECOND PAGE? 18 A YES, IT DOES. 19 Q LET'S LOOK AT THE SECOND PAGE. AND WHAT DOES 20 THIS PAGE REPRESENT? 21 A FROM THE SAME IPHONE BUYER SURVEYS, WE ALSO 22 ASKED THE QUESTION OF HOW IMPORTANT EASE OF USE WAS 23 TO THEIR PURCHASE DECISION, AND THIS REPRESENTS THE 24 RESULTS OF THAT QUESTION OVERALL OF THESE SURVEYS. 25 Q AND, AGAIN, THE WAY THAT YOU USED THE PHRASE,

- 1 WHAT DOES "EASE OF USE" REFER TO?
- 2 A EASE OF USE IS A WAY TO GET AT THE CUSTOMER'S
- 3 UNDERSTANDING OF JUST HOW EASY IT IS TO USE OUR
- 4 PRODUCTS.
- 5 AND USUALLY THAT, IT STANDS FOR BOTH THE
- 6 PHYSICAL DESIGN, IS IT SIMPLE TO UNDERSTAND, BUT
- 7 EVEN MORE SO, THE SOFTWARE AND HOW EASY IT IS TO
- 8 USE ALL THAT SOFTWARE.
- 9 Q I'M GOING TO CHANGE SUBJECTS AGAIN.
- 10 SINCE THE RELEASE OF THESE PRODUCTS, HAS
- 11 | APPLE SPENT -- MADE EFFORTS TO PROMOTE THE
- 12 PRODUCTS?
- 13 A OH, YES, A GREAT DEAL.
- 14 O AND WHAT KINDS OF EFFORTS JUST GENERALLY HAVE
- 15 YOU MADE?
- 16 A WE USE EVERYTHING THAT MARKETING HAS AT OUR
- 17 DISPOSAL TO USE. THE LARGEST FORM OF COMMUNICATION
- 18 | IS ADVERTISING. THERE'S ALSO PUBLIC RELATIONS.
- 19 THERE'S DIRECT MAIL. THERE'S EVENTS. OUR
- 20 WEBSITES, OUR STORES AND ALL THE CONTENT IN THOSE
- 21 STORES, ON AND ON, MANY THINGS.
- 22 Q IS ADVERTISING IMPORTANT TO, TO WHAT YOU DO?
- 23 A AT APPLE, ADVERTISING IS ONE OF THE MOST
- 24 IMPORTANT MARKETING TOOLS WE HAVE.
- 25 Q AND WHY IS THAT?

- 1 A ADVERTISING IS A WAY TO REACH MANY PEOPLE
- 2 INSTANTLY WITH A SINGLE COMMUNICATION. YOU CAN
- 3 CREATE AN AD AND REACH MILLIONS OF CUSTOMERS AND
- 4 SPEAK DIRECTLY TO THEM FROM OUR COMPANY.
- 5 O ARE YOU INVOLVED IN HELPING TO SHAPE THE APPLE
- 6 ADVERTISING CAMPAIGNS?
- 7 A YES, I AM.
- 8 O DOES APPLE HAVE A PARTICULAR APPROACH THAT IT
- 9 USES TO MARKET THE IPHONE AND THE IPAD?
- 10 A YES. I THINK WE HAVE A VERY DISTINCTIVE,
- 11 UNIQUE APPROACH.
- 12 Q AND WHAT IS THAT APPROACH, SIR?
- 13 A AT APPLE IN MARKETING, WE CALL THIS APPROACH
- 14 TO ADVERTISING PRODUCT AS HERO. THAT'S THE TERM WE
- 15 USE.
- 16 Q PRODUCT AS HERO?
- 17 A YES.
- 18 Q AND WHAT DOES THAT MEAN?
- 19 A THAT MEANS -- THE MOST IMPORTANT WE DO AT
- 20 APPLE IS TO CREATE A PRODUCT. THAT'S WHY WE'RE ALL
- 21 THERE, TO CREATE AMAZING PRODUCTS, AND WE WANT TO
- 22 SHOWCASE THOSE PRODUCTS AS PREDOMINANTLY AS WE CAN.
- 23 SO OUR MARKETING STRATEGY IS TO MAKE THE
- 24 PRODUCT THE BIGGEST, CLEAREST, MOST OBVIOUS THING
- 25 IN OUR ADVERTISEMENTS, OFTEN AT THE EXPENSE OF

- ANYTHING ELSE AROUND IT, TO REMOVE ALL THE OTHER 1 2 ELEMENTS OF COMMUNICATION SO YOU SEE THE PRODUCT 3 MOST PREDOMINANTLY IN THE MARKETING. Q WAS THERE ANYTHING ESPECIALLY CHALLENGING TO 4 5 MARKETING THE IPHONE? 6 A OH, YES, A GREAT --7 MR. PRICE: OBJECT TO RELEVANCE TO THE 8 ISSUES IN THIS CASE. 9 MR. MCELHINNY: ADVERTISING IS ONE OF THE 10 CRITICAL ISSUES ON DILUTION. THE COURT: OVERRULED. 11 12 GO AHEAD. 13 BY MR. MCELHINNY: 14 WERE THERE ANY SPECIAL CHALLENGES TO MARKETING 15 THE IPHONE? 16 A YES, THERE WERE. 17 Q AND CAN YOU TELL US WHAT THOSE WERE? 18 Α BECAUSE THE IPHONE WAS SUCH A NEW KIND OF
 - A BECAUSE THE IPHONE WAS SUCH A NEW KIND OF
 DEVICE AND PEOPLE HAD NO IDEA HOW IT WORKED, THE
 EASIEST WAY TO UNDERSTAND THE IPHONE WOULD BE TO
 ACTUALLY PICK IT UP AND USE IT.

19

20

21

22

23

24

25

AND WHILE WE WANTED PEOPLE TO GO TO

STORES AND DO THAT, OUR TV ADVERTISEMENT CREATES AN

EXTRA CHALLENGE, HOW DO YOU SHOW THIS HERO PRODUCT,

AND HOW IT WILL WORK IF YOU HAVE NO FOUNDATION FOR

UNDERSTANDING HOW THAT IS? SO THAT WAS A BIG 1 2 CHALLENGE CREATED IN OUR MARKETING. 3 Q SIR, IF YOU LOOK IN YOUR BINDER AT EXHIBIT PX 127. 4 5 A YES. 6 O CAN YOU TELL ME WHAT EXHIBIT PX 127 IS? 7 IT'S A VIDEO. Α O AND IS IT A VIDEO OF ONE OF THE ADS THAT YOU 8 9 PRODUCED ABOUT HOW TO USE THE IPHONE? 10 A YES. 11 MR. MCELHINNY: YOUR HONOR, I MOVE PX 127 12 IN. THE COURT: ANY OBJECTION. 13 14 MR. PRICE: NO ADDITIONAL OBJECTIONS. AGAIN, CAN WE HAVE AN INSTRUCTION THAT WHAT'S SAID 15 16 IN THE VIDEO IS NOT RELEVANT MATERIAL. 17 MR. MCELHINNY: THIS IS NOT HEARSAY. 18 THE COURT: THAT OBJECTION IS OVERRULED. 19 ARE YOU GOING TO SHOW THIS OR WHAT? 20 MR. MCELHINNY: I'M GOING TO SHOW IT, 21 YOUR HONOR. 22 THE COURT: OKAY. I THINK SINCE WE 23 STARTED EARLIER TODAY, I'D LIKE TO TAKE THE BREAK A 24 LITTLE EARLIER, MAYBE 10:15. OKAY.

MR. MCELHINNY: FINE, YOUR HONOR.

25

```
1
                 THE COURT: GO AHEAD.
                MR. MCELHINNY: WOULD YOU SHOW EXHIBIT --
2
3
      DO WE NEED HELP WITH THAT?
                 (WHEREUPON, PLAINTIFF'S EXHIBIT NUMBER
4
5
                 127, HAVING BEEN PREVIOUSLY MARKED FOR
6
                 IDENTIFICATION, WAS ADMITTED INTO
7
                 EVIDENCE.)
                MR. MCELHINNY: CAN YOU SHOW EXHIBIT PX
8
9
      127, PLEASE.
10
                 (WHEREUPON, A VIDEOTAPE WAS PLAYED IN
11
      OPEN COURT OFF THE RECORD.)
12
      BY MR. MCELHINNY:
13
          THAT WAS ONE OF THE EARLY ADS FOR THE IPHONE;
14
      IS THAT CORRECT?
15
      A YES, IT WAS.
          EXPLAIN TO US THE LOGIC. WHAT DID WE JUST SEE
16
17
      FROM AN ADVERTISING PERSPECTIVE?
18
      A ADVERTISING IS ALWAYS CHALLENGING BECAUSE YOU
19
      ONLY HAVE 30 SECONDS TO GET AN IDEA ACROSS, AND IN
20
      THAT 30 SECONDS, WHAT YOU SAW FIRST WAS, WHAT I
21
      SPOKE ABOUT EARLIER, THE PRODUCT WAS THE HERO. YOU
22
      SAW THE DISTINCTIVE DESIGN VERY CLEARLY.
23
                 SECONDLY, WE GAVE YOU THE ABILITY TO SEE
24
      A BIT ABOUT HOW IT MIGHT WORK. SINCE YOU'VE NEVER
25
      USED THIS PRODUCT BEFORE AS A CUSTOMER, YOU SAW HOW
```

- 1 FLICKING AND SCROLLING AND TAPPING AND ALL THESE
- 2 MULTITOUCH IDEAS SIMPLY.
- 3 AND THEN THE THIRD THING I THINK THE AD
- 4 DID VERY WELL WAS EXPRESS WHAT WE SPOKE ABOUT
- 5 EARLIER FROM THE ORIGINAL LAUNCH, THAT THE IPHONE
- 6 WAS A BREAKTHROUGH OF THREE THINGS:
- 7 IT WAS A GREAT PHONE; IT WAS A PERSONAL
- 8 COMMUNICATION DEVICE; AND IT WAS THE BEST IPOD YOU
- 9 EVER HAD.
- 10 ALL THREE OF THOSE WERE USED IN THAT
- 11 ADVERTISEMENT.
- 12 Q CAN YOU LOOK IN YOUR BINDER, PLEASE, TO
- 13 EXHIBIT PX 12.
- 14 A YES.
- 15 O I THINK YOU'RE GOING TO FIND TWO THINGS THERE.
- 16 I THINK YOU'RE GOING TO FIND A CHART AND ANOTHER
- 17 CD. IS THAT CORRECT?
- 18 A CORRECT.
- 19 Q WHAT IS THE CHART?
- 20 A THIS IS A, A TABLE REPRESENTING ALL OF THE ADS
- 21 ABOUT IPHONE THAT WE'VE PUT ON A DVD.
- 22 O AND WHAT IS THE DVD?
- 23 A THE DVD HAS ALL OF THESE ADS. IT SHOWS THE
- ORIGINAL IPHONE ADS, AS WELL AS FOLLOW-ON VERSIONS
- 25 OF THE IPHONE, ALL AS INDIVIDUAL VIDEOS.

```
DOES IT INCLUDE THE AD WE JUST SAW.
1
      Q
2
      A YES, IT DOES.
                MR. MCELHINNY: YOUR HONOR, I MOVE PX 12.
3
                MR. PRICE: ONE MOMENT, PLEASE.
4
5
                (PAUSE IN PROCEEDINGS.)
6
                MR. PRICE: NO ADDITIONAL OBJECTIONS,
7
      JUDGE.
                THE COURT: ALL RIGHT. THAT'S ADMITTED.
8
9
                (WHEREUPON, PLAINTIFF'S EXHIBIT NUMBER
10
                12, HAVING BEEN PREVIOUSLY MARKED FOR
11
                IDENTIFICATION, WAS ADMITTED INTO
12
                EVIDENCE.)
13
      BY MR. MCELHINNY:
14
          AND THIS IS THE CHART THAT YOU WERE TALKING
15
      ABOUT WITH THE ADS?
16
          YES, IT IS.
      A
17
      Q AND YOU'VE GIVEN EACH ONE OF THESE ADS AN
18
      INDIVIDUAL NAME?
19
      A WE DO.
20
      Q ALL RIGHT. AND JURY WILL HAVE THE DVD IN THE
21
    COURTROOM?
22
      A THEY WILL.
23
      Q DO YOU KNOW, DID THESE ADS ACTUALLY AIR IN THE
24
      UNITED STATES?
25
      A YES. ALL OF THESE WERE ADS THAT WE RAN ON TV.
```

1 THANK YOU. WERE THERE ANY SPECIAL CHALLENGES 2 TO MARKETING THE IPAD? 3 A OH, YES. Q AND CAN YOU GIVE US EXAMPLES OF WHAT THOSE 4 5 CHALLENGES WERE? 6 A AGAIN, LIKE WITH THE IPHONE, THE IPAD IS A 7 DEVICE THAT WAS BRAND NEW AND PEOPLE HAD NO 8 EXPERIENCE WITH ANYTHING LIKE THE IPAD. 9 AND SO THE CHALLENGE IN MARKETING IS TO, 10 AGAIN, NOT ONLY SHOW IT AS THIS HERO, BEAUTIFUL 11 PRODUCT BUT GIVE YOU A SENSE OF HOW IT MIGHT WORK 12 AND WHAT IT MIGHT DO FOR YOU BEFORE YOU EVEN GET A CHANCE TO GO TO THE STORE AND TRY ONE YOURSELF. 13 14 O IF YOU OPEN YOUR BINDER TO EXHIBIT PX 128. 15 WHAT IS THIS, SIR? 16 THIS IS A VIDEO. A 17 Q AND IS IT AN AD FOR THE IPAD AGAIN? 18 A YES, IT IS. 19 MR. MCELHINNY: YOUR HONOR, I MOVE PX 128. 20 21 MR. PRICE: NO FURTHER OBJECTION TO THIS 22 VIDEO. 23 THE COURT: ALL RIGHT. IT'S ADMITTED. 24 (WHEREUPON, PLAINTIFF'S EXHIBIT NUMBER 25 128, HAVING BEEN PREVIOUSLY MARKED FOR

```
IDENTIFICATION, WAS ADMITTED INTO
1
2
                 EVIDENCE.)
3
                MR. MCELHINNY: WE'D LIKE TO PUBLISH THIS
      ONE, TOO, YOUR HONOR.
4
5
                THE COURT: GO AHEAD, PLEASE.
                 (WHEREUPON, A VIDEOTAPE WAS PLAYED IN
6
7
      OPEN COURT OFF THE RECORD.)
      BY MR. MCELHINNY:
8
9
          AGAIN, WHAT WERE THE MESSAGES THAT WE TAKE
10
      FROM -- THAT WE SHOULD HAVE TAKEN FROM THAT?
11
      A SO IN THAT BRIEF AD, WE WANTED YOU TO SEE THE
      BEAUTIFUL DESIGN; GET A SENSE OF HOW EASY IT IS TO
12
13
      USE; REALIZE THAT IT WAS MEANT FOR A WIDE RANGE OF
14
      USERS. IT'S REALLY FOR EVERYBODY, AND IT SHOWED
      STUDENTS AND BUSY PEOPLE AND MANY OTHER EXAMPLES.
15
16
                AND THEN TO GIVE YOU A TASTE OF THE RICH
17
      DEPTH OF THE SOFTWARE THAT COULD BE USED ON THIS
18
      AND HOW APPLICABLE IT IS TO THE THINGS YOU MIGHT DO
19
      IN YOUR LIFE, TO CREATE A REASON THAT YOU MIGHT
20
      WANT A TABLET DEVICE LIKE AN IPAD IN YOUR LIFE.
21
      Q WOULD YOU LOOK AT EXHIBIT PX 13, PLEASE.
22
          YES.
      Α
23
      Q WHAT IS PX 13?
24
          IT IS A TABLE OF A LIST OF OUR ADS FOR IPAD.
      A
25
      Q FOR IPAD.
```

YOUR HONOR, I MOVE -- AND IS THERE A CD 1 2 THAT ACTUALLY HAS THOSE? 3 THE WITNESS: THERE'S ALSO A DISK THAT HAS THESE ON IT AS WELL. 4 MR. MCELHINNY: YOUR HONOR, I MOVE PX 13. 5 6 MR. PRICE: IF YOU'RE TALKING ABOUT THE 7 SUMMARY, THERE'S NO ADDITIONAL OBJECTION. THE COURT: YOU'RE TALKING ABOUT THE 8 9 SUMMARY; CORRECT? 10 MR. MCELHINNY: THE SUMMARY AND THE DVD. 11 MR. PRICE: NO, NO, THOSE ARE DIFFERENT 12 ISSUES. EARLIER --13 THE COURT: WHICH ONE IS THE CD? DOES IT 14 HAVE A DIFFERENT NUMBER? BECAUSE I ONLY HAVE PX 13 15 AS BEING A ONE-PAGE CHART. 16 MR. MCELHINNY: THEY'RE NUMBERED THE 17 SAME, YOUR HONOR. THE CHART IS THE LIST OF THE CONTENTS OF THE DVD, AND THE DVD IS PART OF THE 18 19 EXHIBIT. 20 THE COURT: ALL RIGHT. WHAT'S THE 21 OBJECTION? 22 MR. PRICE: WELL, YOUR HONOR, THERE'S NO 23 OBJECTION TO THE SUMMARY. WE OBJECT TO THE ACTUAL 24 DVD'S. THAT'S THE PURPOSE OF THE SUMMARY GETTING 25 INTO EVIDENCE.

1 AND, SECOND, WITH RESPECT TO THE PRIOR 2 SUMMARY, I DIDN'T OBJECT TO ANY OF THE DETAILED 3 DVD'S ALTHOUGH, FOR EXAMPLE, THERE'S ONE AD ON 4 THERE WHICH YOUR HONOR HAS ALREADY EXCLUDED. SO --5 THE ISSUE OF THE DVD'S ACTUALLY GETTING IN IS THE 6 OBJECTION. 7 THE COURT: ALL RIGHT. WELL, WHY DON'T WE DO THIS. I'M GOING TO, OVER THE BREAK, LOOK AT 8 9 THE DVD'S, OKAY? 10 BUT THE CHARTS, THE CHART YOU HAVE NO 11 OBJECTION TO? MR. PRICE: THE SUMMARY CHART, WE HAVE NO 12 13 ADDITIONAL OBJECTIONS. 14 THE COURT: ALL RIGHT. SO THE CHART 15 ITSELF IS ADMITTED, AND WHY DON'T WE RESERVE UNTIL 16 AFTER THE BREAK THE TWO DVD'S. 17 MR. MCELHINNY: THANK YOU, YOUR HONOR. 18 THE COURT: ALL RIGHT. 19 (WHEREUPON, PLAINTIFF'S EXHIBIT NUMBER 20 13, CHARTS, HAVING BEEN PREVIOUSLY MARKED 21 FOR IDENTIFICATION, WAS ADMITTED INTO 22 EVIDENCE.) 23 BY MR. MCELHINNY: 24 Q OTHER THAN TV COMMERCIALS, SIR, WHAT OTHER 25 KINDS OF ADVERTISING HAVE YOU DONE FOR THE IPHONE

AND THE IPAD? 1 2 A WE DO A LOT OF ADVERTISING. WE ADVERTISE ON MAGAZINES, NEWSPAPERS, OUTDOORS ON BILLBOARDS AND 3 BUS SHELTERS, MANY PLACES. 4 5 WHAT KINDS OF MAGAZINES DO YOU -- IN WHAT KIND 6 OF MAGAZINES DO YOU ADVERTISE? 7 WELL, IT'S IMPORTANT WHEN WE PICK MEDIA, BE IT TV SHOWS OR MAGAZINES, WE TRY TO PICK PUBLICATIONS 8 9 THAT FIT WELL WITH APPLE'S IMAGE, REALLY HIGH, WHAT 10 WE DO OF OUR HIGH QUALITY AND BEST OF CLASS. 11 AND WE ALSO TRY TO PICK NATIONWIDE, 12 LARGEST REACH PUBLICATIONS. SO SOMETHING THAT'S A 13 NATIONAL TOP NEWSPAPER MAGAZINE WOULD BE THE 14 TYPICAL PLACE YOU WOULD FIND OUR ADS. 15 O IF YOU WOULD LOOK, PLEASE, AT EXHIBIT PX 11, 16 WHAT IS THAT? 17 A PX 11 IS A DOCUMENT THAT SHOWS EXAMPLES OF 18 SOME OF OUR PRINT AND OUTDOOR ADVERTISEMENTS. 19 MR. MCELHINNY: YOUR HONOR, I'D MOVE PX 20 11. 21 THE COURT: ANY OBJECTION, MR. PRICE? 22 MR. PRICE: NO ADDITIONAL OBJECTIONS. 23 THE COURT: ALL RIGHT. THAT'S ADMITTED. 24 (WHEREUPON, PLAINTIFF'S EXHIBIT NUMBER 25 11, HAVING BEEN PREVIOUSLY MARKED FOR

```
1
                GO AHEAD, PLEASE.
                MR. MCELHINNY: CAN I HAVE PX 16 UP,
2
3
      PLEASE.
      Q SIR, CAN YOU GIVE US, AGAIN, ONE OF THESE
4
      ESTIMATES ABOUT WHAT -- HOW MUCH APPLE SPENT ON
5
      IPAD ADVERTISING THROUGH THE BEGINNING OF JUNE,
6
7
      2011?
      A BY JUNE -- BY 2011, WE HAD SPENT A TOTAL OF
8
9
       307 MILLION, SO BY JUNE, WHICH IS JUST A FEW MONTHS
10
      BEFORE THAT, WE WOULD HAVE SPENT -- AND THIS IS
11
      ABOUT THREE-QUARTERS OF THE YEAR AND PAST THE
12
      BIGGEST SEASON OF THE HOLIDAYS, SO THREE-QUARTERS
13
      OF THAT AT LEAST, IF NOT MORE.
14
                SO I WOULD SAY AT LEAST 230 MILLION OR
15
      MORE DOLLARS IN U.S. ADVERTISING.
16
          SIR, I WANT TO ASK YOU ABOUT A DIFFERENT
17
      SUBJECT MATTER.
18
                IS SAMSUNG ONE OF APPLE'S COMPETITORS IN
19
      THE SMARTPHONE MARKET?
20
      A YES.
21
      O CAN YOU IDENTIFY FOR US ANY SAMSUNG PRODUCTS
22
      THAT HAVE COMPETED WITH APPLE'S SMARTPHONES?
23
      A THEY HAVE MANY SMARTPHONES THAT COMPETE WITH
24
      US. PROBABLY THE BEST KNOWN LINE OF THEIRS IS THE
25
      GALAXY LINE, WHICH THERE'S ACTUALLY MANY MODEL, THE
```

- 1 GALAXY S, S II, S III. THERE'S A BUNCH OF VARYING
- 2 SUBBRAND NAMES UNDER THOSE. I DON'T KNOW ALL OF
- THEM.
- 4 Q DOES APPLE COMPETE WITH SAMSUNG IN THE TABLET
- 5 MARKET?
- 6 A YES, WE DO.
- 7 O IN WHICH, IF ANY, RETAIL CHANNELS DO APPLE AND
- 8 SAMSUNG SELL THEIR PHONES AND TABLETS?
- 9 MR. PRICE: OBJECT. THAT'S VAGUE AS TO
- 10 TIME, YOUR HONOR.
- THE COURT: SUSTAINED.
- 12 BY MR. MCELHINNY:
- 13 Q SINCE THE IPHONE WAS RELEASED, HAVE APPLE AND
- 14 | SAMSUNG SOLD THEIR PHONES THROUGH THE SAME RETAIL
- 15 CHANNELS?
- MR. PRICE: I'LL OBJECT. IT'S VAGUE. IS
- 17 HE ASKING FOR THE ENTIRE TIME?
- 18 THE COURT: CAN YOU JUST CLARIFY YOUR
- 19 QUESTION, PLEASE?
- MR. MCELHINNY: SURE.
- 21 Q WOULD YOU LOOK, PLEASE, AS EXHIBIT PX -- PDX
- 22 13.
- 23 A YES.
- Q WHAT IS PDX 13, SIR?
- 25 A IT IS A CHART THAT SHOWS A NUMBER OF THE SALES

1 CHANNELS THAT BOTH APPLE AND SAMSUNG SELL OUR 2 PRODUCTS THROUGH IN THE U.S. MR. MCELHINNY: YOUR HONOR, I'D LIKE TO 3 PUBLISH PDX 13. 4 5 MR. PRICE: MY OBJECTION IS THAT THE 6 CHART ALSO IS VAGUE AS TO TIME. 7 MR. MCELHINNY: I'VE GIVEN THEM SPECIFIC 8 TIMES, SINCE THE PRODUCTS WERE RELEASED, WHEN THEY 9 COMPETED IN THESE SPECIFIC CHANNELS. THE COURT: ALL RIGHT. OVERRULED. 10 11 WHAT ABOUT TO THE EXHIBIT, MR. PRICE, PDX 12 13? 13 MR. MCELHINNY: IT'S A DEMONSTRATIVE, 14 YOUR HONOR. 15 THE COURT: OKAY. GO AHEAD. 16 BY MR. MCELHINNY: 17 Q WHAT DOES THIS DEMONSTRATIVE TELL US, SIR? A THIS SHOWS A LIST OF APPLE'S SALES CHANNELS 18 19 THAT YOU WOULD FIND OUR PRODUCTS SOLD IN THE U.S., 20 AS WELL AS A LIST OF SAMSUNG'S SALES CHANNELS. 21 O AND IS THERE AN OVERLAP WHERE ONE CHANNEL IS 22 SELLING BOTH PRODUCTS AT THE SAME TIME? 23 A YES. YOU WILL SEE ACROSS THE MAJORITY OF ALL 24 APPLE SALES CHANNELS, THERE ARE ALSO SAMSUNG 25 PRODUCTS SOLD IN MOST OF ALL OF THOSE CHANNELS AND

- 1 STORES AS WELL.
- 2 Q DO YOU REMEMBER, SIR, THE FIRST TIME THAT YOU
- 3 SAW A GALAXY S PHONE OR THE IMAGE OF ONE?
- 4 A I RECALL HAVING FIRST SEEN THE GALAXY S PHONE
- 5 WHEN IT WAS ANNOUNCED.
- 6 Q AND AS THE HEAD OF MARKETING, DO YOU KEEP
- 7 TRACK OF WHAT'S GOING ON AND WHAT'S THE COMPETITION
- 8 IN THOSE MARKETS?
- 9 A BY KEEPING TRACK, OF COURSE I READ EVERYTHING
- 10 I CAN I AND JUST REALLY TRY TO KEEP TRACK OF THOSE
- 11 MARKETS, YES.
- 12 O WHAT WAS YOUR REACTION WHEN YOU SAW THE
- 13 GALAXY S PHONE FOR THE FIRST TIME?
- 14 MR. PRICE: YOUR HONOR, I OBJECT. IT'S
- 15 | IMPROPER -- OBJECTION. IT'S IMPROPER LAY OPINION.
- MR. MCELHINNY: THIS IS THE HEAD OF
- 17 MARKETING WHO MARKETS IN COMPETITION, YOUR HONOR,
- 18 AND THIS IS -- THIS IS CLASSIC LAY OPINION.
- 19 THE COURT: ALL RIGHT. OVERRULED.
- GO AHEAD.
- 21 THE WITNESS: YES, I RECALL HOW I FELT
- 22 WHEN I FIRST SAW THE GALAXY S SMARTPHONE.
- BY MR. MCELHINNY:
- 24 Q AND WHAT WAS YOUR REACTION AS A MARKETER?
- 25 A I WAS PRETTY SHOCKED AT THE APPEARANCE OF THE

1 GALAXY S PHONE AND THE EXTENT TO WHICH IT APPEARED 2 TO COPY APPLE'S PRODUCT AND THE PROBLEMS THAT WOULD 3 CREATE FOR US AS A MARKETING TEAM. Q WHAT KIND OF PROBLEMS DOES COPYING CAUSE FOR 4 5 APPLE IN THE MARKETPLACE? 6 MR. PRICE: I'LL OBJECT. THAT'S VAGUE 7 AND AMBIGUOUS AND NOT RELEVANT TO THIS TRIAL UNLESS 8 HE'S TALKING ABOUT THESE PRODUCTS. 9 MR. MCELHINNY: YOUR HONOR, THIS IS THE 10 EFFECT ON COMPETITION. THIS IS THE HEAD OF OUR 11 MARKETING. I KNOW THEY DON'T WANT TO HEAR THE 12 TESTIMONY, BUT --13 THE COURT: ALL RIGHT. I'M GOING TO 14 OVERRULE IT. 15 GO AHEAD. 16 BY MR. MCELHINNY: 17 Q WHY IS COPYING A PROBLEM FOR APPLE, SIR? 18 A IT'S A -- IT CREATES A HUGE PROBLEM IN 19 MARKETING ON MANY LEVELS. WHEN WE CREATE 20 MARKETING -- WE TALKED ABOUT HOW WE MARKET OUR 21 PRODUCT AS THE HERO AND HOW DISTINCTIVE IT IS AND 22 WHAT CUSTOMERS SEE WHEN THEY LOOK AT THAT PRODUCT 23 AND HOW CONSISTENT WE'VE KEPT IT OVER TIME. 24 NOW, WHEN SOMEONE COMES UP WITH A PRODUCT 25 THAT COPIES, THAT COPIES THAT DESIGN AND COPIES

1 THAT MARKING, THEN CUSTOMERS CAN GET CONFUSED ON 2 WHOSE PRODUCT IS WHOSE.

A SIMPLE EXAMPLE. WE HAVE SHOWN OUR

OUTDOOR BILLBOARDS. IF YOU'RE DRIVING DOWN THE

HIGHWAY 55 MILES AN HOUR, YOU HAVE A SPLIT SECOND

TO SEE A PHONE ON A BILLBOARD. IF IT LOOKS VERY,

VERY SIMILAR AND IS COPIED, WHOSE PHONE WAS THAT?

DO YOU HAVE TIME TO REALIZE?

IT ABSOLUTELY IMPACTS THE ABILITY TO MARKET OUR DISTINCTIVE PRODUCT.

SAME THING WITH TV ADVERTISING. IF
YOU'RE WATCHING A FOOTBALL GAME AND YOU GO TO GET
UP DURING THE ADS FOR A SECOND AND GET SOMETHING TO
EAT AND YOU CATCH OUT OF THE CORNER OF YOUR EYE A
TV AD THAT COMES ON FOR A PHONE, WHOSE PHONE WAS
THAT? IF IT LOOKS THE SAME, YOU CAN'T TELL ANY
LONGER.

SO WE WENT FROM HAVING SOMETHING EASY TO MARKET BECAUSE IT WAS SO DISTINCTIVE AND SO FAMOUS TO NOW BEING MORE CHALLENGING TO MARKET BECAUSE SOMETHING LOOKS A LOT LIKE IT AND CAN CONFUSE CUSTOMERS.

Q SIR, YOU WEREN'T HERE DURING THE OPENING
STATEMENTS BY THE LAWYERS, BUT THERE WAS A LOT OF
DISCUSSION ABOUT COMPETITION. AND I WANT TO ASK

- 1 YOU, AS THE HEAD OF MARKETING, ARE YOU OPPOSED TO
- 2 COMPETITION, SIR?
- 3 A NO. COMPETITION IS GREAT.
- 4 Q ARE YOU -- CAN YOU GIVE US EXAMPLES OF WHAT
- 5 YOU CONSIDER TO BE FAIR COMPETITION?
- 6 A EVERY DAY THERE ARE COMPANIES CREATING
- 7 PRODUCTS TO COMPETE WITH US, AND THEY CREATE THEIR
- 8 OWN PRODUCTS, THEIR OWN UNIQUE DESIGNS, THEIR OWN
- 9 UNIQUE FEATURES TO LOOK DISTINCTIVE AS WE DO, AND
- 10 WE LET THE CUSTOMER DECIDE WHO'S RIGHT, WHO'S MADE
- 11 THE BETTER PRODUCT, WHO'S GOT THE DESIGN THAT THEY
- 12 LIKE, CAME UP WITH THE IDEAS THEY BEST LIKE, AND
- 13 THAT'S FAIR, OPEN COMPETITION.
- 14 Q AS YOU DEFINED "FAIR COMPETITION," IS COPYING
- 15 FAIR COMPETITION?
- 16 A NOT AT ALL.
- 17 Q AND WHY NOT?
- 18 A BECAUSE WHEN YOU COPY OR STEAL THE IDEA OF ONE
- 19 | COMPANY'S PRODUCT, NOW YOU'RE TRADING OFF OF ALL
- 20 THAT INVESTMENT IN MARKETING, ALL THAT GOOD WILL
- 21 WE'VE CREATED WITH CUSTOMERS TO SAY THIS IS THE
- 22 BEST PRODUCT, THIS IS WHAT IT LOOKS LIKE, THIS IS
- 23 WHAT IT DOES.
- 24 AND WHEN YOU RIP THAT OFF, YOU'RE TRYING
- 25 TO GET ALL OF THAT BENEFIT ONTO YOURSELF. YOU'RE

- TAKING ALL OF OUR INVESTMENT. WE'VE SHOWN THE 1 2 CHARTS OF THE HUNDREDS OF MILLIONS OF DOLLARS WE'VE 3 SPENT MARKETING THE IPHONE AND THE WAY IT LOOKS, AND IF YOU STEAL THAT, WELL, NOW YOU'RE TRYING TO 4 STEAL ON THAT TOTAL INVESTMENT AND ALL THE VALUE 5 6 WE'VE CREATED. 7 Q DO YOU RECALL THE FIRST TIME THAT YOU SAW A 8 GALAXY TABLET PRODUCT? 9 A I SURE DO. 10 Q AND WHAT WAS YOUR REACTION AT THAT POINT AS A 11 MARKETER? 12 MR. PRICE: OBJECTION, YOUR HONOR, FOR 13 THE RECORD. 14 THE COURT: OVERRULED. 15 GO AHEAD. 16 THE WITNESS: EVEN MORE SHOCKED. MY 17 FIRST THOUGHT WAS, "WOW, THEY'VE DONE IT AGAIN. 18 THEY'RE JUST GOING TO COPY OUR WHOLE PRODUCT LINE." 19 BY MR. MCELHINNY: 20 O SIR, AGAIN, BASED ON YOUR EXPERIENCE AND WHAT 21 YOU DO EVERYDAY, IS THE CONDUCT THAT WE'RE TALKING 22 ABOUT IN THIS CASE, IS IT HAVING AN EFFECT ON APPLE 23 IN THE MARKETPLACE? 24 MR. PRICE: OBJECTION. THIS IS
- 25 INAPPROPRIATE LAY OPINION. UNDISCLOSED.

1 MR. MCELHINNY: THIS IS PERCIPIENT 2 TESTIMONY, YOUR HONOR. 3 THE COURT: IT'S OVERRULED. 4 GO AHEAD. 5 THE WITNESS: I BELIEVE IT'S HAVING A 6 LARGE IMPACT ON THE MARKETPLACE. 7 BY MR. MCELHINNY: 8 O AND CAN YOU TELL US THE KINDS OF IMPACTS THAT 9 IT IS HAVING? 10 A I THINK HAVING COPYCAT PRODUCTS IN THE 11 MARKETPLACE MAKES OUR JOB AS A MARKETING TEAM MUCH 12 MORE DIFFICULT. IT CONFUSES THE CUSTOMER ON WHO'S 13 THE CREATOR OF THESE PRODUCTS. 14 IT DIMINISHES THE VALUE THAT WE'VE 15 INVESTED IN AND BUILT OR THAT CUSTOMERS SEE APPLE 16 AS THE INVENTOR OF THESE PRODUCTS, THE DESIGNER OF 17 THESE BEAUTIFUL THINGS. 18 AND IT CREATES NOW -- IT DIMINISHES THAT 19 VALUE AND IT DILUTES THE WAY CUSTOMERS SEE APPLE. 20 O HAS THIS -- IN YOUR VIEW AS THE HEAD OF 21 MARKETING, HAS THIS CONDUCT THAT WE'RE TALKING 22 ABOUT HAD AN EFFECT ON APPLE'S SALES? 23 MR. PRICE: OBJECTION, YOUR HONOR. 24 THAT'S IMPROPER LAY OPINION. 25 THE COURT: OVERRULED.

THE WITNESS: I ABSOLUTELY BELIEVE IT'S 1 2 HAD AN IMPACT ON OUR SALES. BY MR. MCELHINNY: 3 Q AND WE'LL HAVE EXPERTS COME IN TO TALK ABOUT 4 5 THE NUMBERS LATER, BUT WHAT IS THE OVERALL EFFECT, 6 SIR? 7 A ONE OF THE JOBS OF MY TEAM IS THE FORECASTING 8 PROCESS AND UNDERSTANDING IMPACTS OF THESE THINGS, 9 AND WE HAVE TO GUESS AT THIS EVERY DAY. 10 AND IT IS OUR BELIEF THAT CUSTOMERS, SOME 11 CUSTOMERS ARE CHOOSING TO BUY A SAMSUNG PRODUCT 12 BECAUSE ONE OF THE THINGS IT DOES IS LOOK A LOT 13 LIKE THE IPHONE, A LOT LIKE THE IPAD. 14 I ALSO THINK IT HAS AN EFFECT AROUND 15 THOSE FIRST PURCHASES WHERE SUBSEQUENT PURCHASES 16 THEN ARE AFFECTED BECAUSE YOU'RE USED TO AN 17 ECOSYSTEM THAT YOU'VE STARTED ON, AND THE PEOPLE 18 AROUND YOU ARE AFFECTED BECAUSE IF ONE PERSON IN 19 YOUR FAMILY HAS A CERTAIN PRODUCT THAT RUNS A 20 CERTAIN OPERATING SYSTEM AND USES CERTAIN 21 APPLICATIONS, OTHERS ARE MORE LIKELY IN THAT FAMILY 22 TO CHOOSE A SIMILAR PRODUCT. 23 SO I THINK IT HAS EFFECTS IN THE INITIAL 24 SALES, AS WELL AS ON RELATED SALES. 25 MR. MCELHINNY: THANK YOU, MR. SCHILLER.

1 I HAVE NO FURTHER QUESTIONS AT THIS TIME. 2 THE COURT: ALL RIGHT. THE TIME IS NOW 3 10:47. GO AHEAD, PLEASE, MR. PRICE. 4 5 CROSS-EXAMINATION 6 BY MR. PRICE: Q GOOD MORNING. IT'S GOOD MORNING. GOOD 7 8 MORNING, MR. SCHILLER. 9 WHILE THE BINDERS ARE BEING DISTRIBUTED, 10 I'LL TRY TO ASK YOU SOME QUESTIONS THAT DON'T 11 CONCERN THEM. 12 AND YOU WERE TESTIFYING ABOUT, OBVIOUSLY, 13 THAT IPHONE, IPAD MADE A SPLASH WHEN THEY WERE 14 LAUNCHED; RIGHT? A YES. 15 16 Q AND I'M GOING TO TALK ABOUT THE IPHONE FIRST. 17 NOW, THERE WERE SOME PHONES IN THE MARKET 18 IN 2007 THAT HAD THE HARD KEYBOARDS; CORRECT? 19 A HARD? I DON'T KNOW WHAT YOU MEAN BY "HARD 20 KEYBOARDS." 21 O THE ONES THAT YOU ACTUALLY HAD TO PUSH A 22 BUTTON INSTEAD OF BEING ON THE SCREEN? 23 A PHYSICAL KEYBOARD, YES, MOST PHONES AT THE 24 TIME HAD THAT. 25 Q BEING ABLE TO PUT A KEYBOARD ON A PHONE ON A

SCREEN WAS SOMETHING THAT RESULTED BECAUSE OF 1 2 ADVANCED IN TECHNOLOGY; CORRECT? 3 A I CAN'T SPEAK FOR OTHER COMPANIES. I CAN ONLY SAY THAT AT APPLE, WE WORKED REALLY HARD TO CREATE 4 5 A SOFT KEYBOARD ON THE SCREEN OF THE IPHONE. 6 Q OKAY. AND APPLE IN THIS CASE, YOUR 7 UNDERSTANDING, AS A MEMBER OF THE EXECUTIVE TEAM, 8 ISN'T SAYING THAT, YOU KNOW, OTHER COMPANIES CAN'T 9 PUT A SOFT KEYBOARD ON A SCREEN; RIGHT? 10 A I DON'T KNOW THAT ANYONE HAS SAID THAT. 11 Q SO ONCE THAT TECHNOLOGY IS AVAILABLE TO PUT, 12 YOU KNOW, A SOFT KEYBOARD ON A SCREEN, THAT WOULD MEAN THAT YOU CAN MAKE THE SCREEN LARGER ON THE 13 14 PHONE; RIGHT? 15 A I DON'T THINK THERE'S A DIRECT CORRELATION 16 THAT YOU HAVE TO MAKE A SCREEN LARGER FOR A 17 KEYBOARD OR SMALLER FOR NOT A KEYBOARD. I THINK 18 THESE ARE TWO FACTORS THAT HAVE SOME RELATIONSHIP, 19 BUT THERE'S NOT A CAUSE AND EFFECT THAT ONE MUST BE 20 THE OTHER. 21 Q WELL, MY QUESTION IS THIS: IF YOU HAVE A 22 PHONE AND YOU HAVE A HARD KEYBOARD ON HALF OF IT, 23 WHICH YOU KIND OF HAVE TO HAVE SOME KIND OF 24 KEYBOARD IF YOU'RE GOING TO SEND MESSAGES AND

25

STUFF; RIGHT?

1 MR. SINCLAIR. 2 Q THANK YOU VERY MUCH. WHO IS MR. SINCLAIR? 3 Α HE IS A PRODUCT MANAGER ON MY TEAM. Q IT'S ACTUALLY A STRING OF E-MAILS. DO YOU SEE 4 5 THAT? 6 A YES, THERE ARE A NUMBER OF E-MAILS REFERENCED 7 IN HERE. O AND ON THE SECOND PAGE, DO YOU SEE IT SAYS ON 8 9 APRIL 6TH, 2010, STEVE SINCLAIR WROTE; CORRECT? 10 A YES, I SEE THAT. 11 MR. PRICE: YOUR HONOR, MOVE EXHIBIT 578 12 INTO EVIDENCE. 13 THE COURT: ANY OBJECTION? 14 MR. MCELHINNY: NO OBJECTION, YOUR HONOR. 15 THE COURT: IT'S ADMITTED. 16 (WHEREUPON, DEFENDANT'S EXHIBIT NUMBER 17 578, HAVING BEEN PREVIOUSLY MARKED FOR 18 IDENTIFICATION, WAS ADMITTED INTO 19 EVIDENCE.) 20 MR. PRICE: AND IF WE COULD PUT UP THAT 21 SECOND PAGE AND JUST BLOW UP THE PART THAT STARTS 22 HERE WITH STEVE SINCLAIR, RIGHT HERE ON DOWN, THERE 23 WE GO. 24 Q AND DO YOU SEE MR. SINCLAIR WRITES, "IT'S 25 TOUCH TO APPROACH THIS WITH THE CRITERIA BEING

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'FIRST,'" AND THIS WAS IN CONNECTION WITH A
1
2
      MARKETING APPROACH THAT WAS BEING DISCUSSED; RIGHT?
3
          THIS WAS A DISCUSSION BETWEEN STEVE SINCLAIR
      A
      AND THE AD TEAM ON SOME CLAIMS.
4
5
           "AD" BEING ADVERTISING?
6
      A YES.
7
          OKAY. AND HE SAYS, "I DON'T KNOW HOW MANY
8
      THINGS WE CAN COME UP WITH THAT YOU COULD
9
      LEGITIMATELY CLAIM WE DID FIRST. CERTAINLY WE HAVE
10
      THE FIRST COMMERCIALLY SUCCESSFUL VERSIONS OF MANY
11
      FEATURES."
                AND I JUST WANT TO GO, "THE FIRST PHONE
12
      TO INCORPORATE A FULL TOUCHSCREEN FACE, " AND IT
13
14
      SAYS, "NOT TRUE," AND YOU SEE THERE'S THAT
15
      WIKIPEDIA SITE TO A PRODUCT, THE LG PRADA.
16
                DO YOU SEE THAT?
17
      A I SEE THAT.
18
                MR. PRICE: AND BY THE WAY, YOUR HONOR, I
19
      MOVE THE PRADA INTO EVIDENCE, IF I CAN REMEMBER THE
20
      EXHIBIT NUMBER. DOES IT HAVE A NUMBER ON THE BACK?
21
      1093.
22
                THE COURT: OKAY. ANY OBJECTION?
                MR. MCELHINNY: THIS IS NOT SUPPOSED TO
23
24
      COME IN, YOUR HONOR, PURSUANT TO YOUR ORDER ABOUT
25
      THE SPECIFIC LIMITING INSTRUCTION WHICH HAS NOT
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1 BEEN PREPARED YET. BUT IT IS NOT PRIOR ART AS THAT 2 TERM IS USED AND WILL BE USED BY THE JURY. 3 MR. PRICE: AND WE'RE NOT -- THIS EXAMINATION IS NOT TALKING ABOUT PRIOR ART. 4 5 MR. MCELHINNY: SO IT'S NOT RELEVANT TO 6 THE VALIDITY OF ANY OF OUR PATENTS AT ISSUE, YOUR 7 HONOR. 8 THE COURT: ALL RIGHT. SO WHAT -- IT'S 9 1093? 10 MR. PRICE: YES, YOUR HONOR. 11 THE COURT: ALL RIGHT. SO THE LIMITING INSTRUCTION IS THAT THIS EXHIBIT, OR I GUESS THIS 12 13 PHONE, IS ADMITTED, BUT IT IS NOT PRIOR ART FOR 14 PURPOSES OF ANY INVALIDITY OF THE PATENTS. OKAY? 15 SO YOU CAN CONSIDER IT. 16 MR. PRICE: THANK YOU, YOUR HONOR. 17 THE COURT: IT'S IN EVIDENCE. (WHEREUPON, DEFENDANT'S EXHIBIT NUMBER 18 19 1093, HAVING BEEN PREVIOUSLY MARKED FOR 20 IDENTIFICATION, WAS ADMITTED INTO 21 EVIDENCE.) 22 THE COURT: GO AHEAD. 23 BY MR. PRICE: 24 Q TO BE CLEAR, THERE'S NO PATENT THAT HAS BEEN 25 ASSERTED HERE THAT SAYS THAT THE TOUCHSCREEN, THAT

- 1 APPLE OWNS THAT EXCLUSIVELY; RIGHT?
- 2 A I'M NOT CERTAIN. I KNOW THERE'S SOME
- 3 TOUCHSCREEN PATENTS INVOLVED. I DON'T KNOW EXACTLY
- 4 WHICH ONES AND HOW TO SUMMARIZE THAT.
- 5 Q OKAY. WELL, IF -- YOU UNDERSTAND, AS SOMEONE
- 6 WHO'S IN MARKETING, THAT THERE IS AN ADVANTAGE TO
- 7 HAVING A LARGER SCREEN ON THE PHONE?
- 8 A TO AN EXTENT OF THE THERE ARE TIMES WHEN IT IS
- 9 AND TIMES WHEN IT CAN BECOME A DISADVANTAGE.
- 10 Q SO IT'S A FUNCTIONAL ADVANTAGE IF, FOR
- 11 EXAMPLE, YOU WANT TO WATCH MOVIES; RIGHT?
- 12 MR. MCELHINNY: EXCUSE ME, YOUR HONOR.
- 13 | IF YOU THINK IT IS A TERM OF ART AND IT'S A LEGAL
- 14 EXPRESS WHICH HE JUST SUBSTITUTED INTO HIS
- 15 QUESTION. WE DON'T HAVE A DEFINITION OF FUNCTIONAL
- 16 AS HE'S USING IT.
- 17 THE COURT: WHY DON'T YOU REPHRASE YOUR
- 18 QUESTION.
- MR. PRICE: SURE.
- 20 O YOU BELIEVE THAT A LARGER SCREEN PROVIDES
- 21 ADVANTAGES TO A CONSUMER IF THE CONSUMER WANTS TO
- 22 WATCH A MOVIE?
- 23 A THERE ARE TIMES WHEN A LARGER SCREEN IS A
- 24 BENEFIT AND ONE OF THOSE WOULD BE WATCHING A MOVIE.
- 25 Q OKAY. AND THAT IT'S AN ADVANTAGE BECAUSE YOU

- 1 CAN VIEW A LARGER SECTION, FOR EXAMPLE, OF A WEB
- 2 PAGE?
- 3 A DEPENDING ON THE SCREEN RESOLUTION, IT CAN BE
- 4 AN ADVANTAGE FOR THAT.
- 5 O AND IT'S YOUR EXPERIENCE THAT THESE ARE THINGS
- 6 WHICH CONSUMERS WANT, THAT THEY WANT SCREENS THAT
- 7 ARE LARGER SO THEY CAN SEE WEB PAGES, MOVIES, YOU
- 8 KNOW, WITHIN THE LIMIT OF THE, YOU KNOW, BEING
- 9 USEFUL IN YOUR HAND?
- 10 A LARGER SCREENS ARE -- CAN BE A BENEFIT TO
- 11 USERS. IT'S NOT THE ONLY THING THEY WANT, BUT IT'S
- 12 ONE THING THAT THEY WANT.
- 13 Q AND WHEN, WHEN YOU -- WHEN APPLE RELEASED THE
- 14 IPHONE IN 2007, IT EXPECTED COMPETITION IN THE
- 15 | SMARTPHONE INDUSTRY WITH PHONES THAT YOU COULD
- 16 WATCH MOVIES ON OR VIEW WEB PAGES; CORRECT?
- 17 A WE EXPECTED COMPETITION IN THE SMARTPHONE
- 18 SPACE, YES.
- 19 Q BECAUSE YOU DIDN'T THINK THAT APPLE -- APPLE
- 20 DIDN'T THINK THAT IT HAD THE EXCLUSIVE RIGHT TO
- 21 | GIVE THE CONSUMER A SMARTPHONE WITH A SCREEN THAT
- 22 COULD EXHIBIT WEB PAGES, MOVIES, MUSIC; RIGHT?
- 23 A WE DID NOT HAVE EXCLUSIVITY ON PLAYING MOVIES
- OR MUSIC ON PHONES.
- 25 Q SO LET'S TALK THEN NOW ABOUT, ABOUT OTHER

- 1 THINGS ABOUT THE WAY THE PHONE WORKS.
- 2 IF -- LET ME ASK YOU, YOU'VE HEARD THE
- 3 PHRASE THAT EVERYTHING DEFERS TO THE SCREEN?
- 4 A NO, ACTUALLY, I DON'T RECALL THAT PHRASE.
- 5 O DO YOU REMEMBER MR. IVE SAYING SOME PHRASE
- 6 LIKE THAT, THAT EVERYTHING DEFERS TO THE SCREEN?
- 7 A YOU MEAN JONATHAN IVE?
- 8 Q YES, IVE, THANK YOU.
- 9 A I DON'T RECALL THAT SAYING.
- 10 Q BUT THAT'S THE IDEA FOR APPLE'S PHONES, FOR
- 11 EXAMPLE, IS THAT THE SCREEN KIND OF DOMINANTS THE
- 12 PHONE?
- MR. MCELHINNY: THIS IS BEYOND THE SCOPE
- 14 OF DIRECT EXAMINATION, YOUR HONOR, TALKING ABOUT
- 15 THE ELEMENTS OF THE DESIGN.
- MR. PRICE: HE TALKED ABOUT THE DESIGN AT
- 17 LENGTH.
- 18 THE COURT: GO AHEAD. OVERRULED.
- 19 BY MR. PRICE:
- 20 O CORRECT?
- 21 A I'M SORRY. COULD YOU REPEAT THE QUESTION.
- 22 O THE SCREEN DOMINANTS THE APPLE IPHONE;
- 23 CORRECT?
- 24 A THE SCREEN IS ONE OF THE DOMINANT FEATURES OF
- THE PHONE.

- 1 Q AND I'M GOING TO -- WE WERE TALKING ABOUT
- 2 EXHIBIT 1000, WHICH WAS THE FIRST PHONE, AND YOU
- 3 WERE ASKED BY YOUR COUNSEL ABOUT THAT, SO WHEN THE
- 4 SCREEN DOMINANTS, THEN, FOR EXAMPLE, ON THE IPHONE,
- 5 THERE'S THESE TWO AREAS AT THE TOP AND BOTTOM,
- 6 FAIRLY SMALL AREAS COMPARED TO THE SCREEN; CORRECT?
- 7 A YEAH, THERE ARE AREAS ON THE TOP AND BOTTOM OF
- 8 THE PHONE AND THE SCREEN AS WELL.
- 9 Q AND IN THAT REGARD, APPLE'S PHILOSOPHY HAS
- 10 BEEN LET'S MAKE THIS REALLY CLEAN AND NOT HAVE
- 11 APPLE ON IT AND JUST HAVE A SPEAKER AND HAVE WHAT
- 12 IS CALLED THE HOME BUTTON; CORRECT?
- 13 A OUR PHILOSOPHY IS TO CREATE ONE SEAMLESS FACE
- 14 ON THE FRONT FOR THE SCREEN AND THE AREA ABOVE AND
- 15 | BELOW IT. THAT'S OUR PHILOSOPHY ON THAT.
- 16 Q SO IF YOU'VE GOT A TOUCHSCREEN, AND MOST
- 17 PEOPLE HOLD THEIR PHONES LIKE I'M HOLDING THIS IN
- 18 MY HAND NOW, RIGHT (INDICATING)?
- 19 A THAT'S ONE WAY TO HOLD IT.
- 20 Q VERY RARELY, WHEN MAKING A CALL, FOR EXAMPLE,
- 21 DO PEOPLE HOLD PHONES LIKE THIS WITH ONE FINGER,
- 22 RIGHT (INDICATING)?
- 23 A I HOLD IT LIKE THAT WHEN I MAKE A CALL
- 24 (INDICATING).
- Q NOW, WHEN YOU HAVE A TOUCHSCREEN, YOU HAVE TO

1 DO SOMETHING ON THE EDGES HERE SO THAT YOUR FINGERS 2 AREN'T TOUCHING THAT SCREEN AND, AND DOING 3 SOMETHING THAT YOU DON'T WANT IT TO DO; RIGHT? NO. IT'S MUCH MORE COMPLICATED THAN THAT. 4 5 WELL, YOU DON'T WANT TO HAVE SOMEONE 6 ACCIDENTALLY TOUCHING THE PHONE WHEN THEY'RE 7 HOLDING IT THE WAY THAT THEY WOULD NORMALLY HOLD IT 8 FOR A CALL; CORRECT? 9 AGAIN, I'M NOT SURE WHAT YOU MEAN. YOU DO A 10 WANT PEOPLE TO TOUCH THEIR PHONE WHEN THEY'RE 11 HOLDING IT TO MAKE A CALL AND IT WILL TOUCH THE 12 SCREEN. 13 Q THE SCREEN. YOU DON'T WANT PEOPLE TO -- IF 14 IT'S AN INTERACTIVE TOUCHSCREEN, YOU DON'T WANT 15 PEOPLE TO ACCIDENTALLY TOUCH IT WHILE THEY'RE 16 MAKING A CALL. THAT WOULD BE A PROBLEM THAT WOULD 17 BE KIND OF AN INCONVENIENCE? 18 WELL, THEY WILL FROM TIME TO TIME TOUCH IT, SO 19 WE'VE INVENTED WAYS TO, TO KEEP THAT FROM CREATING CONTACTS THAT YOU DON'T WANT OR SIGNALS THAT YOU 20 21 DON'T WANT TO HAPPEN ON YOUR CALL, YES. 22 Q AND WHAT APPLE HAS DONE HERE, AT LEAST ON THE 23 FIRST IPHONE, IT HAS THIS METAL BEZEL AND IT HAS 24 THESE VERY SMALL DARK LINES DOWN THE SIDE WHICH ARE 25 NOT PART OF THE ACTUAL INTERACTIVE SCREEN; RIGHT?

- 1 A THERE ARE -- THERE IS A BORDER AROUND THE
- 2 SCREEN THAT'S VERY SMALL, YES.
- 3 Q AND THAT BORDER, IF YOU TOUCH IT, IT WON'T DO
- 4 ANYTHING TO MAKE THE PHONE FUNCTION; RIGHT?
- 5 A IF YOU'RE NOT TOUCHING THE TOUCHSCREEN, YOU'RE
- 6 NOT -- EXCEPT FOR, OF COURSE, THE HOME BUTTON AND
- 7 | THE BUTTONS ON THE SIDE, YOU'RE NOT INTERACTING
- 8 WITH IT; CORRECT.
- 9 Q AND YOU NEED A SPEAKER AT THE TOP TO HEAR?
- 10 A YOU NEED A SPEAKER TO HEAR, UNLESS YOU'RE
- 11 USING A HEAD SET.
- 12 Q AND IF YOU'RE GOING TO HAVE A CAMERA, YOU NEED
- 13 | SOMETHING ON THE TOP FOR A CAMERA; CORRECT?
- 14 A FOR A FRONT FACING CAMERA, YES.
- 15 Q AND THESE AREAS THAT ARE DARK, YOU KNOW, ABOVE
- 16 AND BELOW THE SCREEN, DO THEY HIDE INTERNAL WIRING
- 17 AND COMPONENTS?
- 18 A THERE ARE COMPONENTS BEHIND EVERY PART OF THE
- 19 IPHONE, THE SCREEN AND THE TOP AND BOTTOM, AND
- 20 ALONG THE BOTTOM AS WELL.
- 21 Q NOW, ANOTHER THING, THESE ARE ROUNDED. I
- 22 ASSUME YOU THOUGHT THAT CUSTOMERS MIGHT PUT THESE
- 23 | PHONES IN THEIR POCKETS.
- 24 A WE CERTAINLY ASSUME CUSTOMERS PUT THEIR PHONE
- 25 IN THEIR POCKET. I WOULDN'T SAY THAT'S WHY IT'S

- 1 ROUNDED. THAT'S NOT THE ONLY REASON.
- 2 Q IT MAY NOT BE THE ONLY REASON, BUT IF IT'S
- 3 SQUARE, THAT WOULD MAKE IT MORE DIFFICULT FOR A
- 4 CUSTOMER TO TAKE THEIR PHONE OUT OF THEIR POCKET?
- 5 A IT DEPENDS. THERE ARE WAYS TO HANDLE THAT NO
- 6 MATTER WHAT THE SHAPE IS. SO I WOULDN'T SAY THAT'S
- 7 A GUARANTEED RULE. I'VE SEEN SQUARE PHONES THAT
- 8 WORK JUST FINE IN YOUR POCKETS.
- 9 Q YOU THINK THAT JUST GENERALLY, USING YOUR
- 10 COMMON SENSE, IT WOULD BE MORE DIFFICULT TO TAKE A
- 11 SQUARE PHONE OUT OF YOUR POCKET BECAUSE IT MIGHT
- 12 CATCH ON SOMETHING?
- 13 A I THINK IT DEPENDS ON THE SIZE, BUT ROUNDED
- 14 | CORNERS CERTAINLY HELP YOU MOVE THINGS IN AND OUT
- 15 OF YOUR POCKET.
- 16 Q NOW, YOU SAID THAT YOU WERE INVOLVED IN THE
- 17 DEVELOPMENT OF THE IPHONE; RIGHT?
- 18 A YES.
- 19 Q AND YOU SAID THAT YOU THOUGHT IT WAS, I THINK,
- 20 BEAUTIFUL, UNIQUE, DISTINCTIVE; CORRECT?
- 21 A YES.
- 22 Q AND WE SHOWED THAT PICTURE IN 2011, AFTER
- 23 MR. JOBS PASSED AWAY, AND THEY HAD THE IPHONES AND
- 24 YOU SAID YOU COULD IMMEDIATELY RECOGNIZE THOSE AS
- 25 IPHONES; CORRECT?

- 1 A YES, I DID.
- 2 Q BECAUSE THEY WERE SO UNIQUE; RIGHT?
- 3 A YES.
- 4 Q SO I THEN HEARD YOU TESTIFY FROM, I GUESS,
- 5 MR. MCELHINNY SAYING THAT YOU BELIEVED THERE WAS
- 6 CONSUMER CONFUSION REGARDING THE IPHONE AND
- 7 SAMSUNG'S PRODUCTS; RIGHT?
- 8 A I SAID -- I EXPLAINED AN EXAMPLE BOTH WITH TV
- 9 ADS AND OUTDOOR ADVERTISING HOW IT WOULD CREATE
- 10 CONFUSION AND IF THE USER SEES EITHER A SAMSUNG OR
- 11 AN APPLE PHONE, THE MORE THAT A SAMSUNG PHONE
- 12 COPIES AN APPLE PHONE, THE HARDER IT IS TO TELL
- 13 WHICH IS WHICH IN SITUATIONS LIKE I DESCRIBED,
- 14 DRIVING BY A BILLBOARD OR WATCHING TV AND MOVING
- 15 OUT OF THE ROOM.
- 16 Q LET'S TALK ABOUT HOW, ABOUT HOW -- YOUR
- 17 UNDERSTANDING OF HOW CONSUMERS OVER THE YEARS HAVE
- 18 BUILT THESE SMARTPHONES.
- 19 THEY'RE FAIRLY EXPENSIVE COMPARED TO
- 20 OTHER PHONES; CORRECT?
- 21 A NOT NECESSARILY.
- Q OKAY. WOULD YOU SAY \$500, \$600 IS EXPENSIVE?
- 23 A THE IPHONE STARTS AT FREE WHEN YOU PURCHASE
- 24 IT -- IN THE U.S., THE PREDOMINANT NUMBER OF
- 25 CUSTOMERS BUY IT WITH A CONTRACT AND IT'S FREE.

- 1 Q THE CURRENT IPHONE ALSO? MODELS?
- 2 A THE IPHONE 3GS STARTS AT FREE, YES.
- 3 Q I'M TALKING ABOUT THE LATEST AND GREATEST
- 4 MODELS THAT YOU COME OUT WITH AND THERE'S A BIG
- 5 | SPLASH OF MEDIA, THEY'RE KIND OF EXPENSIVE? SOME
- 6 PEOPLE DON'T BUY THEM BECAUSE THEY'RE EXPENSIVE?
- 7 A SOME PEOPLE DO, SOME DON'T. THEY
- 8 TRADITIONALLY START AT ABOUT \$199 UNDER A CONTRACT.
- 9 SO DEPENDING ON YOUR PERSPECTIVE WHETHER THAT'S
- 10 EXPENSIVE OR NOT.
- 11 Q AND YOUR RESEARCH TELLS YOU THAT PEOPLE
- 12 USUALLY CONSIDER THEIR PHONE PURCHASE CAREFULLY
- 13 WHEN THEY'RE BUYING SUCH A PERSONAL AND PRICED
- 14 ITEM?
- 15 A I DON'T RECALL ANY SPECIFIC RESEARCH ABOUT THE
- 16 CARE SOMEONE TAKES IN AN INDIVIDUAL PURCHASE.
- 17 Q YOU'VE HAD EXPERIENCE GOING INTO STORES;
- 18 CORRECT?
- 19 A I HAVE GONE INTO STORES.
- 20 Q AND IN THE STORES, THE IPHONE PRODUCTS ARE
- 21 SEGREGATED, AT THE CARRIERS, FROM SAMSUNG PRODUCTS;
- 22 RIGHT?
- 23 A IT DEPENDS ON THE STORE AND THE SETUP, BUT
- THEY'RE NOT ALWAYS NEXT TO EACH OTHER.
- 25 Q THAT'S A LITTLE BIT DIFFERENT. EVERY STORE

YOU'VE BEEN INTO THAT'S A CARRIER, THE IPHONE 1 2 PRODUCTS ARE SEGREGATED FROM THE SAMSUNG PRODUCTS; 3 RIGHT? A AGAIN, I'M NOT SURE BY SEGREGATED WHAT YOU 4 5 MEAN, BUT USUALLY THEY'RE DISPLAYED SEPARATELY FROM 6 EACH OTHER. 7 Q AND YOU ARE SAYING THAT THE IPHONE IS CONFUSED WITH SAMSUNG PHONES. YOU KNOW THERE ARE A NUMBER 8 9 OF PHONES THAT ARE, THAT ARE ACCUSED IN THIS CASE; 10 RIGHT? 11 A YES, I BELIEVE THERE ARE A NUMBER OF PHONES 12 THAT HAVE COPIED THE IPHONE, YES. 13 O AND SO IS IT YOUR TESTIMONY THAT IF YOU LOOK 14 AT THESE PHONES, THEN CUSTOMERS ARE GOING TO BE 15 CONFUSED ABOUT ALL THE PHONES THAT ARE ACCUSED IN 16 THIS CASE? 17 A I BELIEVE CUSTOMERS CAN BE CONFUSED. 18 AND, AGAIN, I WAS SPEAKING SPECIFICALLY 19 ABOUT ALL THE MARKETING EFFORT AND I BELIEVE 20 THEY'RE CREATING CONFUSION THERE. 21 O WELL, LET ME SHOW YOU WHAT HAS BEEN MARKED AS 22 EXHIBIT 1016. THIS IS A, A JOINT EXHIBIT. IT'S 23 ONE OF THE ACCUSED PRODUCTS. IT'S THE CONTINUUM. 24 IF I MAY APPROACH, YOUR HONOR?

THE COURT: GO AHEAD, PLEASE.

25

- 1 SOMETHING AROUND THEIR IPHONE, SOME KIND OF CASE OR
- 2 COVER; RIGHT?
- 3 A ALMOST THAT MANY, YES.
- 4 Q AND SO THOSE CASES USUALLY COVER UP THE BEZEL
- 5 AND THE TOP, EXCEPT FOR THE USEFUL PARTS; CORRECT?
- 6 A IT DEPENDS ON THE CASE. THE BUMPER DOES.
- 7 SOME CASES DO. SOME DON'T.
- 8 O AND SO IF YOU ARE COVERING UP THIS OUTSIDE OF
- 9 THE CASE, YOU KNOW, AND EVERYONE THE BACK, THEN
- 10 KIND OF WHAT YOU'RE LEFT WITH, WHEN YOU ACTUALLY
- 11 | SEE IT IN USE MUCH OF THE TIME, IS THE FRONT FACE
- 12 WITH THE HOME BUTTON AND THE SPEAKER AND THE
- 13 SCREEN; CORRECT?
- 14 A SOME CASES DO THAT, SHOW JUST THAT MUCH, YES.
- 15 O AND THE -- YOU HAVE -- YOU AGREE THAT THIS
- 16 HOME BUTTON IS PROMINENT, CONSISTENT, AND AN
- 17 UNMISTAKABLE FEATURE OF APPLE DESIGN? THE HOME
- 18 BUTTON?
- 19 A I AGREE THAT THE HOME BUTTON IS ON EVERY PHONE
- 20 AND PROMINENT, YES.
- 21 Q WELL, YOU ALSO BELIEVE THAT IT IS AN
- 22 UNMISTAKABLE AND UNIQUE PART OF THE APPLE DESIGN;
- 23 CORRECT?
- 24 A I THINK IT'S VERY UNIQUE TO HAVE A SINGLE
- 25 APPLE HOME BUTTON ONLY THE SCREEN, YES.

- 1 O AND THERE'S NOT A SINGLE SAMSUNG PHONE THAT
- 2 YOU'RE AWARE OF THAT HAS THE HOME BUTTON LIKE THE
- 3 ONE THAT APPLE HAS?
- 4 A I'M NOT AWARE OF SAMSUNG PHONES WITH THE SAME
- 5 HOME BUTTON AS APPLE'S.
- 6 Q NOW, WHEN YOU SHOWED THOSE -- YOU SHOWED A
- 7 DEMONSTRATIVE ABOUT WHERE APPLE IS SOLD, OR THE
- 8 CHAINS OF -- DISTRIBUTION CHAINS. AM I RIGHT ON
- 9 THAT?
- 10 A THERE WAS A CHART OF CHANNELS, CHANNELS THAT
- 11 THE PRODUCTS ARE SOLD THROUGH.
- 12 Q CHANNELS. AND IF YOU LOOK AT THAT, THOSE HAVE
- 13 NOT ALWAYS BEEN THE CHANNELS OF DISTRIBUTION FOR
- 14 APPLE PHONES; RIGHT?
- 15 A THERE ARE TIMES WHEN WE HAVE SOLD THROUGH
- 16 ADDITIONAL CHANNELS OR STARTED AT THE VERY
- 17 BEGINNING WITH, WITH A SMALLER LIST OF CHANNELS.
- 18 Q WELL, LET'S PUT UP PDX 13.
- 19 AND HERE ARE THE APPLE SALES CHANNELS AND
- 20 YOU'VE GOT VERIZON THERE. THE IPHONE HAS BEEN OUT
- 21 SINCE 2007; IS THAT RIGHT?
- 22 A YES.
- 23 | Q AND THIS VERIZON CHANNEL DIDN'T EXIST UNTIL
- 24 FEBRUARY 10TH, 2011; RIGHT?
- 25 A CORRECT.

- 1 Q AND THE SPRINT CHANNEL THAT YOU TOLD THE JURY
- 2 ABOUT DID NOT EXIST UNTIL OCTOBER 14TH, 2011;
- 3 CORRECT?
- 4 A CORRECT.
- 5 Q SO YOU WEREN'T INTENDING TO SAY THAT, SINCE
- 6 2007, THAT APPLE HAS BEEN IN ALL OF THESE CHANNELS;
- 7 RIGHT?
- 8 A I DID NOT SAY THAT.
- 9 Q AND YOU DIDN'T INTEND TO CONVEY THAT; CORRECT?
- 10 A I JUST SHOWED THE LIST OF SIMILAR CHANNELS
- 11 THAT WE SELL OUR PRODUCTS AT.
- 12 Q AND SO YOU HAVEN'T GIVEN INFORMATION ON
- 13 EXACTLY WHEN APPLE GOT INTO THESE CHANNELS;
- 14 CORRECT?
- 15 A WE HAVE NOT SHOWN THAT, NO.
- 16 Q IN FACT, T-MOBILE STILL DOESN'T EXIST AS AN
- 17 | APPLE SALES CHANNEL; RIGHT?
- 18 A CORRECT.
- 19 Q AND HERE WE'VE GOT TARGET, FOR EXAMPLE, TARGET
- 20 WASN'T A SALES CHANNEL UNTIL NOVEMBER 7 OF 2010?
- 21 A I DON'T RECALL THE EXACT DATE WHEN WE STARTED
- 22 AT TARGET.
- 23 | Q SO IF SOMEONE REALLY WANTED TO KNOW ON A
- 24 YEAR-BY-YEAR BASIS WHAT YOUR SALES CHANNELS WERE
- 25 AND WHETHER THEY WERE COMPARABLE TO SAMSUNG'S, YOUR

- 1 DIRECT TESTIMONY WOULD NOT HAVE BEEN ANY HELP TO
- 2 THEM?
- 3 A I DID NOT TESTIFY TO THE EXACT TIME OF EACH OF
- 4 THESE CHANNELS, NO.
- 5 Q IN FACT, IT MIGHT HAVE BEEN A LITTLE
- 6 MISLEADING --
- 7 MR. MCELHINNY: OBJECTION, YOUR HONOR.
- 8 BY MR. PRICE:
- 9 Q -- TO LIST ALL THOSE AND NOT EXPLAIN, EVERY
- 10 YEAR WE HAVEN'T BEEN IN THOSE CHANNELS.
- MR. MCELHINNY: OBJECTION. THAT'S
- 12 ARGUMENTATIVE.
- THE COURT: OVERRULED.
- GO AHEAD, PLEASE.
- 15 THE WITNESS: SIMPLY SOLD THE LIST OF
- 16 CHANNELS. THERE WAS NOTHING SAID ABOUT INDIVIDUAL
- 17 TIMES FOR EACH ONE OF THEM. SO THERE WAS CERTAINLY
- 18 NO ATTEMPT TO MISLEAD ANY OF THEM.
- 19 BY MR. PRICE:
- 20 O OKAY. YOU MENTIONED THAT YOU'RE -- DO YOU
- 21 REMEMBER, MR. SCHILLER, THAT VIDEO.
- 22 A I'M SORRY, WHICH?
- 23 | Q THE VIDEO OF THE MAC WORLD WHICH HAD MR. JOBS
- 24 GETTING THE PHOTO AND THEN E-MAILING YOU WITH THE
- 25 PHOTO, YOU'RE THAT GUY?

```
1
            I WAS IN THE DEMO OF THE LAUNCH, YES, OF THE
2
      ORIGINAL IPHONE IN 2007.
3
      Q AND THAT'S EXHIBIT 1091.
                AND, YOUR HONOR, WOULD IT BE OKAY TO PLAY
4
      A SECTION OF THAT FROM 1:24:52 TO 1:25:46? IT'S
5
      WHAT WAS PLAYED IN THE OPENING.
6
7
                THE COURT: PLEASE, GO AHEAD.
                CAN I ASK, HAS THAT ALREADY COME IN?
8
9
                MR. PRICE: NO. WE MOVE THAT INTO
10
      EVIDENCE NOW, YOUR HONOR. EXHIBIT 109.
                THE COURT: ALL RIGHT. ANY OBJECTION?
11
12
                MR. MCELHINNY: NO OBJECTION.
13
                 THE COURT: IT'S ADMITTED.
14
                 (WHEREUPON, DEFENDANT'S EXHIBIT NUMBER
15
                 109, HAVING BEEN PREVIOUSLY MARKED FOR
16
                 IDENTIFICATION, WAS ADMITTED INTO
17
                 EVIDENCE.)
                 (WHEREUPON, A VIDEOTAPE WAS PLAYED IN
18
19
      OPEN COURT OFF THE RECORD.)
20
      BY MR. PRICE:
21
      O I WOULDN'T HAVE RECOGNIZED YOU.
22
                BUT WHAT HAPPENS IS -- AND I SEE YOU'VE
23
      DONE THIS, THAT YOU'VE SCROLLED TO A PHOTO, TOUCHED
24
      IT, WRITTEN AN E-MAIL AND ACCEPT THE PHOTO; RIGHT?
25
      A SURE, I'VE SENT PHOTOS.
```

AND IT'S YOUR UNDERSTANDING THAT CUSTOMERS OF 1 2 APPLE, WITH THE IPHONES, DO THE SAME THING, WHERE 3 THEY SCROLL TO A PICTURE, TOUCHED IT AND THEN SENT IT WITH A TEXT? 4 5 MR. MCELHINNY: LACKS FOUNDATION, YOUR 6 HONOR. 7 MR. PRICE: HE'S HEAD OF MARKETING. 8 THE COURT: OVERRULED. 9 GO AHEAD. 10 THE WITNESS: I'M SORRY. YOU STARTED BY 11 TALKING ABOUT E-MAIL AND THEN YOU JUST SAID TEXT. 12 SO THEY'RE DIFFERENT THINGS. 13 BY MR. PRICE: 14 Q OKAY. YOU BELIEVE THAT THE APPLE CUSTOMERS, 15 IPHONE CUSTOMERS, HAVE HAD THE EXPERIENCE OF 16 SCROLLING TO A PHOTO, TOUCHING IT, WRITING AN 17 E-MAIL, AND SENDING THAT PHOTO WITH THE E-MAIL? 18 A YES, OUR CUSTOMERS HAVE OFTEN SENT PHOTOS WITH 19 E-MAIL AND DO. Q NOW, I'D LIKE YOU TO LOOK, IF YOU COULD, AT 20 21 EXHIBIT 715. DO YOU HAVE THAT IN FRONT OF YOU, 22 SIR? 23 A YES. 24 Q AND YOU RECOGNIZE THIS AS A DOCUMENTATION OF A

TEAR-DOWN THAT APPLE DID ON THE SAMSUNG GALAXY S?

25

- 1 A NO, I'M NOT FAMILIAR WITH THIS DOCUMENT.
- Q WELL, DO YOU SEE IT IS -- IT DOES COME FROM
- 3 APPLE, YOU CAN TELL THAT; CORRECT?
- 4 A I SEE IT'S STAMPED WITH APPLE, YES.
- 5 O AND IT HAS THE APPLE LOGO; CORRECT?
- 6 A YES.
- 7 Q AND YOU'RE ON THE EXECUTIVE COMMITTEE, YOU
- 8 SAID, ONE OF THE FEW PEOPLE WHO TALK TO MR. COOK
- 9 DIRECTLY?
- 10 A YES, I'M ON THE COMMITTEE.
- 11 O SO CERTAINLY YOU HAVE NO REASON TO THINK THIS
- 12 IS NOT AN APPLE DOCUMENT?
- 13 A I HAVE NO REASON TO THINK OF IT. I'VE JUST
- 14 NEVER SEEN IT BEFORE.
- 15 MR. PRICE: YOUR HONOR, MOVE EXHIBIT 715
- 16 INTO EVIDENCE.
- 17 MR. MCELHINNY: THIS IS ONE WE RESERVED
- 18 OBJECTIONS PENDING A FOUNDATION, YOUR HONOR. HE'S
- 19 NOT LAID THAT.
- 20 THE COURT: THAT'S SUSTAINED. THAT'S NOT
- 21 COMING IN RIGHT NOW. GET SOMEONE ELSE WHO HAS
- 22 PERSONAL KNOWLEDGE.
- GO AHEAD, PLEASE.
- MR. PRICE: OKAY. YOUR HONOR, I WOULD
- 25 LIKE TO -- AS WE DISCUSSED EARLIER, I WOULD LIKE TO

```
1
      MOVE INTO EVIDENCE PAGES LATER OF THESE APPLE
2
      MARKETING SURVEYS, BUT NOT THE WHOLE THING
3
      BECAUSE --
                THE COURT: THAT'S FINE. WHICH PAGES
4
5
      WOULD YOU LIKE.
6
                MR. PRICE: WHAT I'D LIKE TO DO NOW, YOUR
7
      HONOR, IS THAT I WILL BE MOVING IN PAGES FROM 143,
      144, 145 --
8
9
                THE COURT: WHY DON'T WE DO THAT RIGHT
10
      NOW. SO JUST GIVE ME THE NUMBERS AGAIN, PLEASE.
11
      143?
12
                MR. PRICE: 143.
13
                THE COURT: OKAY. NOT THE WHOLE THING
14
      THOUGH, YOU WANTED SPECIFIC PAGES?
15
                MR. PRICE: NOT THE WHOLE THING, THAT'S
16
      RIGHT.
17
                THE COURT: OKAY.
18
                MR. PRICE: SPECIFIC PAGES. IT WOULD BE
19
      143.4, WHICH THAT MAY ALREADY BE IN.
20
                 THE COURT: I DON'T HAVE IT IN.
21
                MR. PRICE: OKAY. 143.4.
22
                THE COURT: OKAY.
23
                MR. PRICE: 143.12.
24
                THE COURT: OKAY.
25
                MR. PRICE: 143.6.
```

```
1
                 THE COURT: OKAY.
2
                MR. PRICE: 143.16.
3
                THE COURT: ALL RIGHT.
                MR. PRICE: 143.25; 143.22.
4
5
                 THE COURT: ALL RIGHT. ANY OBJECTIONS?
6
                MR. MCELHINNY: NO OBJECTIONS, YOUR
7
      HONOR.
8
                THE COURT: ALL RIGHT. THEY'RE ALL
9
      ADMITTED.
10
                 (WHEREUPON, DEFENDANT'S EXHIBIT NUMBERS
11
                 143.4, 143.12, 143.6, 143.16, 143.22,
12
                 143.25, BEEN PREVIOUSLY MARKED FOR
13
                 IDENTIFICATION, WERE ADMITTED INTO
14
                 EVIDENCE.)
15
      BY MR. PRICE:
16
          AND FINALLY, SIR, BECAUSE I USED WAY MORE OF
17
      THE CLOCK THAN I SHOULD HAVE, I JUST WANT TO ASK
      YOU, ON THESE APPLE PHONES THAT WE'VE SEEN FROM THE
18
19
       3G TO THE 4, APPLE CHANGES THE DESIGN EVERY COUPLE
20
      OF YEARS; CORRECT?
21
      A WE UPDATE THE DESIGN OF NEW MODELS, YES.
22
          AND THE -- IN FACT, WHEN YOU CAME OUT WITH THE
23
      IPHONE 4S, THERE WAS SOME CRITICISM IN THE MARKET
24
      THAT THE DESIGN WASN'T CHANGED; RIGHT?
25
      A THAT WAS ONE OF THE THINGS WE HEARD, YES.
```

```
AND, IN FACT, YOU'RE GOING TO CHANGE THE
1
2
      DESIGN AGAIN WITH THE IPHONE 5?
                MR. MCELHINNY: OBJECTION, YOUR HONOR.
3
      THE IPHONE 5 IS NOT IN THIS CASE. IT'S NOT PUBLIC.
4
5
      NO ONE KNOWS WHAT THE DESIGN OF IT WILL LOOK LIKE.
6
      IT'S ONE OF THE MOST CLOSELY GUARDED, CONFIDENTIAL
7
      SECRETS OF APPLE.
                MR. PRICE: IT'S RELEVANT. THEY KEEP
8
9
      CHANGING THEIR DESIGNS.
                MR. MCELHINNY: THAT IS ARGUMENTATIVE,
10
11
      AND IT'S NOT RELEVANT TO WHY FUTURE DESIGNS --
12
      THERE'S NO EVIDENCE, NEVER BEEN DISCOVERED, NO
13
      DISCOVERY HAS BEEN TAKEN ON IT.
14
                THE COURT: ALL RIGHT. I'M GOING TO
15
     OVERRULE THE OBJECTION.
16
                GO AHEAD.
17
      BY MR. PRICE:
18
      Q SO THAT'S GOING TO BE A DIFFERENT DESIGN, TOO?
19
      A SO I JUST WANT TO MAKE SURE I UNDERSTAND.
20
                I'M SORRY, JUDGE. AM I BEING ASKED TO
21
      TELL CONFIDENTIAL INFORMATION ABOUT FUTURE
22
      PRODUCTS?
23
                THE COURT: NO. YOU DON'T HAVE TO. TO
24
      THE EXTENT THAT YOU CAN, AND IF YOU CAN'T, THEN YOU
25
      CAN'T.
```

- 1 BY MR. PRICE: 2 O IF YOU THINK YOU CAN'T TELL US ABOUT THE 3 DESIGN CHANGES FOR THE IPHONE 5, JUST TELL US AND WE'LL GO ON? 4 5 A I PREFER NOT TO TELL CONFIDENTIAL INFORMATION 6 ABOUT FUTURE PRODUCTS IF I DON'T HAVE TO. 7 Q SURE, OKAY. AND THE IPAD, WE'VE LOOKED AT THE FRONT A LOT. THERE'S ALSO A BACK TO THE IPAD; 8 9 CORRECT? 10 A THERE IS A BACK TO THE IPAD. Q IT'S A SILVER WITH A BIG APPLE ON IT; RIGHT? 11 A YES. 12 13 O AND IF SOMEONE IS USING THIS IN THE REAL WORLD 14 AGAIN AND SOMEONE WALKS IN FRONT OF THEM, THERE'S A CHANCE THAT THEY'RE GOING TO SEE THE BACK? 15 16 PEOPLE CAN SEE THE IPAD, YES. A 17 Q AND THE BACK OF THE IPAD AS WELL? 18 A YES. 19 MR. PRICE: THANK YOU, MR. SCHILLER. 20 THE WITNESS: THANK YOU. 21 THE COURT: ALL RIGHT. THE TIME IS NOW 22 11:41. DOES ANYONE NEED BIO BREAK OR DO YOU WANT 23 TO KEEP GOING UNTIL NOON?
- OKAY. LET'S JUST TAKE FIVE MINUTES AND

24

YOU NEED A BATHROOM BREAK?

THEN WE'LL GO UNTIL NOON. ALL RIGHT. 1 2 THANK YOU. JUST A FEW MINUTES, PLEASE. 3 (WHEREUPON, A RECESS WAS TAKEN.) THE COURT: ALL RIGHT. WE'RE BACK IN 4 5 SESSION. PLEASE TAKE A SEAT. 6 AND IT IS NOW 11:45. DO YOUR RECROSS, 7 PLEASE. I'M SORRY, REDIRECT. 8 REDIRECT EXAMINATION 9 BY MR. MCELHINNY: 10 Q MR. SCHILLER, I THINK THE QUESTION THAT 11 EVERYONE REALLY WANTS TO KNOW, THE FOCUS, TO JUST 12 GET THE FACTS STRAIGHT, DID YOU HAVE DARK HAIR IN 13 2007? 14 A YES, I DID. 15 O OKAY. 16 THANK YOU FOR REMINDING ME. A 17 Q I GUESS WE RESOLVED THAT ISSUE. 18 COUNSEL STARTED OFF BY SHOWING YOU A 19 PHONE THAT HE TOLD YOU WAS CALLED THE LG PRADA. DO YOU REMEMBER SEEING THAT PHONE? 20 21 A YES, I DO. 22 DO YOU KNOW WHETHER OR NOT THE LG PRADA WAS 23 EVER SOLD IN THE UNITED STATES? 24 NO, I DO NOT THINK IT WAS. A Q COUNSEL SHOWED YOU EXHIBIT 592, WHICH WAS 25

CALLED THE COM-TECH SURVEY, AND HE SHOWED YOU PAGE 1 2 23, AND HE SHOWED YOU THE CHART UP IN THE UPPER 3 RIGHT-HAND CORNER, WHICH IF I UNDERSTAND IT CORRECTLY, SHOWED THAT FOUR TIMES MORE PEOPLE LIKED 4 5 THE DESIGN OF THE BLACKBERRY PHONE THAN LIKED THE 6 DESIGN OF THE APPLE PHONE. IS THAT WHAT THAT 7 PURPORTS TO SHOW? 8 A NO, I DON'T AGREE IT SHOWS THAT. 9 YOU WERE GOING TO -- YOU WERE GOING TO TRY TO 10 EXPLAIN HOW TO INTERPRET THIS CORRECTLY, AND I'D 11 LIKE TO GIVE YOU THE OPPORTUNITY TO DO THAT? 12 YES, AS I UNDERSTAND WHAT THIS COMPANY DID 13 WITH THIS DATA WAS THEY ASKED CUSTOMERS A SPECIFIC 14 QUESTION AND THAT QUESTION WAS, OTHER THAN PRICE, 15 SO YOU'VE ALREADY SET THE MINDSET TO START THEM 16 THINKING ABOUT WHAT MATTERS TO THEM, WHAT ONE OTHER 17 THING WOULD YOU RATE AS IMPORTANT IN YOUR PURCHASE? 18 AND THEY WERE ALLOWED TO ONLY PICK ONE 19 THING. 20 AND THAT'S THE UNDERSTANDING OF THE METHODOLOGY I HAD HERE. SO UNLIKE THE DATA WE 21 22 COLLECT WHERE WE ASK EACH ITEM AND CHECK WHICH IS 23 THE TOP BOXES OF PREFERENCE, THIS YOU WERE LIMITED 24 IN YOUR CHOICE. 25 AND TO FURTHER ADD CONFUSION, ONE OF

THOSE CHOICES IS BRAND, WHICH AS YOU SEE, APPLE 1 2 RANKS THE HIGHEST OF. 3 AND I BELIEVE THAT CUSTOMERS AT THIS LEVEL AREN'T CLEAR ON BRAND AND DESIGN AND WHAT 4 5 THAT MEANS. 6 SO YOU WEREN'T GIVEN MORE THAN ONE 7 CHOICE, AND IT WAS CONFUSED WITH OTHER CHOICES THAT 8 HAD RATED VERY HIGHLY. SO IF YOU LIKED BRAND AND 9 DESIGN, YOU COULDN'T SELECT THAT. 10 Q SO THAT WE'RE, AGAIN, USING THE SAME 11 TERMINOLOGY, WHAT DOES BRAND, AS IS USED ON THIS 12 CHART WHICH COUNSEL PUT INTO EVIDENCE, WHAT DOES 13 BRAND MEAN? 14 A ON THIS QUESTION IT'S CONFUSED BECAUSE THEY 15 SAY BRAND/MODEL. SOME PEOPLE THINK BRAND MEANS THE 16 BRAND OF THE COMPANY, BUT MODEL MEANS MODEL OF 17 PHONES. SO IN THIS CASE, IT MIGHT MEAN APPLE AND 18 IPHONE. 19 SO IN THIS CASE, I CAN ONLY ASSUME, BECAUSE IT'S UP TO THE USER'S INTERPRETATION OF 20 21 WHAT THEY'RE ASKED, THAT 44 PERCENT OF APPLE IOS 22 CUSTOMERS SELECTED APPLE/IPHONE AS A PRIMARY REASON 23 TO PURCHASE, OTHER THAN PRICE. AND THEN THEY 24 COULDN'T EXPECT ANYTHING ELSE. 25 Q BASED ON YOUR EXPERIENCE IN MARKETING, IS

- 1 | THERE AN OVERLAP OR A CONNECTION BETWEEN THE DESIGN
- 2 OF THE APPLE PHONES AND THE APPLE BRAND?
- 3 A YES, I THINK THERE'S A STRONG CORRELATION.
- 4 Q AND WHAT IS THAT CORRELATION?
- 5 A IT IS THAT PEOPLE ASSOCIATE THE APPLE BRAND
- 6 WITH GREAT DESIGN, AND THEY HAVE INTRINSIC MEANING
- 7 TOGETHER.
- 8 O SIR, AGAIN, I THINK YOU TESTIFIED THAT YOU
- 9 WERE INVOLVED IN THE ORIGINAL IPHONE PRODUCT; IS
- 10 THAT CORRECT?
- 11 A YES.
- 12 O AND WE'VE TALKED A LOT ABOUT WHAT THE IPHONE
- 13 LOOKS LIKE AND THE DESIGN AND THE ELEMENTS OF THAT
- 14 DESIGN; IS THAT CORRECT?
- 15 A YES.
- 16 Q WAS THAT DESIGN CHOSEN SO THAT IT WOULDN'T
- 17 MATCH ON SOMEBODY'S POCKET?
- 18 A NO.
- 19 Q WHAT WAS THE THEME OF THE OVERALL DESIGN OF
- 20 THE IPHONE?
- 21 A WE WERE TRYING TO CREATE A NEW BREAKTHROUGH
- 22 DESIGN FOR A PHONE THAT WAS BEAUTIFUL AND SIMPLE
- 23 AND EASY TO USE AND CREATED A BEAUTIFUL, SMOOTH
- 24 SURFACE THAT HAD A TOUCHSCREEN AND WENT RIGHT TO
- 25 THE RIM WITH THE BEZEL AROUND IT AND LOOKING FOR A

1 LOOK THAT WE FOUND WAS BEAUTIFUL AND EASY TO USE 2 AND APPEALING. 3 WE HAD A TERM AT APPLE, IN MARKETING, THAT WE CALLED THE LUST FACTOR. DOES THIS IPHONE 4 5 HAVE APPEAL TO PEOPLE THAT THEY LUST AFTER IT BECAUSE IT'S SO GORGEOUS. THAT'S ONE OF THE THINGS 6 7 WE WERE GOING FOR, A HIGH LUST FACTOR. 8 O DURING THE FOUR YEARS THAT THE IPHONE WAS 9 UNDER DEVELOPMENT, WERE OTHER DESIGNS CONSIDERED AT 10 ANY TIMES? 11 A YES, THERE WERE MANY DESIGNS. 12 O WOULD THOSE OTHER DESIGNS HAVE CUT ON PEOPLE'S 13 POCKETS. 14 A I DON'T BELIEVE SO. 15 MR. MCELHINNY: THANK YOU. I HAVE 16 NOTHING FURTHER. 17 THE COURT: ALL RIGHT. TIME IS NOW 18 11:50. 19 ANY RECROSS, MR. PRICE? 20 MR. PRICE: NOT MUCH. 21 RECROSS-EXAMINATION 22 BY MR. PRICE: Q I WANTED TO ASK YOU, YOU WANTED TO CREATE THIS 23 24 LUST FACTOR WITH THE IPHONE. THE SAMSUNG PHONES I 25 SHOWED YOU WITH THE FOUR HARD BUTTONS AND THE

```
SIGNAGE AT THE TOP, DO YOU THINK THAT'S BEAUTIFUL?
1
2
      A I DON'T THINK THEY'RE AS BEAUTIFUL AS THE
3
      IPHONE, BUT I THINK THEY'RE TRYING TO BE AS
      BEAUTIFUL AS THE IPHONE.
4
5
          AND IN YOUR OPINION, THEY DON'T QUITE CUT IT
      ON THAT REGARD; RIGHT? IN YOUR OPINION?
6
7
          NOT FOR ME.
      A
      O OKAY. AND THAT'S ONE OF THE REASONS APPLE HAS
8
9
      THAT ICONIC HOME BUTTON WITH NOTHING ELSE ON THE
10
      BOTTOM BECAUSE THAT WAS AN IMPORTANT PART OF WHAT
11
      YOU THOUGHT WAS A BEAUTIFUL, UNIQUE DESIGN?
12
                MR. MCELHINNY: BEYOND THE SCOPE. ASKED
13
      AND ANSWERED.
                THE COURT: OVERRULED.
14
15
                GO AHEAD. GO AHEAD, PLEASE.
16
                THE WITNESS: I THINK WE HAVE A LUSTFUL,
17
      GORGEOUS DESIGN IN TOTAL AND I THINK THE HOME
18
      BUTTON IS ONE OF THE FEATURES ON THE PHONE.
19
                MR. PRICE: NOTHING FURTHER.
20
                THE COURT: ALL RIGHT. SO IT'S 11:51.
21
                MAY THIS WITNESS BE EXCUSED AND IS HE
22
      SUBJECT TO RECALL OR NOT?
23
                MR. MCELHINNY: I WOULD LIKE HIM EXCUSED,
24
      NOT SUBJECT TO RECALL, ALTHOUGH WE MAY CHOOSE TO
25
      USE HIM IN REBUTTAL, SO HE WON'T BE IN THE
```

```
1
      COURTROOM.
2
                THE COURT: ALL RIGHT. WELL, YOU'RE
3
      EXCUSED.
                 THE WITNESS: THANK YOU.
4
5
                THE COURT: ALL RIGHT. CALL YOUR NEXT
6
      WITNESS, PLEASE.
7
                MR. MCELHINNY: YOUR HONOR, ON BEHALF OF
      APPLE, WE CALL MR. SCOTT FORSTALL.
8
9
                 THE CLERK: WOULD YOU RAISE YOUR RIGHT
10
      HAND, PLEASE.
11
                         SCOTT FORSTALL,
12
      BEING CALLED AS A WITNESS ON BEHALF OF THE
13
      PLAINTIFF, HAVING BEEN FIRST DULY SWORN, WAS
14
      EXAMINED AND TESTIFIED AS FOLLOWS:
15
                THE WITNESS: I DO.
16
                THE CLERK: WOULD YOU HAVE A SEAT,
17
      PLEASE.
18
                WOULD YOU STATE YOUR NAME, PLEASE, AND
19
      SPELL IT?
20
                THE WITNESS: SCOTT FORSTALL, S-C-O-T-T
21
      FIRST NAME, LAST NAME FORSTALL, F, AS IN FRANK,
22
      O-R-S-T-A-L-L.
                 THE CLERK: THANK YOU.
23
24
                MR. MCELHINNY: MAY I PROCEED, YOUR
25
      HONOR?
```

- 1 DID I ACCURATELY READ THE TESTIMONY THAT YOU 2 GAVE APPLE'S LAWYERS? 3 A YOU DID. Q NOW, I WANT TO COME -- I WILL COME BACK AND 4 5 TALK ABOUT THE INVESTIGATION THAT YOU DID AND WHO 6 YOU SPOKE TO, BUT FIRST I'D LIKE TO ADDRESS SOME OF 7 THE DOCUMENTS THAT MR. LEE SHOWED YOU. 8 FIRST IF WE COULD LOOK AT EXHIBIT 44. 9 AND PRIOR TO YOUR INVOLVEMENT IN THIS 10 CASE, HAD YOU EVER SEEN THIS EXHIBIT BEFORE? 11 A I HAVE NOT. 12 DO YOU KNOW, IN CONNECTION WITH, YOU KNOW, 13 PREPARING TO TESTIFY WHETHER THE ORIGINAL OF THIS 14 DOCUMENT IS IN THE KOREAN LANGUAGE? 15 A IN PREPARATION FOR THIS TESTIMONY, I WAS TOLD 16 IT WAS TRANSLATED AND THERE'S A TRANSLATION LABEL 17 ON TOP OF IT. 18 AND THIS IS, OBVIOUSLY, AN ENGLISH LANGUAGE 19 TRANSLATION OF THE DOCUMENT THAT WE'RE LOOKING AT? 20 Α CORRECT. 21 NOW, MR. LEE CALLED YOUR ATTENTION TO PAGE
- 22 44.122, WHICH TALKS ABOUT -- THE TITLE IS "VISUAL INTERACTION EFFECT-ICON."
- DO YOU SEE THAT?
- 25 A I DO.

- 1 Q AND WAS THIS WITHIN THE -- THIS IS -- IS THIS
- 2 WHEN YOU WOULD CALL A FEATURE RELATING TO THE
- 3 GRAPHICAL USER INTERFACE, GUI?
- 4 A I'M NOT SURE WHAT ALL CONSTITUTES A GUI, BUT I
- 5 GUESS THIS MIGHT BE PART OF THE GUI.
- 6 O BUT WAS THIS WITHIN THE SCOPE OF YOUR
- 7 | INVESTIGATION, THIS FEATURE THAT IS TALKED ABOUT
- 8 HERE?
- 9 A NO, IT'S NOT.
- 10 Q SO IT'S NOT ONE OF THE DESIGN PATENTS?
- 11 A CORRECT.
- 12 Q AND DOES THIS RELATE TO BOUNCE BACK?
- 13 A AS BEST AS I UNDERSTAND IT, NO.
- 14 O THERE'S A RECOMMENDATION DOWN THERE AT THE
- 15 BOTTOM. DO YOU SEE THAT?
- 16 A I DO.
- 17 Q AND IT RELATES TO "EITHER CHANGE THE COLORS OF
- 18 THE BORDERING RECTANGULAR FRAMES ACCORDING TO A
- 19 | CONSISTENT PATTERN FOR A UNIFORM FEEL OR REMOVE THE
- 20 RECTANGULAR FRAME AND USE THE ICONS ONLY FOR A
- 21 CLEAN AND UNIFORM FEEL."
- DO YOU SEE THAT?
- 23 A I DO.
- Q DO YOU KNOW WHETHER, IN FACT -- WELL, WHAT ARE
- 25 CONTAINERS? DO YOU SEE A REFERENCE -- YOU KNOW,

- 1 WE'VE HEARD OF THE CONCEPT OF CONTAINERS AROUND
- 2 ICONS.
- 3 A SO MY UNDERSTANDING OF CONTAINERS ARE THE, I
- 4 GUESS, SQUARES OR MAYBE RECTANGLES THAT SURROUND
- 5 THE ACTUAL ICON THAT MAY BE IN THE MIDDLE, SO TO
- 6 MAKES IT LOOK LIKE THEY'RE ALL THE SAME SIZE MAYBE
- 7 IS THE WAY TO DESCRIBE IT.
- 8 Q ALL RIGHT. AND DO YOU KNOW WHETHER, YOU KNOW,
- 9 SAMSUNG EVER IMPLEMENTED A RECOMMENDATION THAT ALL
- 10 THE CONTAINERS AROUND ICONS BE ELIMINATED?
- 11 A I'M NOT AWARE OF ANY -- I'M SORRY. CAN YOU
- 12 REPEAT?
- 13 Q YEAH. ARE YOU AWARE OF WHETHER THERE WAS SOME
- 14 RECOMMENDATION THAT WAS IMPLEMENTED THAT, ON ALL
- 15 THE GALAXY S PHONES, CONTAINERS AROUND ICONS SHOULD
- 16 BE ELIMINATED?
- 17 A NO, I'M NOT AWARE OF THAT.
- 18 Q DO YOU KNOW WHETHER, ON THE GALAXY S PHONES,
- 19 THIS RECOMMENDATION HERE WAS ACTUALLY IMPLEMENTED
- 20 ACROSS THE BOARD?
- 21 A I'M NOT AWARE OF THAT.
- 22 Q AND THEN IF -- ANOTHER PAGE THAT MR. LEE
- 23 | SHOWED YOU, PAGE 131, IF WE COULD TAKE A LOOK AT
- 24 THAT, AND THIS RELATES AGAIN TO ICONS, AND WAS THIS
- 25 WITHIN THE SCOPE OF WHAT YOU TOLD APPLE YOU HAD

```
1
      RESEARCHED AND WERE PREPARED TO TESTIFY ON?
2
      A NO, IT WAS NOT.
3
          AND THEN THE LAST LINE OF THE RECOMMENDATION
      THERE IS "REMOVE THE FEELING THAT IPHONE'S MENU
4
      ICONS ARE COPIED BY DIFFERENTIATING DESIGN."
5
6
                DO YOU SEE THAT?
7
          I DO.
      Α
8
      O AND WHAT IS THE CONCEPT OF DIFFERENTIATING
9
      DESIGN? WHAT DOES THAT MEAN TO YOU?
10
      A IT'S FOUR DIFFERENT -- TO THAT WOULD MEAN
11
      DIFFERENT AND/OR BETTER.
12
          ALL RIGHT. I'D LIKE TO TURN NOW TO ACTUALLY,
13
      YOU KNOW, YOUR INVESTIGATION AND WHAT IT WAS THAT
14
      YOU DID.
15
                AND AT THE BEGINNING, I'D ASK YOU IF I
16
      COULD -- IF I COULD SHOW YOU TWO PHONE DEVICES
17
      WHICH ARE IN EVIDENCE, FIRST THE JX 1000 -- AND I'M
18
      GOING TO GET SOME HELP, I HOPE, FROM MS. KHAN --
19
      THE IPHONE, WHICH IS IN EVIDENCE, THE JOINT EXHIBIT
      1000, AND THE INFUSE 4G, JOINT EXHIBIT 1027, WHICH
20
21
      IS ONE OF THE ACCUSED PHONES.
22
                 IF WE COULD HAND THOSE -- DO WE HAVE THE
23
      IPHONE THERE, JX 1000?
24
                THE COURT: SO I'M GOING TO START
25
      COUNTING THIS TIME AS YOUR DIRECT. OKAY?
```

1 MR. QUINN: OKAY. THANK YOU, YOUR HONOR. 2 THE COURT: FOR YOUR CASE. OKAY. 3 BY MR. QUINN: Q DO YOU HAVE THOSE, SIR, THOSE TWO? 4 5 A I HAVE THE INFUSE 4G AND THE ORIGINAL IPHONE, 6 I BELIEVE. 7 CAN YOU TELL US, CAN YOU SEE DIFFERENCES 8 BETWEEN THOSE TWO? 9 MR. LEE: I OBJECT. YOUR HONOR, THIS IS 10 GETTING IN EVIDENCE -- THEY HAD AN EXPERT ON IT. 11 THE EXPERT IS OUT. NOW THEY'RE TRYING TO GET THIS 12 IN. 13 MR. QUINN: IT'S JUST HIS OBSERVATION, 14 YOUR HONOR. HE'S LOOKING AT THEM AND IT'S A 15 PERCIPIENT ACTIVITY, WHAT HE SEES LOOKING AT THESE, 16 LOOKING AT THE PHYSICAL OBJECTS. 17 MR. LEE: YOUR HONOR, THIS IS AN EFFORT 18 TO GET IN, THROUGH HIM, TESTIMONY THAT HAS BEEN 19 EXCLUDED. 20 THE COURT: ALL RIGHT. SUSTAINED. 21 BY MR. QUINN: 22 WELL, IF WE COULD LOOK AT THE INFUSE, THE 23 JOINT EXHIBIT 1027, DOES IT HAVE, DOWN AT THE 24 BOTTOM, DOES IT HAVE SOME, WHAT LOOK LIKE SOFT 25 BUTTONS?

- 1 A AT THE BOTTOM, THERE'S WHAT I CALL CAPACITIVE
- 2 KEYS.
- 3 Q CAPACITIVE KEYS. WHAT MIGHT THE REST OF US
- 4 CALL THOSE?
- 5 A I'M NOT SURE. IT'S THE OPPOSITE OF AN ACTUAL
- 6 PHYSICAL BUTTON.
- 7 Q ALL RIGHT.
- 8 A IT'S SOMETHING THAT SENSES YOUR FINGER AND
- 9 PERFORMS AN ACTION AS IF YOU TOUCHED A BUTTON.
- 10 Q AND DOES THE INFUSE HAVE A BEZEL AROUND IT?
- 11 A THE INFUSE, I DON'T THINK IT HAS A BEZEL, PER
- 12 SE. IT'S KIND OF A UNIBODY DESIGN.
- 13 Q AND IT'S A UNIBODY DESIGN. IT DOES NOT HAVE A
- 14 BEZEL?
- 15 A CORRECT.
- 16 Q IS THAT UNIBODY, IS THAT FLAT AND LEVEL WITH
- 17 THE SCREEN OR NOT?
- 18 A THE EDGES OF THE UNIBODY PROTRUDE ABOVE THE
- 19 | SCREEN. SO IT'S NOT FLAT, AS IT WERE.
- 20 Q DOES IT HAVE WHAT'S BEEN REFERRED TO AS THE,
- 21 | AS THE, WHAT DO YOU CALL IT, INNIE, THE HOME
- 22 BUTTON? THE BELLY BUTTON? THE HOME BUTTON.
- DOES IT HAVE A HOME BUTTON ON IT?
- 24 A IT JUST HAS A CAPACITIVE BUTTON FOR HOME, BUT
- 25 NOT A PHYSICAL HOME KEY AS SUCH.

```
1
                MR. QUINN: YOUR HONOR, WITH THE
2
      PERMISSION OF THE COURT, I WOULD REQUEST, IF WE
3
      COULD, TO HAND TO THE JURY THESE TWO EXHIBITS SO
      THAT THEY CAN ACTUALLY HANDLE THEM AND SEE THEM IF
4
      THAT WOULD BE ACCEPTABLE.
5
6
                MR. LEE: NO OBJECTION.
7
                THE COURT: GO AHEAD, PLEASE. AND LET ME
      JUST MAKE SURE I HAVE IT. IT IS THE INFUSE 4,
8
9
      WHICH IS 1027.
10
                MR. QUINN: YES, YOUR HONOR.
11
                THE COURT: 4G, EXCUSE ME.
12
                AND WHAT IS THE OTHER NUMBER?
13
                MR. QUINN: THE JX 1000, WHICH IS THE
14
      IPHONE.
15
                THE COURT: OKAY. AND THE JX 1000 HAS
16
      ALREADY BEEN -- I DON'T SEE THAT COMING IN, SO
17
      THAT'S COMING IN NOW.
18
                MR. QUINN: I WOULD OFFER JX 1000, YOUR
19
      HONOR.
20
                THE COURT: OKAY.
                THE CLERK: IT CAME IN YESTERDAY.
21
22
      BY MR. OUINN:
      Q SO IF I COULD ASK YOU NOW ABOUT YOUR
23
24
      ASSIGNMENT THAT LED TO YOUR TESTIMONY THAT YOU
25
      REFERRED TO. WHAT WAS IT THAT YOU WERE ASKED TO
```

1 DO? 2 A I WAS ASKED TO REPRESENT SAMSUNG IN A LEGAL 3 MATTER AS A CORPORATE REPRESENTATIVE. MY JOB WAS TO BECOME THE PERSON MOST KNOWLEDGEABLE ON CERTAIN 4 5 SUBJECTS, AND WE'VE TALKED ABOUT HOW IT WAS FOUR 6 PRODUCTS AND FOUR FEATURES OF PATENTS. 7 AND WHAT DID YOU DO TO FULFILL THAT 8 ASSIGNMENT? 9 A I UNDERTOOK RESEARCH, I SPOKE TO THE RELEVANT 10 DESIGNERS AND ENGINEERS FOR THE PRODUCTS AND THE 11 FEATURES IN QUESTION, INTERVIEWED THEM, AND THAT 12 WAS MY INVESTIGATION. Q ALL RIGHT. AND LET ME -- WHEN YOU SAY "I 13 14 SPOKE TO THE DESIGNERS AND ENGINEERS, " WHY WAS 15 IT -- WHICH WERE THE DESIGNERS AND ENGINEERS? LET 16 ME WITHDRAW THAT. BAD QUESTION. 17 HOW DID YOU GO ABOUT DECIDING WHAT 18 DESIGNERS AND ENGINEERS YOU WANTED TO TALK TO? 19 A SO I LOCATED THE PRINCIPAL DESIGNERS AND ENGINEERS THAT WERE IN CHARGE OF THE FINAL 20 21 PRODUCTION, IF YOU WILL, OF EITHER THE INDUSTRIAL 22 DESIGN IN THE CASE OF THE INDUSTRIAL DESIGN ISSUES, 23 AND THE -- WHO WERE IN CHARGE OF THE SOFTWARE 24 ENGINEERS FOR THE ACTUAL SOFTWARE FEATURES IN

25

QUESTION.

- 1 O AND DID YOU -- CAN YOU TELL US WHETHER OR NOT
- 2 YOU SPOKE TO THE ACTUAL DESIGNERS WHO WERE
- 3 RESPONSIBLE FOR THE DESIGN OF THOSE PRODUCTS THAT
- 4 WERE AT ISSUE?
- 5 A I DID.
- 6 O AND IN THE CASE OF THE -- THE INFUSE THAT THE
- 7 JURY IS LOOKING AT NOW, WAS THAT ONE OF THE
- 8 PRODUCTS THAT YOU -- THAT WAS AT ISSUE AND YOU
- 9 SPOKE TO THE DESIGNERS?
- 10 A YES.
- 11 O AND CAN YOU RECALL THE NAMES OF THE FOLKS YOU
- 12 SPOKE TO?
- 13 A I RECALL THE NAMES OF SOME OF THEM. IT MIGHT
- 14 | HELP IF I REFERRED TO A REFERENCE. BUT, YES, I
- 15 REMEMBER THE NAMES OF SOME.
- 16 Q WELL, DO YOU REMEMBER THE NAMES OF THE
- 17 DESIGNERS OF THE INFUSE THAT YOU SPOKE TO?
- 18 A THE INFUSE DESIGNERS, AS I RECALL, WERE, I
- 19 | BELIEVE THAT WAS YONGSEOK BANK, I BELIEVE THAT WAS
- 20 BORA KIM, AND I BELIEVE THE LAST ONE WAS
- 21 MIN-HYOUK LEE IF I REMEMBER CORRECTLY.
- 22 Q AND IN SOME CASE -- IN THE CASES -- WERE THERE
- 23 SOME CASES WHERE THE DESIGNER WASN'T FLUENT IN
- 24 ENGLISH?
- 25 A THERE WERE SOME CONVERSATIONS THAT WERE

- 1 A YES, I DO.
- 2 Q AND WHAT DO YOU KNOW IN THAT REGARD?
- 3 MR. LEE: YOUR HONOR, CAN WE HAVE A
- 4 FOUNDATION? AND THE SAMSUNG BRAND IS IRRELEVANT TO
- 5 OUR TRADE DRESS AND TRADE DILUTION. I DON'T KNOW
- 6 WHAT HIS BASIS IS.
- 7 THE COURT: WELL, JUST LAY A FOUNDATION.
- 8 I'M GOING TO OVERRULE THE OBJECTION.
- GO AHEAD, PLEASE.
- 10 BY MR. QUINN:
- 11 O SO WHAT YOU KNOW ABOUT THE VALUE OF THE
- 12 | SAMSUNG BRAND, IS IT -- CAN YOU TELL US WHETHER OR
- 13 NOT THAT'S SOMETHING YOU LEARNED IN THE COURSE OF
- 14 YOUR WORK?
- 15 A YES, IT'S SOMETHING I'VE COME ACROSS OVER THE
- 16 COURSE OF MY JOB.
- 17 Q AND IN DOING YOUR JOB IN TERMS OF PLANNING AND
- 18 | STRATEGY, IS THAT SOMETHING THAT YOU NEED TO BE
- 19 AWARE OF?
- 20 A YES, IT IS.
- 21 Q AND WHAT IS IT THAT YOU KNOW ABOUT THE VALUE
- 22 OF THE SAMSUNG BRAND?
- 23 A ONE OF THE WAYS WE TRACK OUR BRAND IS USING A
- 24 SURVEY OR A REPORT FROM A COMPANY CALLED
- 25 INTERBRAND. THEY DO A RANKING OF GLOBAL BRANDS.

```
AND IN THE LAST REPORT, ANNUAL RELEASE,
1
2
      THIS ONE WAS 2011, WE WERE RANKED IN THE TOP 20 OF
3
      GLOBAL BRANDS IN TERMS OF BRAND VALUE OR BRAND
4
      EQUITY.
      Q AS PART OF YOUR JOB, IS IT -- CAN YOU TELL US
5
6
      WHETHER OR NOT IT'S IMPORTANT FOR YOU TO UNDERSTAND
7
      HOW CONSUMERS GO ABOUT MAKING DECISIONS TO BUY
8
      PHONES AND OTHER DEVICES?
9
      A YES.
10
      Q AND HOW IS IT -- HOW CAN CONSUMERS PURCHASE
11
      SAMSUNG DEVICES IN THE UNITED STATES?
12
          SO SAMSUNG CONSUMERS CAN PURCHASE IN ANY
13
      NUMBER OF PHYSICAL POINTS OF SALE. SO CARRIER
14
      STORES, FOR INSTANCE, OR NATIONAL --
15
      O WHAT DO YOU MEAN BY "CARRIER STORES"?
16
      A SO CARRIER STORES ARE STORES THAT ARE, I
17
      GUESS, OWNED AND OPERATED BY THE U.S. WIRELESS
18
      CARRIERS. SO AN EXAMPLE WOULD BE A STORE OWNED BY
      AT&T, IT SAYS AT&T ON THE OUTSIDE.
19
20
                ANOTHER EXAMPLE WOULD BE A NATIONAL
21
      RETAILER. THAT'S NOT AN EXAMPLE OF A CARRIER
22
      STORE. THAT'S AN EXAMPLE OF ANOTHER TYPE OF RETAIL
23
      ENVIRONMENT.
24
      Q AND OTHER THAN CARRIER STORES, ARE THERE OTHER
25
      STORES WHERE CONSUMERS CAN BUY SAMSUNG PRODUCTS?
```

- 1 A THERE ARE.
- 2 Q AND WHAT ARE THOSE?
- 3 A THERE'S MULTIPLE DIFFERENT TYPES. SOMETHING
- 4 THAT WE CALL DEALERS, SO THESE ARE TYPICALLY
- 5 EXCLUSIVE DEALERS, PEOPLE THAT OWN STORES THAT
- 6 LICENSE A CARRIER BRAND AND OFFER THOSE CARRIER
- 7 BRANDED SERVICES AND PRODUCTS IN THEIR STORES. SO
- 8 THEY STILL MAY APPEAR LIKE A CARRIER OWNED STORE,
- 9 BUT THEY'RE NOT. THEY'RE INDEPENDENTLY OWNED AND
- 10 OPERATED.
- 11 ANOTHER EXAMPLE WOULD BE A NATIONAL
- 12 | RETAILER, SUCH AS BEST BUY OR WAL-MART OR RADIO
- 13 SHACK. WE CALL THOSE NATIONAL RETAILERS.
- 14 ANOTHER EXAMPLE WOULD BE ON-LINE, SO
- 15 ON-LINE RETAILERS, LIKE AMAZON.COM, WHO WOULD SELL
- 16 THESE AS WELL.
- 17 Q DO THESE STORES SOMETIMES SELL SAMSUNG PHONES
- 18 | THAT THEY DID NOT OBTAIN FROM SAMSUNG IN THE
- 19 UNITED STATES?
- 20 A IT'S POSSIBLE THAT THEY COULD SELL DEVICES
- 21 THAT THEY DID NOT OBTAIN FROM STA.
- 22 Q AND HOW MIGHT THEY ACQUIRE THEM?
- 23 A THEY CAN -- THEY CAN ACTUALLY BUY DEVICES FROM
- 24 INTERNATIONAL DISTRIBUTORS.
- 25 Q BUT NOT FROM SAMSUNG?

```
THE DEVICES THAT THEY WOULD BUY FROM, FROM I
1
2
      GUESS WHAT I'M CALLING INTERNATIONAL DISTRIBUTORS
3
      WOULD NOT HAVE BEEN -- WOULD NOT HAVE BEEN PROVIDED
      BY STA.
4
5
      Q AND BY THE WAY, DO YOU KNOW WHETHER -- WHERE
      TITLE TO THE PRODUCTS, THE DEVICE -- WE HAD
6
7
      TESTIMONY ABOUT HOW, YOU KNOW, STA, SAMSUNG AMERICA
8
      INVOICES, YOU KNOW, BIG SAMSUNG BACK IN SEOUL.
9
                DO YOU HAPPEN TO KNOW WHERE TITLE TO
      THOSE DEVICES PASSES?
10
11
      A MY UNDERSTANDING IS TITLE -- STA TAKES TITLE
12
      OR OWNERSHIP WHEN THE DEVICE ACTUALLY LEAVES THE
      PORT HEADED TOWARDS THE UNITED STATES.
13
14
      O SO OUTSIDE OF THE UNITED STATES?
15
      A CORRECT.
16
          NOW, ARE CONSUMERS -- IF WE COULD TAKE A LOOK,
17
      WE HAVE A DEMONSTRATIVE EXHIBIT, SDX 3586. SDX
18
      3586. AND WHEN --
19
                MR. LEE: BEFORE WE PUT IT UP --
20
                THE COURT: DO I HAVE THAT? I ONLY HAVE
21
      ALL THE OBJECTIONS.
22
                 (PAUSE IN PROCEEDINGS.)
23
                THE COURT: OKAY. WHAT'S THE NUMBER,
24
      PLEASE?
25
                MR. QUINN: IT'S 3586.
```

```
1
                THE COURT: OKAY.
2
                MR. LEE: AND, YOUR HONOR, WE OBJECT. IF
3
      YOU LOOK AT THE BOTTOM OF THE DOCUMENT, THIS IS AN
      APPLE -- THIS IS AN EXCERPT FROM AN APPLE
4
5
      PRESENTATION DOCUMENT. HAVING HIM COMMENTING UPON
6
      ON APPLE DOCUMENT, DEMONSTRATIVE --
7
                MR. QUINN: YOUR HONOR, I WOULD LAY A
      FOUNDATION THAT HE'S FAMILIAR WITH THESE PHONES.
8
                MR. LEE: BUT THIS IS AN APPLE DOCUMENT
9
10
      THAT I THINK HE'S NOT SEEN BEFORE.
11
                MR. QUINN: IT SAYS THAT THE IMAGES ARE
12
      FROM AN APPLE DOCUMENT.
13
                THE COURT: YOU CAN LAY A FOUNDATION.
14
                GO AHEAD, PLEASE.
15
      BY MR. QUINN:
16
          DO YOU HAVE BEFORE YOU SOME IMAGES OF PHONES?
17
      A I DO.
18
          ALL RIGHT. AND ARE YOU FAMILIAR WITH THOSE
19
      PHONES THAT ARE DISPLAYED THERE?
      A LET ME LOOK AT THEM ONE-BY-ONE BRIEFLY.
20
21
                (PAUSE IN PROCEEDINGS.)
22
                THE WITNESS: I'M FAMILIAR WITH THESE
23
      PHONES.
24
                MR. QUINN: SO WE WOULD OFFER THIS, YOUR
25
      HONOR, JUST AS A DEMONSTRATIVE.
```

THE COURT: ANY OBJECTION, MR. LEE? 1 2 MR. LEE: JUST THE SAME OBJECTION. YOUR 3 HONOR, ACTUALLY, IF THEY WANT TO OFFER A SUBSTITUTE WITHOUT THE LEGEND AT THE BOTTOM, THAT WOULD BE 4 5 FINE AND I THINK MORE APPROPRIATE. 6 MR. QUINN: WE CAN REPLACE IT, YOUR 7 HONOR. THE COURT: THAT'S FINE. 8 9 GO AHEAD, PLEASE. 10 MR. QUINN: ALL RIGHT. IF WE CAN PUT 11 THAT UP ON THE SCREEN. 12 O WHEN CONSUMERS ARE -- CAN YOU TELL US WHETHER OR NOT IT'S FAIR TO SAY THAT WHEN CONSUMERS ARE 13 14 DECIDING WHAT PHONE DEVICE TO BUY, THEY'VE GOT A 15 LOT OF DIFFERENT CHOICES? 16 YES, THAT'S RIGHT. A 17 Q AND WOULD IT BE FAIR TO SAY THAT A LOT OF THEM 18 LOOK KIND OF ALIKE? 19 A I WOULD SAY THAT GENERALLY SPEAKING, YEAH, 20 THEY CAN LOOK ALIKE. 21 O AND WHEN THEY GO TO THE STORE -- THANKS VERY 22 MUCH -- WHEN THEY GO TO ONE OF THESE STORES WHERE 23 SAMSUNG PRODUCTS CAN BE FOUND -- YOU KNOW, BY THE 24 WAY, DO YOU VISIT STORES YOURSELF? A I DO. 25

- 1 O AS PART OF YOUR JOB?
- 2 A ACTUALLY, WE'RE ALL EXPECTED TO GO VISIT
- 3 STORES SO WE CAN UNDERSTAND THE CONSUMER BUYING
- 4 ENVIRONMENT.
- 5 O AND HOW OFTEN DO YOU GO TO STORES TO TRY TO
- 6 UNDERSTAND, TRY TO UNDERSTAND THE CONSUMER BUYING
- 7 ENVIRONMENT?
- 8 A I'LL GO IN SEVERAL TIMES A MONTH.
- 9 Q SEVERAL TIMES A MONTH?
- 10 A YES.
- 11 O AND CAN YOU TELL US WHETHER OR NOT IT'S
- 12 TYPICAL THAT -- I MEAN, DO YOU SEE APPLE PHONES
- 13 THAT ARE FOR SALE IN STORES WHEN YOU GO VISIT?
- 14 A SURE.
- 15 O CAN YOU TELL US WHETHER OR NOT IT'S TYPICAL
- 16 THAT, YOU KNOW, APPLE PHONES AND DEVICES ARE MIXED
- 17 IN WITH OTHER COMPANIES' DEVICES OR WHETHER THEY'RE
- 18 SEGREGATED IN A SEPARATE AREA?
- 19 A IN MY GENERAL EXPERIENCE, IT'S ALMOST ALWAYS
- 20 THIS CASE, APPLE DEVICES ARE BY THEMSELVES ON A
- 21 SEPARATE DISPLAY.
- 22 Q ALL RIGHT. IF WE COULD TAKE A LOOK AT EXHIBIT
- 23 | 60 IN EVIDENCE, PAGE 60.11.
- 24 AND UP ON THE RIGHT-HAND -- CAN YOU --
- 25 WE'VE GOT PICTURES ON THE LEFT-HAND SIDE. DO YOU

- 1 KNOW WHAT THAT IS ON THE LEFT-HAND SIDE?
- 2 A THAT IS AN APPLE RETAIL STORE.
- 3 Q AND THEN IN THE MIDDLE, WHAT IS THAT PICTURE?
- 4 A AS IT'S LABELED AND AS I'LL DESCRIBE, IT'S
- 5 WHAT WE CALL A STORE IN A STORE. SO IT'S
- 6 ACTUALLY -- IT'S ACTUALLY A SMALL PIECE OF REAL
- 7 ESTATE, IF YOU WILL, INSIDE A STORE THAT IS
- 8 DISTINCTLY APPLE.
- 9 Q OKAY. AND WHEN YOU TOLD US EARLIER THAT APPLE
- 10 PRODUCTS ARE ALWAYS SEGREGATED IN STORES, IS THIS
- 11 AN EXAMPLE OF THAT?
- 12 A THAT IS ONE EXAMPLE OF IT, YES.
- 13 Q IF YOU GO TO A, AN AT&T STORE, IS A CONSUMER
- 14 LIKELY TO ENCOUNTER A GALAXY S 2 PHONE SIDE-BY-SIDE
- 15 WITH AN IPHONE?
- 16 A YOU CERTAINLY WILL NOT ENCOUNTER ANY GALAXY
- 17 PHONES ON THE APPLE DISPLAY.
- 18 Q IN TERMS OF -- ARE THERE SOME CARRIERS,
- 19 EACH -- FOR EXAMPLE, WOULD IT BE TRUE TO SAY AT A
- 20 T-MOBILE STORE, YOU'RE NOT GOING TO FIND ANY AT&T
- 21 PHONES?
- 22 A THAT'S RIGHT.
- 23 | Q DOES T-MOBILE SELL THE IPHONE?
- 24 A T-MOBILE DOES NOT SELL THE IPHONE.
- 25 Q EVER?

- 1 A THEY HAVE NOT EVER SOLD THE IPHONE.
- 2 O SO WOULD A CONSUMER EVER ENCOUNTER A SAMSUNG
- 3 PHONE FOR SALE IN THE SAME STORE AS AN IPHONE IN A
- 4 T-MOBILE STORE?
- 5 A THEY WOULD NOT.
- 6 Q DOES SPRINT CARRY THE IPHONE?
- 7 A THEY DO.
- 8 O AND FOR HOW LONG HAS SPRINT CARRIED THE
- 9 IPHONE?
- 10 A SINCE I THINK IT WAS OCTOBER OF LAST YEAR.
- 11 Q AND HOW ABOUT VERIZON?
- 12 A VERIZON HAS CARRIED IT SINCE, I BELIEVE,
- 13 FEBRUARY OF LAST YEAR.
- 14 O SO BEFORE THOSE DATES WHEN THOSE CARRIERS
- 15 STARTED CARRYING THE IPHONE, CONSUMERS WHO WANTED
- 16 TO USE THOSE CARRIERS, WOULD THEY HAVE BEEN ABLE TO
- 17 BUY AN IPHONE THERE?
- 18 A YES.
- 19 Q BEFORE THOSE DATES?
- 20 A OH, NO, I'M SORRY. NOT BEFORE THOSE DATES,
- 21 NO.
- 22 Q I MEAN, DO YOU HAVE ANY INFORMATION ABOUT HOW,
- 23 YOU KNOW, WHAT CONSUMERS DO OR -- LET ME ASK IT
- 24 THIS WAY.
- 25 AS THE CHIEF STRATEGY OFFICER, IS IT

- 1 IMPORTANT FOR YOU TO UNDERSTAND HOW A CONSUMER GOES
- 2 ABOUT MAKING A DECISION TO BUY A SMARTPHONE?
- 3 A SURE, YES.
- 4 Q AND IS THAT SOMETHING THAT YOU'VE STUDIED AND
- 5 COLLECTED INFORMATION ON?
- 6 A YES.
- 7 O IS THE DECISION -- BASED ON WHAT YOU'VE
- 8 LEARNED, IS THE DECISION TO MAKE AN INVESTMENT IN
- 9 BUYING A PHONE, IS THAT TYPICALLY SOMETHING THAT'S
- 10 DONE, YOU KNOW, ON THE SPUR OF THE MOMENT? OR
- 11 | WITHOUT A LOT OF STUDY AND ASSESSMENT?
- 12 A NO. IN FACT, WE FIND CONSUMERS DO A
- 13 CONSIDERABLE AMOUNT OF STUDYING. THEY TAKE A
- 14 | CONSIDERABLE AMOUNT OF TIME, ACTUALLY, TO MAKE
- 15 THEIR PHONE CHOICE.
- 16 Q DO YOU HAVE ANY INFORMATION ABOUT HOW MUCH
- 17 TIME, IN AVERAGE, A CONSUMER SPENDS IN DECIDING
- 18 WHAT TYPE OF PHONE TO PURCHASE?
- 19 A WE FIND THE AVERAGE CONSUMER TAKES
- 20 APPROXIMATELY SIX WEEKS, ABOUT ONE AND A HALF
- 21 MONTHS, TO MAKE THEIR PHONE PURCHASE DECISION.
- 22 Q SO, I MEAN, BASED ON EVERYTHING THAT YOU KNOW
- 23 ABOUT HOW PHONES ARE SOLD, HOW IPHONES ARE SOLD,
- 24 THE DIFFERENT CHANNELS AND HOW CONSUMERS GO ABOUT
- 25 | MAKING THESE DECISIONS, DO YOU HAVE ANY -- DO YOU

- 1 BELIEVE THAT ANY REASONABLE CONSUMER WOULD BUY A
- 2 SAMSUNG PHONE THINKING IT WAS AN IPHONE?
- MR. LEE: YOUR HONOR, THIS IS NOW OPINION
- 4 AND THIS IS THEIR EFFORT TO SUBSTITUTE HIM FOR
- 5 THEIR STRICKEN EXPERT.
- 6 THE COURT: IT'S SUSTAINED.
- 7 BY MR. OUINN:
- 8 O WELL, I MEAN, HAVE YOU PERSONALLY HEARD OF
- 9 INSTANCES WHERE CONSUMERS BOUGHT A, A SAMSUNG PHONE
- 10 | THINKING IT WAS AN IPHONE, AN APPLE PRODUCT?
- 11 A I'M NOT AWARE OF ANY EXAMPLES OF THAT.
- 12 O YOU WERE ASKED SOME QUESTIONS ABOUT THE THREE
- 13 SAMSUNG ENTITIES, STA, SEA, AND SEC.
- 14 DO THOSE THREE COMPANIES EACH HAVE -- CAN
- 15 YOU TELL US WHETHER OR NOT THEY EACH HAVE DIFFERENT
- 16 MANAGEMENT?
- 17 A THEY DO.
- 18 Q DO THEY HAVE DIFFERENT EMPLOYEES?
- 19 A YES, THEY DO.
- 20 O DO THEY HAVE DIFFERENT LOCATIONS?
- 21 A YES, THEY DO.
- 22 Q AND DOES STA, IN ITS BUSINESS HERE IN AMERICA,
- 23 MAKE ITS OWN BUSINESS DECISIONS?
- 24 A WE DO.
- 25 | Q YOU WERE SHOWN EXHIBIT 62, AND IF WE COULD GO

1 TO PAGE 62.13. 2 MR. LEE SHOWED YOU THIS. AND THE 3 RECOMMENDATION AT THE TOP, "RECOMMENDATION, SAMSUNG 4G PRODUCTS TO UNDERCUT IPHONE 5, GAP POTENTIALLY 4 5 REMAINS AT \$49." 6 DO YOU SEE THAT? 7 I DO. Α 8 Q AND I THOUGHT I HEARD YOU SAY, WHEN MR. LEE 9 WAS ASKING YOU ABOUT THIS, THAT THIS NEVER 10 HAPPENED. 11 IS THAT WHAT YOU SAID? I WAS JUST GOING 12 TO GIVE YOU A CHANCE TO EXPLAIN WHAT YOU MEANT IF I 13 HEARD YOU RIGHT. 14 A YEAH. THERE ARE SEVERAL THINGS WRONG WITH 15 THIS, IF I MAY. 16 FIRST, THE ACTUAL DOCUMENT, IF I REMEMBER 17 CORRECTLY, WAS CREATED IN MARCH. 18 AND IT'S -- IT'S ATTEMPTING TO PROJECT 19 FORWARD THINGS THAT MAY OR MAY NOT HAPPEN. SO, FOR 20 INSTANCE, THERE WAS NO IPHONE 5 THAT CAME OUT IN 21 2011. 22 IN TERMS OF THE PRICING, IT'S ACTUALLY --23 IF YOU LOOK AT THIS CHART, IT'S -- WHAT IT'S TRYING 24 TO SAY IS THAT THERE'S ACTUALLY GOING TO BE A GAP

BETWEEN OUR FLAGSHIP SMARTPHONE, WHICH WAS SHOWN AS

25

CELOX, C-E-L-O-X, AT THE TOP, AND WHAT WE'RE 1 DEPICTING IS THE, I GUESS, FIGURATIVE IPHONE 5 AT 2 3 199. OKAY. SO AT THE 199 PRICE BAND, THAT'S 4 5 SHOWING THE IPHONE 5, AND THAT'S THE DEVICE THAT WE 6 THOUGHT CONSUMERS WOULD COMPARE OUR CELOX TO. 7 ACTUALLY WHAT WE'RE POINTING OUT IS THAT WE'RE GOING TO BE PRICED, WE THOUGHT AT THE TIME AT 8 9 LEAST, \$49 ABOVE THE IPHONE 5. 10 THE AUTHOR FURTHER GOES TO COMPARE TO 11 ANOTHER VERSION, A MORE EXPENSIVE VERSION OF THE 12 IPHONE 5 AT 32 GIGABYTES AT 299 RETAIL PRICE POINT 13 ABOVE, AND SO THAT'S AN ERRONEOUS COMPARISON. 14 O I MEAN, THESE PHONES, EXCEPT FOR THE REFERENCE 15 TO THE IPHONE 5 AND THE IPHONE 4 AND THE IPHONE 16 NANA AND THE SGS, THESE OTHER PHONES, CAN YOU TELL 17 US WHETHER OR NOT THOSE ARE ALL SAMSUNG PHONES? 18 Α THE ONES THAT ARE LABELED SAMSUNG ARE 19 DEFINITELY SAMSUNG. I CAN'T ACTUALLY BE SURE WHETHER ALL OF 20 21 THEM ACTUALLY EVER CAME TO MARKET. FOR INSTANCE, 22 HANOVERQ, I DON'T REMEMBER THAT IN PARTICULAR. 23 WOULD THIS BE WHAT WAS REFERRED TO AS SAMSUNG 24 STRATEGY, DIFFERENT POINTS, DIFFERENT PRICE POINTS, 25 THE DEMOCRATIZATION OF THE CELL PHONE?

1 YES, IT IS AN EXAMPLE OF A PORTFOLIO THAT 2 SPANS WHAT WE HOPE IS MULTI-RETAIL PRICE POINTS AND 3 YOU'RE SIMPLY SEEING A NORMAL, I GUESS, PRODUCT LIFECYCLE MANAGEMENT WHERE, WHEN YOU LAUNCH A NEW 4 5 PHONE, LIKE THE CELOX, YOU HAVE TO DO OTHER THINGS 6 TO OTHER DEVICES SO THAT THEY'RE NOT PRICED ON TOP 7 OF EACH OTHER IN THE MARKET. MR. QUINN: YOUR HONOR, I WAS GOING TO GO 8 9 INTO A NEW AREA, BUT IT LOOKS LIKE WE'RE CLOSE TO 10 THE TIME --11 THE COURT: OH, I'M SORRY. IT IS 4:32. 12 WHY DON'T WE END FOR THE DAY? 13 MR. DENISON WILL RESUME ON MONDAY. 14 SO I'M SORRY TO SOUND LIKE A BROKEN 15 RECORD, BUT LET ME JUST REITERATE, SINCE WE'RE 16 ABOUT TO HAVE A LONG WEEKEND, THAT BECAUSE YOU HAVE 17 TO BASE YOUR DECISION SOLELY ON THE EVIDENCE THAT'S 18 ADMITTED DURING THIS TRIAL AND APPLY THE LAW AS I 19 INSTRUCT YOU, YOU MUST NOT BE EXPOSED TO ANY OTHER 20 INFORMATION. 21 SO PLEASE, OVER THE WEEKEND, DON'T SPEAK 22 WITH ANYONE ABOUT THIS CASE, DON'T DO ANY OF YOUR 23 OWN RESEARCH, DON'T READ, WATCH, OR LISTEN TO ANY 24 NEWS OR MEDIA ACCOUNTS. 25 AND HAVE A GOOD EVENING. ALL RIGHT.

1	
2	
3	
4	CERTIFICATE OF REPORTER
5	
6	
7	
8	I, THE UNDERSIGNED OFFICIAL COURT
9	REPORTER OF THE UNITED STATES DISTRICT COURT FOR
LO	THE NORTHERN DISTRICT OF CALIFORNIA, 280 SOUTH
L1	FIRST STREET, SAN JOSE, CALIFORNIA, DO HEREBY
L2	CERTIFY:
L3	THAT THE FOREGOING TRANSCRIPT,
L4	CERTIFICATE INCLUSIVE, CONSTITUTES A TRUE, FULL AND
L5	CORRECT TRANSCRIPT OF MY SHORTHAND NOTES TAKEN AS
L6	SUCH OFFICIAL COURT REPORTER OF THE PROCEEDINGS
L7	HEREINBEFORE ENTITLED AND REDUCED BY COMPUTER-AIDED
L8	TRANSCRIPTION TO THE BEST OF MY ABILITY.
L9	
20	
21	/S/
22	LEE-ANNE SHORTRIDGE, CSR, CRR CERTIFICATE NUMBER 9595
23	CERTIFICATE NUMBER 9393
24	DATED: AUGUST 3, 2012
25	